

### **Corporate Presentation**

Investor Relations Second Quarter 2018



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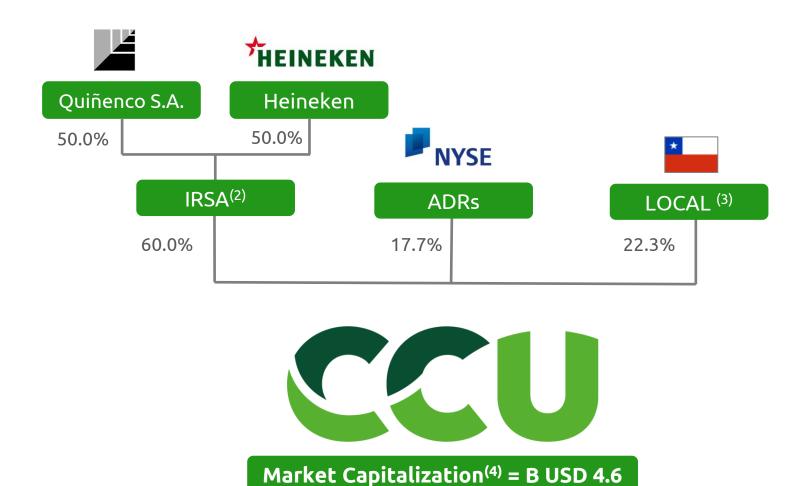
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### Ownership structure (1)





<sup>(1)</sup> Figures as of June 30<sup>th</sup>, 2018. Number of shares 369,502,872; (2) IRSA owns directly 53.2% of CCU's equity and 6.8% through Inversiones IRSA LTDA, a 99.9% owned vehicle; (3) In Chile CCU's shares are traded on the Santiago Stock Exchange, the Chile Electronic Stock Exchange and the Valparaíso Stock Exchange; (4) Market capitalization of CCU at June 30<sup>th</sup>, 2018.

# Regional multicategory beverages player





#### Contribution by Operating segment (As of December 31st, 2017)<sup>(1)</sup>

	Total <sup>(2)</sup>	Chile	International Business	Wine	Other <sup>(3)</sup>	JVs and Associated
Categories	5 categories	Beer Non Alcoholic Spirits	Beer Non Alcoholic Cider Spirits	Wine	Corporate Functions Centers of Excellence Shared Services	Beer Non Alcoholic Spirits
Geographies	7 geographies	Chile	Argentina Uruguay Paraguay	Chile & Export to 80 countries	Across all Operating segments	Bolivia <sup>(5)</sup> Colombia <sup>(6)</sup> USA/Peru <sup>(7)</sup>
Volume	26.0 mln HL	69%	25%	6%	-	
Net Sales	USD 2,616 mln	62%	27%	12%	(1%)	
EBITDA <sup>(4)</sup>	USD 504 mln	76%	19%	10%	(4%)	
EBITDA margin <sup>(4)</sup>	19.3%	23.6%	13.2%	15.7%	-	
Employees	8,270	4,635	2,030	1,242	363	

<sup>(1)</sup> Figures have been rounded to sum 100%; (2) Average exchange rate for 2017: CLP 649.33/USD; (3) Considered as Others/Eliminations in CCU's financial releases; (4) EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation and Amortization) used in the 20-F form; (5) Associate with 34% stake (6) Beer 50/50 Joint Venture In Colombia; (7) Associate with 40% stake related to the production in Peru and the distribution of pisco Barsol in the USA and worldwide, as of June 2017.

# Leader with strong brands & long term alliances



	Core Ca	tegories	Synergic Categories	2017		
	Beer	Non Alcoholic	Wine, Cider and Spirits	Market Share <sup>(1)</sup>	Proprietary Brands <sup>(2)</sup>	
Chile	AUSTRAL kunstmann. Heineken ROYAL GUARD	Waters cachantun MANANTIAL  Functional & Juices RedBull	Rum Havane Cub  Other Spirits Vopka Ballantines,	<b>42.7%</b> <sup>(3)</sup>	64.3%	
International Business	Heineken Imperial Schneider	Waters Fuente Park Park Park Park Park Park Park Park	Ciders 1888	14.7% <sup>(4)</sup>	62.0%	
Wine			Domestic TARAPACA & Export viñamar de casablanca	<b>18.2%</b> <sup>(5)</sup>	100.0%	
Total				28.1%	65.7%	

<sup>(1)</sup> Weighted average volume market share. Source: Nielsen for Chile, Domestic Wine and Argentina, ID Retail for Uruguay, and Viñas de Chile for Export Wine. Annually updated and weighted by Internal Market Size estimates; Market Size estimates annually updated. Last update December 2017; (2) Proportion of CCU volumes related to proprietary brands; (3) Excludes HOD and powder juices; (4) Includes Beer and Cider in Argentina; CSD, Beer, Nectar, Mineral Water and Flavoured Water in Uruguay; CSD, Beer, Nectar and Mineral Water in Paraguay; (5) Domestic and export wines from Chile. Excludes bulk wine.

# Starting Joint Ventures in new markets



	BBO BEBIDAS BOLIVIANAS S.A.	CENTRAL CERVECERA DE COLOMBIA	Americas Distilling Investments LLC (ADI) Bodegas San Isidro S.A.
► Stake	34% (1)	50%	40% (1)
► Country	Bolivia	Colombia	USA/Peru
► Strategic Partner	Grupo Monasterio	Postobón S.A.	LDLM Investments LLC
► Brands	Heineken Malla Real  Orallera  Mendocina	Heineken  Cooks  GENUINE  GENUINE  GENUINE  DRAFT	BARSOL.
► Project Description	Local beer and non-alcoholic production.	-Today: premium beer imported from the Netherlands and USA and local craft production2018: Local production of premium and mainstream beer plus local craft production Construction of local beer plant with capacity 3 million HLTotal investment: USD \$400 million	Develop the Chilean and Peruvian pisco category on a worldwide level through the participation in ADI, together with LDLM Investments LLC, who has solid experience in selling pisco in international markets. ADI owns the pisco brand BarSol and production facilities in Peru (Bodegas San Isidro S.A.).

(1) Non-controlling stake plus options

### Significant multicategory scale in manufacturing, sales and logistics

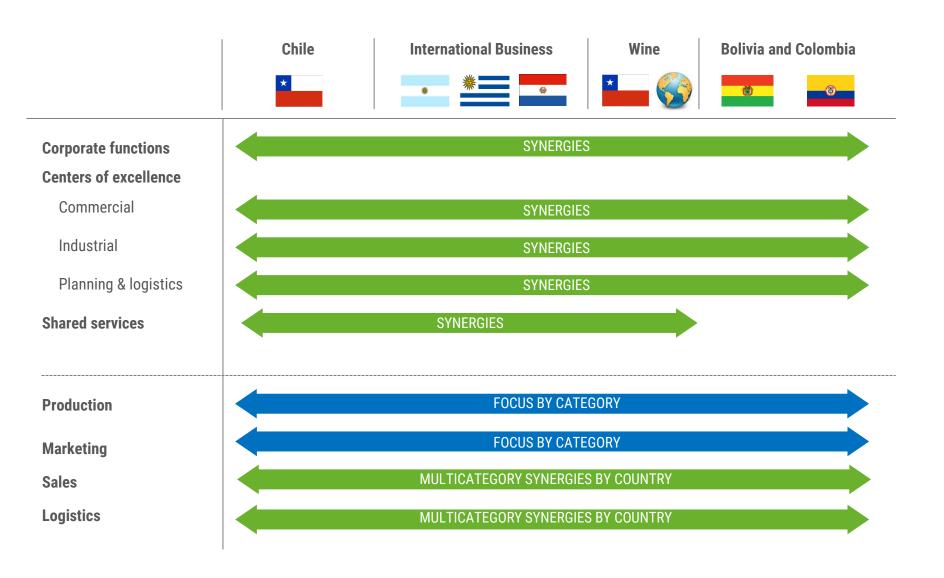


	Number of Plants <sup>(1)</sup>	Distribution centers <sup>(2)</sup>	Points of sale	Sales by channel	Direct Sales force
Chile	4 Beer 6 Non Alcoholic <sup>(9)</sup> 5 Spirits	27	124,235 <sup>(3)</sup>	R: Retail S: Supermarket I: Indirect R:52% S:33% I:15%	976
le :	3 Beer 2 Cider	6	166,755 <sup>(5)</sup>	<b>R</b> :16% <b>S</b> :17% <b>I</b> :68%	148
International Business	1 Non Alcoholic	1	16,200 <sup>(5)</sup>	<b>R</b> :0% <b>S</b> :12% <b>I</b> :88%	1
Intel Bu	1 Beer 1 Non Alcoholic	4	30,706 <sup>(5)</sup>	<b>R</b> :64% <b>S</b> :18% <b>I</b> :18%	125
Wine (4)	4 Production 2 Storage	27 (6)	30,559 <sup>(4)</sup>	<b>R</b> :35% <b>S</b> :39% <b>I</b> :26% <sup>(4)</sup>	79 <sup>(4)</sup>
Bolivia and Colombia	1 Beer <sup>(7)</sup>	67 <sup>(8)</sup>	180,526 <sup>(8)</sup>	<b>R</b> :72% <b>S</b> :19% <b>I</b> :9%	1,574 <sup>(8)</sup>
Bolivi Colo	1 Beer 1 Non Alcoholic	4	39,990 <sup>(3)</sup>	<b>R</b> :67% <b>S</b> :4% <b>I</b> :29%	200

<sup>(1)</sup> Main production facilities; (2) Owned plus long-term rent; (3) Points of sale related to direct sales only. For Chile, including Comercial Patagona, excluding Manantial; (4) Related to the domestic wine business only; (5) Related to both direct and indirect sales; (6) Through the Chile Operating segment network; (7) Plant under construction, production expected for 2018; (8) Joint distribution through the Postobón network. Includes Central Cervecera de Colombia sales force and Postobón shared sales force. (9) Mixed plant in Temuco included in Beer and Non Alcoholic.

### Business Model combines focus and synergies





### Focus on sustainable growth





#### Economic - CAGR 2002-2017(1)

**Volume** 



6.4%

**Net Sales** 



11.2%

EBITDA (2)



9.8%

**Net Income** 



12.5%



#### Social

**Responsible consumption** 



Environmental education



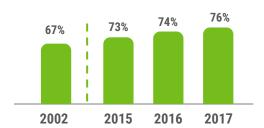
**Culture** 



**Sports** 



**Organizational climate** 





#### Environmental – Vision 2020 (3)



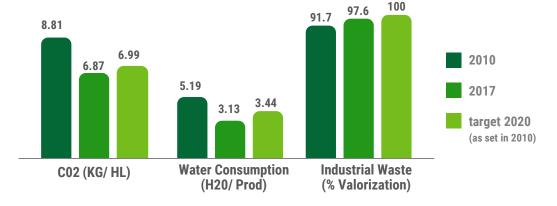
KG/HL 2020: -20%



2020 (H<sub>2</sub>O/Prod): -33%



2020 Valorization Industrial Waste: 100%



### Proven track record for inorganic growth and alliances



- ▶ Over the last 20 years successfully executing strategic M&A transactions (1)
- Diversification from a Beer based company into a multi-category branded beverage company



#### Investment criteria for inorganic growth

- Projects with high potential profitability in the medium run, with a possible limited dilutive short term effect;
- Projects that enable us to buy or potentially build relevant and large scale operations;
- Projects that enable us to keep developing multi-category;
- Projects with proprietary brands and/or long term license agreements with strategic partners;
- Projects that provide us competitive balance.

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### Presence in growing attractive markets



	*	*	Ö		<b>\$</b>	*	
	Chile	Argentina	Bolivia	Colombia	Paraguay	Uruguay	USA
RTD Liters per Capita	291	369	202	230	238	347	504
RTD Liters per Capita Growth <sup>(1)</sup> (CAGR 2006-16)	1.8%	0.5%	6.5%	1.5%	3.4%	3.6%	(0.9)%
Population (Millions) <sup>(3)</sup>	18.4	44.1	11.1	49.3	7.0	3.5	325.9
Population Growth <sup>(3)</sup> (CAGR 2007-17)	1.1%	1.1%	1.6%	1.2%	1.5%	0.4%	0.8%
<b>GDP Growth</b> <sup>(4)</sup> (CAGR 2007-17)	3.0%	1.5%	5.2%	3.4%	4.7%	4.0%	1.4%

<sup>(1)</sup> Ready-to-drink categories. Source: Canadean Global Beverage Forecast, March 2017; (2) Considers all beverage categories listed on page 13; (3) Source: International Monetary Fund (IMF), April 2018 (4) GDP growth at constant prices. Source: Bloomberg May 2017.

## Presence in highly attractive categories



TOTAL	291	369	202	230	238	347	504
Vine <sup>(6)</sup>	13	23	1	2	8	23	10
∕ilk <sup>(5)</sup>	43	55	19	71	49	60	61
Cider	0	2	0	0	1	1	1
Spirits <sup>(4)</sup>	4	3	1	3	6	4	7
Functional Drinks <sup>(3)</sup>	4	3	2	6	1	2	49
<b>Vater</b> <sup>(2)</sup>	37	119	16	23	44	111	131
Nectar and Juices	23	8	15	13	9	9	41
CSD	124	115	114	61	78	107	132
Beer	43	42	35	50	43	31	73
RTD Liters per capita in 2016) <sup>(1)</sup>	Chile	Argentina	Bolivia	Colombia	Paraguay	Uruguay	USA
	*	*	<b>®</b>		₩	*	

<sup>(1)</sup> Source: Canadean Global Beverage Forecast. Annually updated. Figures have been rounded; (2) Includes Packaged Water, HOD, Flavored Water and Enhanced Water; (3) Includes Iced Tea, Iced Coffee, Sport Drinks and Energy Drinks; (4) Includes all Spirits as Canadean definition (5) Considers liquid milk; (6) Includes sparkling wine.

## Strong market position in fast growing segments



	Categories	Industry per capita CAGR 06-16 <sup>(1)</sup>	CCU's Market Position (#1/#2/#3) <sup>(2)</sup>
	Beer	2.6%	#1
	Carbonated Softdrinks	0.6%	#2
	Juices / Nectar	6.8%	#1
* Chile	Water <sup>(3)</sup>	7.9%	#1
Office	Functional Drinks	27.6%	#1
	Spirits <sup>(4)</sup>	0.2%	#1
	Wine <sup>(5)</sup>	(1.4)%	#2
	Powder Juices	(1.4)%	#2
	Beer	0.7%	#2
* Argentina	Functional Drinks	10.9%	
71190111111	Cider	(2.0)%	#1
	Wine <sup>(5)</sup>	(2.3)%	
	Beer	3.2%	#2
<b>*</b> Uruguay	Carbonated Softdrinks	2.8%	#3
	Juices / Nectar	8.2%	
	Water <sup>(3)</sup>	7.9%	#2
	Beer	1.0%	
● Paraguay	Carbonated Softdrinks	2.7%	
	Juices / Nectar	13.4%	#1
	Water <sup>(3)</sup>	7.7%	
D 1: :	Beer	1.7%	#2
<b>Bolivia</b>	Carbonated Softdrinks	7.7%	#3
	Water <sup>(3)</sup>	11.8%	
Colombia	Beer	1.6%	#2

<sup>(1)</sup> Source: Canadean Global Beverage Forecast; Annually updated. Figures have been rounded; (2) Volume market share; (3) Includes HOD, Flavored Water and Enhanced Water (4) Includes all Spirits as Canadean definition; (5) Includes sparkling wine.

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## Proven track record for financial performance



			(	CHGAAP	(1)						IFR	S <sup>(2)</sup>					CAGR (3)
billion CLP	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2002-2017
Volume (millions of HL)	10.2	11.1	11.4	12.3	13.4	14.2	15.7	16.3	17.3	18.4	19.9	21.9	22.9	23.9	24.8	26.0	6.4%
Net Sales	346	384	421	492	546	628	710	777	838	970	1,076	1,197	1,298	1,498	1,559	1,698	11.2%
EBITDA (4)	80	86	99	108	122	147	164	182	207	241	236	253	249	287	284	327	9.8%
EBITDA Margin (4)	23.9%	22.5%	23.4%	21.9%	22.3%	23.4%	23.1%	23.4%	24.7%	24.8%	21.9%	21.1%	19.1%	19.1%	18.2%	19.3%	
Net Income (5)	22	54	45	48	56	79	90	128	111	123	114	123	120	121	118	130	12.5%
RONA (6)	6.5%	9.3%	11.5%	12.2%	13.6%	14.8%	14.2%	15.6%	16.7%	18.6%	16.9%	13.1%	12.4%	13.9%	13.4%	15.0%	
Total Market Share (7)	21.5%	22.2%	22.1%	22.2%	22.4%	22.5%	23.3%	23.6%	23.7%	24.1%	24.2%	25.8%	26.8%	27.6%	28.1%	28.1%	1.8%
EPS (8)	69.3	169.8	142.5	151.3	175.2	248.7	283.8	401.9	347.6	385.6	359.2	370.7	323.6	326.9	320.6	350.8	11.4%

<sup>(1)</sup> Under Chilean GAAP. Figures in CLP Billions as of December of each year

<sup>(2)</sup> IFRS, figures in nominal CLP billions

<sup>(3)</sup> Average inflation for the period based on UF variation: 3.2% (www.bcentral.cl)

<sup>(4)</sup> EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation & Amortization) used in the Form 20-F.

<sup>(5)</sup> Net Income attributable to Equity holders of the parent

<sup>(6)</sup> RONA (Return on Net Assets) = EBIT / [Total Assets – (Total Current Liabilities - Other Current Financial Liabilities)]

<sup>(7)</sup> Please refer to page 6 notes.

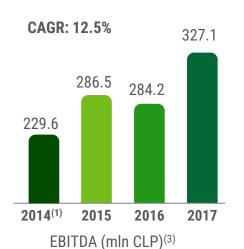
<sup>(8)</sup> In CLP

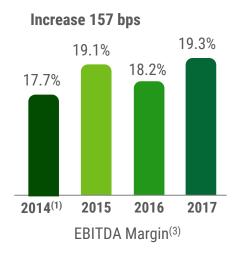
# Last four years performance shows growing results











2014-2017	mln CLP
EBITDA 2014 (1)	229,646
External Effects (2)	-55,145
Business Growth (volume, price and efficiencies – ExcCelencia CCU)	152,593
EBITDA 2017	327,094

<sup>(1)</sup> Excludes the one-time effect compensation of CLP 18,882 million at EBITDA level received by our Argentine subsidiary CICSA during 2Q'14 for the termination of the contract which allowed us to import and distribute on an exclusive basis Corona and Negra Modelo beers in Argentina and to produce and distribute Budweiser beer in Uruguay; (2) Includes estimated exchange rate and raw material cost effect; (3) EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation & Amortization) used in the Form 20-F.

# Recent consolidated performance Quarterly results



Consolidated (mln CLP)	2Q18	2Q17	Δ%	YTD 2018	YTD 2017	Δ%
Volume (Th HL)	5,806	5,116	13.5%	13,415	12,452	7.7%
Net Sales	372,170	345,043	7.9%	844,333	793,728	6.4%
EBIT (1)	245,656	22,795	977.7%	336,455	101,664	230.9%
EBITDA (2)	266,425	44,367	500.5%	378,995	144,599	162.1%
EBITDA margin <sup>(2)</sup>	71.6%	12.9%	5,873 bps	44.9%	18.2%	2,667 bps
Net Income	165,926	8,455	1862.4%	222,671	55,054	304.5%

<sup>(1)</sup> EBIT, also referred to as Adjusted Operating Result, is defined as Net Income before other gains (losses), net financial expense, equity and income of joint ventures, foreign currency exchange differences, result as per adjustment units and income taxes; (2) EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation & Amortization) used in the Form 20-F.

# Recent Operating segment performance Quarterly results



	Operating segments (mln CLP)	2Q18	2Q17	Δ%	YTD 2018	YTD 2017	Δ%
Chile	Volume (Th HL) Net Sales EBIT (1) EBITDA (2) EBITDA Margin (2)	3,834 228,108 28,946 43,930 19.3%	3,511 210,652 22,731 37,815 18.0%	9.2% 8.3% 27.3% 16.2% 131 bps	9,020 530,669 98,171 129,171 24.3%	8,788 502,286 87,333 117,661 23.4%	2.6% 5.7% 12.4% 9.8% 92 bps
International Business	Volume (Th HL) Net Sales EBIT (1) EBITDA (2) EBITDA Margin (2)	1,605 94,605 218,708 222,109 234.8%	1,241 84,935 (2,809) 1,114 1.3%	29.3% 11.4% (7,886.3)% 19,835.0% 23,346 bps	3,731 225,760 241,389 248,330 110.0%	2,982 198,039 9,300 16,910 8.5%	25.1% 14.0% 2,495.7% 1,368.5% 10,146 bps
Wine	Volume (Th HL) Net Sales EBIT (1) EBITDA (2) EBITDA Margin (2)	367 53,646 4,765 6,757 12.6%	364 52,707 7,354 9,269 17.6%	1.0% 1.8% (35.2)% (27.1)% (499) bps	664 95,576 6,904 10,728 11.2%	682 98,101 13,208 17,000 17.3%	(2.6)% (2.6)% (47.7)% (36.9)% (610) bps

<sup>(1)</sup> EBIT, also referred to as Adjusted Operating Result, is defined as Net Income before other gains (losses), net financial expense, equity and income of joint ventures, foreign currency exchange differences, result as per adjustment units and income taxes; (2) EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation) used in the Form 20-F.

### **Strong balance sheet**



Assets (min CLP)	As of Jun 30 <sup>th</sup> , 2018	As of Dec 31 <sup>st</sup> , 2017
Cash and cash equivalents	314,584	170,045
Other current assets	499,413	560,235
Total current assets	813,997	730,280
Property, plant and equipment	919,355	917,913
Other non current assets	371,257	328,036
Total non current assets	1,290,611	1,245,949
Total assets	2,104,608	1,976,229

Liabilities and Equity (mln CLP)	As of Jun 30 <sup>th</sup> , 2018	As of Dec 31 <sup>st</sup> , 2017
Financial debt	281,700	214,593
Other liabilities	566,291	534,807
Total liabilities	847,991	749,400
Net equity (shareholders)	1,162,206	1,101,077
Minority interest	94,411	125,752
Total equity	1,256,617	1,226,829
Total liabilities and equity	2,104,608	1,976,229

Financial ratios	As of Jun 30 <sup>th</sup> , 2018	As of Dec 31 <sup>st</sup> , 2017
Interest coverage (>3.0) <sup>(1)</sup> Debt to equity ratio (<1.5) <sup>(2)</sup>	23.38 0.67	13.54 0.61
Net financial debt / EBITDA <sup>(3)</sup> Financial debt / capitalization <sup>(4)</sup>	(0.06) 0.18	0.14 0.15

Credit ratings	Fitch	ICR
Shares	Level 1	Level 1
Bonds	AA+	AA+
Solvency	AA+	AA+
Outlook	Stable	Stable

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## Strategic plan 2016-2018 focused on growth and efficiencies





We have proposed ourselves to grow profitably in all our categories and businesses enhancing our value proposition to consumers with our portfolio and innovations, and reaching critical mass in every geography



We will seek with determination, by executing our Plan ExCCelencia CCU (costs, expenses and revenue management), best practices that will capture efficiencies and generate a culture of excellence in all our operations



We have proposed ourselves to deepen CCU's Business Model, by spreading it and making it actionable in all our business units and countries, putting focus on the generation of sustainable value, based on our people, on managerial and operating processes and on a variety of tools and practices



We will have within CCU the necessary talent in order to conduct our businesses in every level and function, looking for our comprehensive development, putting focus on the adhesion to our Internal Corporate Values



We will assure our business long term sustainability by promoting, with focus on its external dimension, a responsible leadership and a close relationship with our different stakeholders



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Investor Relations Second Quarter 2018

