



# **Forward-Looking Statements**



▶ Statements made in this presentation that relate to CCU's future performance or financial results are forward-looking statements, which involve uncertainties that could cause actual performance or results to materially differ. We undertake no obligation to update any of these statements. Listeners are cautioned not to place undue reliance on these forward-looking statements. These statements should be taken in conjunction with the additional information about risk and uncertainties set forth in CCU's annual report on Form 20-F filled with the US Securities and Exchange Commission.

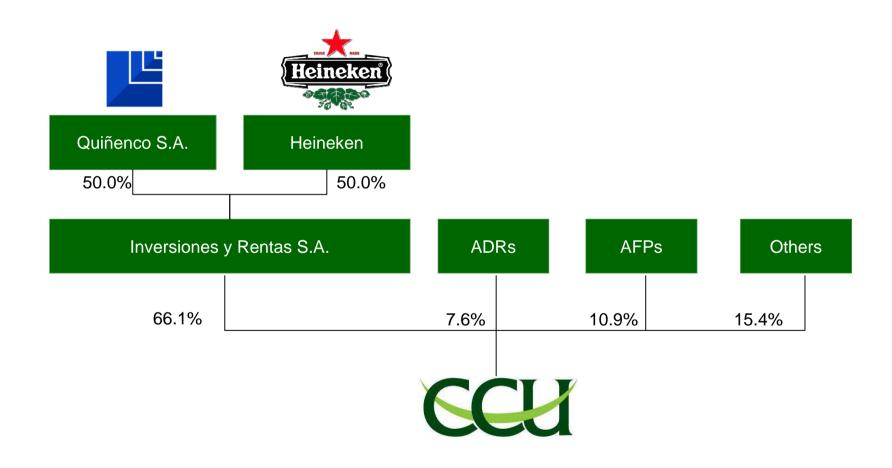
# Agenda



	Page
I. Company and Industry Overview	2
1. Shareholders Structure	3
2. Beverages Industry	4
3. Main Indicators	6
II. Business Units	7
III. Close	21

## 1. Shareholders Structure





3

# 2. Beverages Industry Per capita consumption (PCC) 2007











	Chile	Argentina	Spain	USA
Liters per capita	225	380	573	547
Beer	34	39	91	75
Soft drinks	117	123	102	175
Juices and nectars	15	4	37	53
Nectars	13	-	-	-
Other liquid juices	3	-	-	-
Water	17	116	163	120
Mineral water	10	-	-	-
Purified water	6	-	-	-
Sport and energy drinks	0.5	2	6	17
Ice tea	0.0	0.0	3	14
Wine	15	30	36	10
Spirits	5	1	7	5
Pisco	2	-	-	-
Other spirits	1	1	7	5
Milk	21	65	128	78



### Categories with high growth potential

PCC: CCU estimates, Canadean

Income per capita (PPP): 0.9 times Argentina/Chile, 2.2 times Spain/Chile and 3.4 times USA/Chile .

Income per capita (PPP): Source World Bank, April 2008.

# 2. Beverages Industry Market share



Market share CCU 2007		
Beverages industry in Chile (without milk)	37.1%	
Beer in Argentina (without ICSA) (1)	16.1%	
Wine exports (without Argentina)	11.0%	
Market Share (Average Consolidated) (1)	29.1%	

# 3. Main Indicators



US\$ Millions 1	2002	2003	2004	2005	2006	2007	CAGR
Profitability							
Operating income	102.3	123.0	153.6	167.9	197.2	233.5	17.9%
EBITDA	220.0	231.8	261.6	271.8	301.2	338.1	9.0%
ROCE <sup>2</sup>	8.6%	11.4%	15.0%	15.8%	18.2%	21.4%	
Growth							
Volumes (MM liters)	1,013	1,090	1,135	1,231	1,340	1,422	7.0%
Market share 3	26.5%	27.6%	27.8%	29.0%	28.9%	29.1%	
Revenues	937.0	1,030.1	1,100.5	1,242.8	1,350.3	1,447.2	9.1%
SAM Domestic <sup>4</sup>	S/M	S/M	46.4	64.5	79.8	105.8	31.6%
Sustainability							
First preference	26.8%	30.0%	29.6%	32.1%	32.0%	29.4%	
Organizational environment 5	67%	69%	72%	70%	72%	72%	

Source: CCU & Adimark

<sup>&</sup>lt;sup>1</sup> Accumulated figures in real pesos as of March 2008, converted to US\$ million as of March 2008, US\$1=Ch\$437.71

<sup>&</sup>lt;sup>2</sup>ROCE: Return on Capital Employed of 12 months ended December of each year.

<sup>&</sup>lt;sup>3</sup> Weighted market share of all businesses that CCU participates.

<sup>&</sup>lt;sup>4</sup> SAM: "Segmento de Alto Margen" (High Margin Segment).

<sup>&</sup>lt;sup>5</sup> Measured by an internal survey ended June of each year.

# Agenda



		Page
I. Company and	Industry Overview	1
II. Business Unit	:S	7
1. Beer in Chile		8
2. Non-alcoholic beveraç	ges in Chile	9
2 a) Soft drinks		10
2 b) Juices and nec	ars	11
2 c) Mineral water		12
2 d) Purified water		13
2 e) Sport beverage	S	14
2 f) Energy drinks		15
2 g) Ice tea		16
3. Wines		17
4. Spirits in Chile		18
5. Beer in Argentina		19
6. Sweet Snacks		20
III. Close		21

# 1. Beer in Chile





# EBITDA (US\$MM)

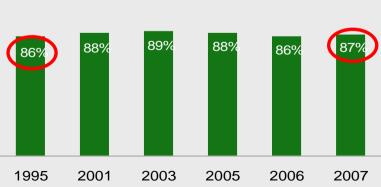




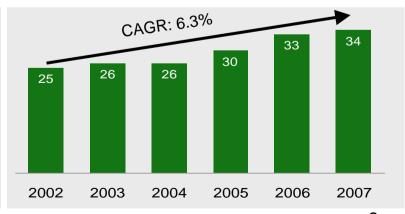
Source: CCU

Note: Figures in US\$ million as of March 2008

### Market share (%)



### Per capita consumption (liters)



8 Source: CCU estimates Source: CCU estimates

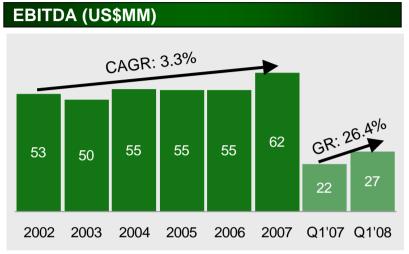
# 2. Non-alcoholic Beverages in Chile

Soft drinks, juices and nectars, mineral water, purified water, sport beverages, energy drinks and ice tea.









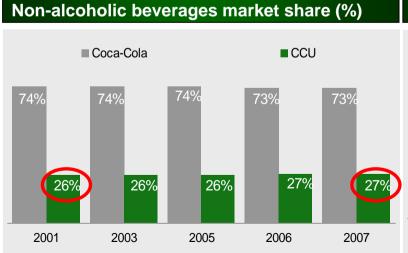




Source: CCU

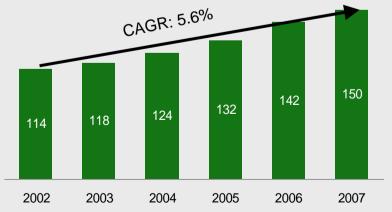
Note: Figures in US\$ million as of March 2008

# The second secon



Source: ANBER, only considers CCU's and Coca-Cola system sales in Chile

### Per capita consumption (liters)

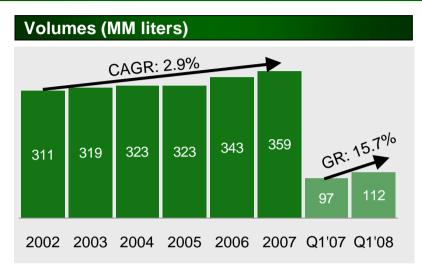


Source: CCU estimates

# 2 a) Soft Drinks







Source: CCU

Soft drinks market share (%)

2002

2003

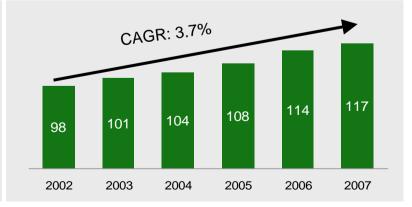
# Coca-Cola CCU Others 65% 66% 67% 67% 67%

2005

2006

2004

### Per capita consumption (liters)

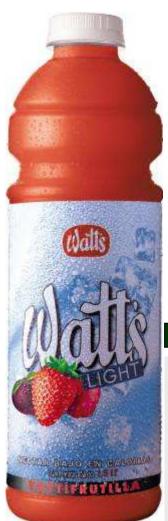


Source: ACNielsen Source: CCU estimates 10

2007

# 2 b) Juices and Nectars





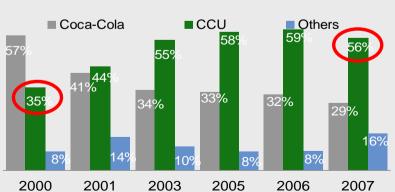
# Volumes (MM liters) CAGR: 18.5% CAGR: 18.5% GR: 8.3% 15 17 2002 2003 2004 2005 2006 2007 Q1'07 Q1'08

### Source: CCU

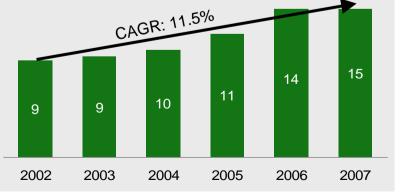
### **New Developments:**



### **Bottled nectar market share (%)**



### Per capita consumption (liters) (1)



Source: ACNielsen

Source: CCU estimates Note: Includes all juices and nectars

<sup>(1)</sup> Total bottled nectar corresponds to 8.6 liters of the total per capita consumption of 14 liters presented as 2007 estimate.

# 2 c) Mineral Water





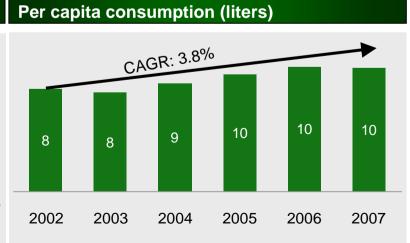
### **Volumes (MM liters)** CAGR: 9.0% GR: 9.4% Q1'07 Q1'08





Source: CCU

### 



Source: ACNielsen Source: CCU estimates 12

# 2 d) Purified Water

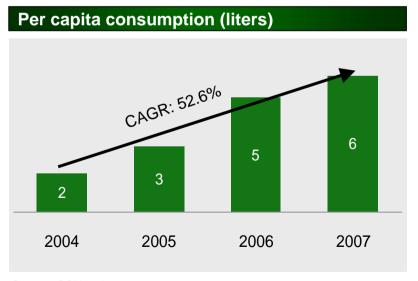




### Aguas CCU-Nestlé S.A.:

Association for mineral and purified waters





Source: CCU estimates

# 2 e) Sport Beverages

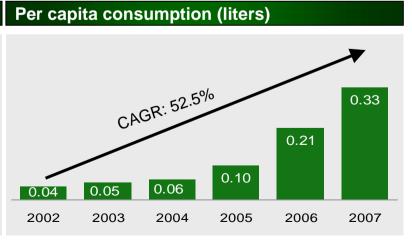




# Volumes (MM liters) CAGR: 56.2°|0 1.0 1.5 2.2 3.6 GR: 43.5°|0 0.9 1.3 2004 2005 2006 2007 Q1'07 Q1'08

Source: CCU

# Gatorade market share (%) 74% 63% 61% 2003 2004 2005 2006 2007

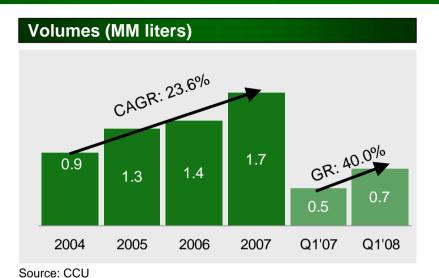


Source: ACNielsen Source: CCU estimates 14

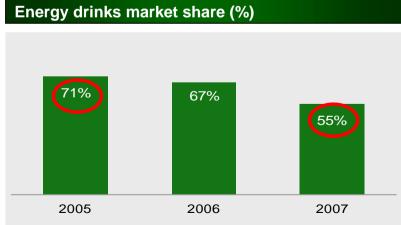
# 2 f) Energy Drinks

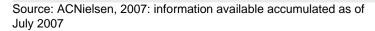


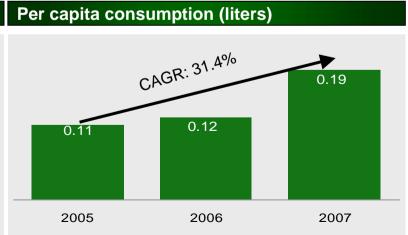










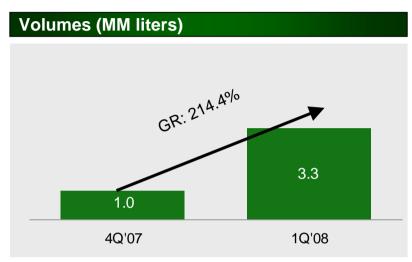


Source: CCU estimates

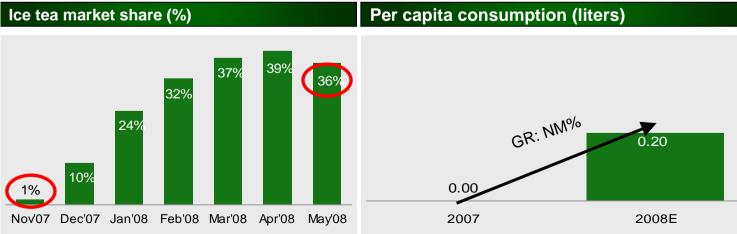
# 2 g) Ice Tea







Source: CCU



Source: ACNielsen Source: CCU estimates 16

### 3. Wines







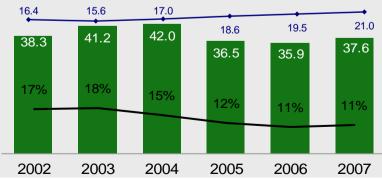
### EBITDA (US\$MM)



Source: CCU AER: nominal average exchange rate

Note: Figures US\$ million as of March 2008

### Vol., market share and exp. prices(MM Lt, %, US\$)



Source: Wineries of Chile Association, VSP

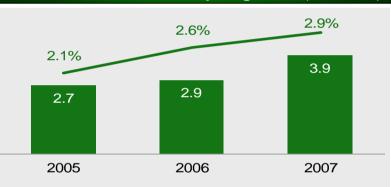
Note: Does not include bulk wine Prices in US\$ per case

### New developments:

- Viña Altaïr
- Viña Valles de Chile

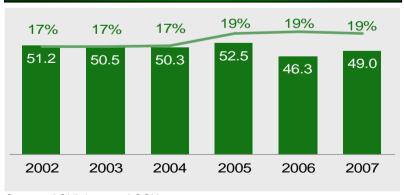


### Sales and market share exp. Argentina (MM Lt, %)



Source: FLC Argentina

### **Domestic sales and market share (MM Lt, %)**



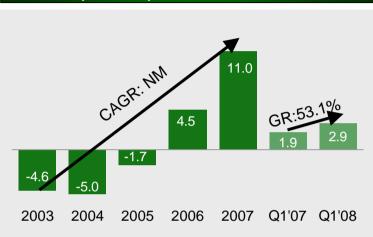
Source: ACNielsen and CCU

# 4. Spirits





### EBITDA (US\$MM)



Source: CCU

Note: Figures in US\$ million as of March 2008

### New developments:

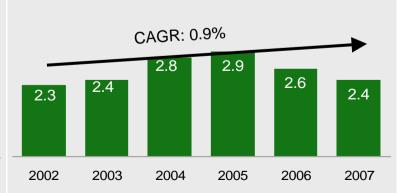


### Pisco market share (%)

# CCU Capel Control 64% 54% 50% 49% 49% 50% 50% 50% 2002 2003 2004 2005 2006 2007

Source: ACNielsen for years 2002 to 2004 and industry estimations for years 2005, 2006 and 2007

### Pisco per capita consumption (liters)



Source: CCU estimates

# 5. Beer in Argentina





### EBITDA (nominal US\$MM)



■ Heineken

16%

10%

2006

9%

2007

16%

10%

2005

Source: CCU

Local brands

13%

10%

2002

2001

Note: Figures in nominal dollars

14%

3%

10%

2003

Budweiser

15%

10%

2004

### New developments:

ICSA (Acq. April 2, 2008)

- Capacity (2.7 MMHL)
- Participation (5.8%)





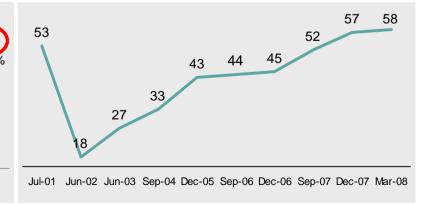




# Market share

# er

### Beer price in Argentina (US\$/HL)



Source: Argentine Beer Industry Chamber

Source: CCU

19

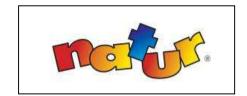
## 6. Sweet Snacks



### Calaf – Ready-to-eat snacks



### New developments:

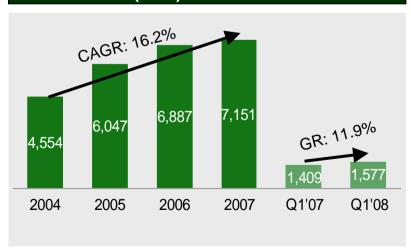


# **ECCU** EMBOTELLADORA CCU S.A.

Access to over 90,000 clients



### Sale volumes (tons)



Source: CCU 20

# Agenda



	Page
I. Company and Industry Overview	1
II. Business Units	7
III. Close	21
CCU Strategic Plan	22
2. Main Indicators	30



- SO#1 Grow and strengthen all our businesses in the beverage industry, with focus on First Preference
- SO#2 Balance the management of our "Plan Punto Máximo" (PPM) segments, in terms of Profitability, Growth & Sustainability, under a scenario of increased concentration and complexity
- SO#3 Transform Transportes CCU into a source of long-term competitive advantage
- SO#4 Execute MaxEO
- SO#5 Increase the relevance of innovation within the Preference Model Management Process
- SO#6 Leverage our strategic and operating capabilities in order to grow beyond our current businesses and territories



SO#1 Grow and strengthen all our businesses in the beverage industry, with focus on First Preference

- Increase beer Chile PCC
- Strenght key brands in soft drinks and lead the development of new categories of non-alcoholic beverages
- Increase ROCE in the wine business
- Leadership in the pisco industry and the development of other spirits in Chile
- Consolidate 2<sup>nd</sup> place in the Argentine beer industry



SO#2 Balance the management of our PPM segments, in terms of Profitability, Growth & Sustainability, under a scenario of increased concentration and complexity

- Grew its products categories in all the segments were CCU participates
- Focus on profitability of the segments grouped in modern channel (supermarkets and convenience stores)
- Make more sustainable its operation in the traditional channel (mom & paps, liquor stores and restaurants)



SO#3 Transform Transportes CCU into a source of long-term competitive advantage

- Contain logistic cost pressures
- Keep the external service level
- Increase the internal service level
- Have the necessary infrastructure to face operations' demand



### **SO#4 Execute MaxEO**

# **MaxEO**

### **PRICIS**

(Integral Review of Raw Material Costs and Services)

- Optimization and Raw Materials Costs Reduction:
  - Raw Materials
  - Materials
  - Services

### OCA

(Supply Chain Optimization)

- Supply
- World Class Manufacturing
- Logistic

### **PBC**

(Zero Based Budget)

 100% budget with ZBB methodology

### 02

(Organization of Opportunities)

- Review of
  - 360° appraisal
  - Structure and competitive levels
  - Rotation
  - Incentives



SO#5 Increase the relevance of innovation within the Preference Model Management Process

- Innovation should be:
  - A formal process with impact in all the organization
  - Based on consumer trends
  - With focus in products with high margins
  - With focus in portfolio rationalization, reducing products with low margins



SO#6 Leverage our strategic and operating capabilities in order to grow beyond our current businesses and territories

- Increase our scale on the RTE business
- Prepare CCU Argentina to enter into new categories
- Analyze opportunities on neighboring countries
- Put strategic and profitability focuses on beer exports
- Explore vertical integration

# 2. Main Indicators



US\$ Millions 1	Q1'07	Q1'08	GR
Profitability			
Operating income	86.1	93.5	8.6%
EBITDA	112.0	120.5	7.6%
ROCE <sup>2</sup>	20.3%	21.9%	
Growth			
Volumes (MM liters)	396	438	10.7%
Market share 3	28.1%	28.7%	
Revenues	394.7	419.2	6.2%
SAM Domestic <sup>4</sup>	26.0	34.7	33.8%
Sustainability			
First preference	30.3%	30.2%	
Organizational environment 5	72%	S/M	

Source: CCU & Adimark

<sup>&</sup>lt;sup>1</sup> Accumulated figures in real pesos as of March 2008, converted to US\$ million as of March 2008, US\$1=Ch\$437.71

<sup>&</sup>lt;sup>2</sup>ROCE: Return on Capital Employed of 12 months ended December of each year.

<sup>&</sup>lt;sup>3</sup> Weighted market share of all businesses that CCU participates.

<sup>&</sup>lt;sup>4</sup> SAM: "Segmento de Alto Margen" (High Margin Segment).

<sup>&</sup>lt;sup>5</sup> Measured by an internal survey ended June of each year.



