

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549**

FORM 20-F

- REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g) OF THE SECURITIES EXCHANGE ACT OF 1934
- ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2000

- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____
Commission file number 0-20486

COMPANÍA CERVECERIAS UNIDAS S.A.
(Exact name of Registrant as specified in its charter)
UNITED BREWERIES COMPANY, INC.
(Translation of Registrant's name into English)

Republic of Chile
(Jurisdiction of incorporation or organization)
Bandera 84, Sixth Floor, Santiago, Chile
(Address of principal executive offices)

Securities registered or to be registered pursuant to section 12(b) of the Act.

<u>Title of each class</u>	<u>Name of each exchange on which registered</u>
American Depositary Shares Representing Common Stock	New York Stock Exchange
Common Stock, without par value	New York Stock Exchange*

* Not for trading, but only in connection with the registration of American Depositary Shares which are evidenced by American Depositary Receipts

Securities registered or to be registered pursuant to Section 12(g) of the Act.

Not applicable

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act.

Not applicable

Indicate the number of outstanding shares of each of the issuer's classes of capital or common stock as of the close of the period covered by the annual report.

Common stock, with no par value: 318,502,872

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES NO

Indicate by check mark which financial statement item the registrant has elected to follow.

ITEM 17 ITEM 18

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Introduction

In this Annual Report on Form 20-F, all references to the “Company” or “CCU” are to Compañía Cervecerías Unidas S.A., a stock corporation (*sociedad anónima*) organized under the laws of the Republic of Chile, and its consolidated subsidiaries. The fiscal year for the Company ends on December 31st. Unless otherwise specified, all references to “U.S. dollars”, “dollars”, or “US\$” are to United States dollars, and references to “Chilean pesos”, “pesos” or “Ch\$” are to Chilean pesos. The Company publishes its financial statements in Chilean pesos, which are adjusted to reflect changes in purchasing power due to inflation and/or changes in exchange rates. Unless otherwise specified, financial data regarding the Company is presented herein in constant Chilean pesos as of December 31, 2000 purchasing power. See the notes to the consolidated financial statements of the Company (the “Consolidated Financial Statements”) included in pages F-7 through F-55 of this Annual Report. The Company uses the metric system of weights and measures in calculating its operating and financial data. The United States equivalent units of the most common metric units used by the Company are as shown on the following table:

1 liter = 0.2642 gallons.....	1 gallon = 3.7854 liters
1 liter = 0.008522 US beer barrels.....	1 US beer barrel = 117.34 liters
1 liter = 0.1761 soft drinks unit cases (8 oz cans)....	1 soft drinks unit case (8 oz cans) = 5.6775 liters
1 liter = 0.1174 beer unit cases (12 oz cans).....	1 beer unit case (12 oz cans) = 8.5163 liters
1 hectoliter = 100 liters.....	1 liter = 0.01 hectoliters
1 US beer barrel = 31 gallons.....	1 gallon = 0.0323 US beer barrels
1 hectare = 2.4710 acres.....	1 acre = 0.4047 hectares
1 mile = 1.6093 kilometers.....	1 kilometer = 0.6214 miles

This Annual Report contains various estimates by the Company of market share data and related sales volume information. These estimates are based principally on statistics published or made available by the single market research company that conducts store audits in Chile, A.C. Nielsen Chile S.A. (“Nielsen”), in the case of beer, soft drinks, mineral water and wine sales in Chile; the *Cámara de la Industria Cervecera Argentina* (Argentine Beer Industry Chamber, or “CICA”) in the case of beer sales in Argentina; the Croatian Beer Industry Association in the case of beer sales in Croatia; and the *Asociación de Viñas de Chile, A.G.* (the “Wineries of Chile Association”) in the case of Chilean wine exports. The Company believes that, due to the methodologies used, the statistics provided by these sources in some cases do not accurately reflect the Company’s market share or industry sales volumes. For example, the Nielsen sampling base includes only the metropolitan areas of Chile and not the rural areas of the country, where the Company believes its beer market share is higher than in the metropolitan areas, due to its distribution system. Likewise, the sales of two of the Company’s Argentine competitors are not reflected in CICA’s statistics because these two companies are not members of CICA. Similarly, data regarding the size of the Chilean soft drinks and mineral water markets and market shares do not coincide with publicly available information of sales volume of the Company and its competitors. As a consequence, the Company has revised the share estimates from the sources identified below for Chilean and Argentine beer sales and soft drinks and mineral water sales to reflect what it believes is a more accurate measure of market shares, taking into account (i) reports published by the *Instituto Nacional de Estadísticas* (the Chilean National Institute of Statistics, or the “INE”), (ii) the Company’s internal sales data, (iii) sales information filed publicly by the Company’s competitors, (iv) equity research analyst reports and (v) import and export reports made available by Chilean and Argentine customs authorities. However, the Company’s

revised estimates have not been confirmed by independent sources. Certain amounts (including percentage amounts) which appear herein have been rounded and may not sum exactly to the totals shown.

Forward Looking Statements

This Annual Report includes “forward-looking statements” within the meaning of Section 27A of the Securities Act and Section 21E of the Exchange Act. These statements relate to analyses and other information which are based on forecasts of future results and estimates of amounts not yet determinable. They also relate to the Company’s future prospects, development and business strategies.

These forward-looking statements are identified by the use of terms and phrases such as “anticipate”, “believes”, “could”, “expects”, “intends”, “may”, “plans”, “predicts”, “projects”, “will” and similar terms and phrases. The Company cautions the reader that actual results could differ materially from those expected by the Company, depending on the outcome of certain factors, including, without limitation (i) the Company’s success in implementing its investment and capital-expenditure program; (ii) the nature and extent of future competition in the Company’s principal marketing areas; and (iii) political and economic developments in Chile, Argentina, Croatia and other countries where the Company currently conducts business or may conduct business in the future, including other Latin American countries and (iv) other factors discussed under “Item 4: Information on the Company” and “Item 5: Operating and Financial Review and Prospects”. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. The Company undertakes no obligation to release publicly the result of any revisions to these forward-looking statements which may be made to reflect events or circumstances after the date hereof, including, without limitation, changes in the Company’s business strategy or planned capital expenditures, or to reflect the occurrence of unanticipated events.

PART I

ITEM 1: Identity of Directors, Senior Management and Advisers

Not applicable

ITEM 2: Offer Statistics and Expected Timetable

Not applicable

ITEM 3: Key Information

Selected Financial Data

The following table presents selected consolidated financial data as of December 31, 1999 and 2000, and for each of the years ended December 31, 1998, 1999 and 2000, which has been derived from the Consolidated Financial Statements of the Company, audited by Pricewaterhouse-Coopers, independent auditors, included elsewhere herein. Selected consolidated financial data as of December 31, 1996 and 1997, and for the years there ended has been derived from the Company's Consolidated Financial Statements audited by PricewaterhouseCoopers, not included herein. The financial data set forth below should be read in conjunction with the Consolidated Financial Statements and related notes, and "Item 5: Operating and Financial Review and Prospects" included elsewhere in this Annual Report.

The financial information as of and for the years ended December 31, 1996, 1997, 1998, 1999 and 2000 shown below is presented in constant Chilean pesos of December 31, 2000:

	<u>1996</u>	<u>Year ended December 31,</u>			<u>1999</u>	<u>2000</u>
		<u>1997</u>	<u>1998</u>	(millions of constant Ch\$) (1)		
Income Statement Data:						
Chilean GAAP:						
Total revenues	Ch\$270,725	Ch\$292,701	Ch\$301,019	Ch\$304,054	Ch\$317,376	
Operating income	33,257	46,408	48,047	41,948	39,440	
Interest expense	(8,589)	(7,561)	(7,980)	(6,330)	(6,976)	
Other income	8,197	19,485	21,833	19,762	12,025	
Income tax	(2,761)	(4,622)	(4,988)	(7,531)	(5,020)	
Net income	21,645	41,892	42,233	43,117	25,727	
EBITDA (2)	61,474	76,993	80,276	76,868	77,220	
Net earnings per share	82.65	135.70	135.00	135.97	80.78	
Diluted net earnings per share	82.65	135.70	135.00	135.97	80.78	
Net earnings per ADS	413.26	678.51	675.00	679.87	403.88	
Diluted net earnings per ADS	413.26	678.51	675.00	679.87	403.88	
Dividends per share (3)	34.34	67.40	67.27	67.69	132.00	
Dividends per ADS in US\$	0.35	0.66	0.66	0.63	1.11	
Weighted average shares outstanding (000s)	261,881	308,705	312,842	317,099	318,503	
U.S. GAAP:						
Total revenues	Ch\$178,670	Ch\$201,955	Ch\$211,698	Ch\$240,610	Ch\$317,376	
Net income	27,092	46,147	43,061	46,100	26,944	
Net earnings per share	103.45	149.49	137.65	145.38	84.60	
Net earnings per ADS	517.25	747.45	688.25	726.90	422.98	
Balance Sheet Data:						
Chilean GAAP:						
Total assets	Ch\$495,025	Ch\$575,340	Ch\$609,496	Ch\$622,115	Ch\$625,466	
Long-term liabilities	121,491	106,162	109,874	94,654	82,459	
Total debt (4)	119,826	104,757	102,256	95,666	93,059	
Total stockholders' equity (net assets)	247,626	327,471	358,365	397,012	401,955	
Capital stock	86,665	142,627	149,029	158,478	158,478	
U.S. GAAP:						
Total assets	Ch\$429,340	Ch\$514,154	Ch\$550,307	Ch\$629,665	Ch\$640,301	
Long-term liabilities	99,023	89,053	92,299	92,320	81,848	
Total debt (4)	113,322	104,178	102,155	95,665	93,059	
Total stockholders' equity (net assets)	239,951	325,150	357,959	402,631	417,655	
Capital stock	86,665	142,627	149,029	158,478	158,478	
Other Data:						
Sales volume (in millions of liters):						
Beer (Chile)	349.1	361.9	363.0	344.5	352.2	
Beer (Argentina)	100.5	142.3	145.5	157.9	155.2	
Soft drinks and mineral water (5)	383.2	382.9	386.8	376.1	405.0	
Wine (6)	36.9	45.1	52.4	56.7	66.3	
Change in consumer price index applicable for the restatement of financial statements (7)						
	6.6%	6.3%	4.3%	2.6%	4.7%	

(1) Except shares outstanding, net earnings per share and per ADS, sales volume and inflation data.

(2) Under Chilean GAAP, EBITDA is operating income plus depreciation and amortization from operations.

(3) Expressed in pesos as of December 31, 2000, except 2000 dividends, which were paid in January and May 2001, and are expressed in pesos corresponding to those payment dates.

(4) Includes short-term and long-term financial debt.

(5) Includes sales of soft drinks and mineral water in Argentina.

(6) Includes sales of wine in Argentina.

(7) Based on the consumer price index of the INE for the twelve-month period ended November 30 of each indicated year. Accordingly, figures presented here may vary from other published inflation figures for given periods, which are generally calculated for the actual calendar period indicated.

Exchange Rates. Prior to 1989, Chilean law permitted the purchase and sale of foreign exchange only in those cases explicitly authorized by the Central Bank of Chile. The Central Bank Act, which was enacted in 1989, liberalized the rules that govern the ability to buy and sell foreign exchange. The Central Bank Act now empowers the Central Bank of Chile to determine that certain purchases and sales of foreign exchange specified by law must be carried out in the Formal Exchange Market. The Formal Exchange Market is formed by banks and other entities so authorized by the Central Bank. All payments and distributions with respect to the Company's ADSs referred to in this Annual Report must be transacted in the Formal Exchange Market.

For purposes of the operation of the Formal Exchange Market, the Central Bank of Chile sets a reference exchange rate (dólar acuerdo) (the "Reference Exchange Rate"). The Reference Exchange Rate is reset monthly by the Central Bank of Chile, taking internal and external inflation into account, and is adjusted daily to reflect variations in parities between the Chilean peso and each of the U.S. dollar, the Japanese yen and the Euro. Authorized transactions by banks were generally conducted within a certain band above or below the Reference Exchange Rate. In January 1992, the Central Bank of Chile reduced the Reference Exchange Rate by 5% and widened the band for transactions in the Formal Exchange Market from 5% to 10%. In November 1994, the Central Bank of Chile reduced the Reference Exchange Rate by approximately 10%. In November 1995, the Central Bank of Chile reduced the Reference Exchange Rate by approximately 2%. In January 1997, the Central Bank widened the band for transactions in the Formal Exchange Market to 12.5%. On June 25, 1998, the Central Bank of Chile reduced the band for transactions in the Formal Exchange Market to 2% above and 3.5% below the Reference Exchange Rate. At that time, the Central Bank also announced the elimination of a fixed 2% (peso re-valuing) factor which had hitherto been taken into account in the annual resetting of the Reference Exchange Rate. In September 1998, the Central Bank began a gradual widening of the exchange rate band from 3.5% to 5% above and below the Reference Exchange Rate. In December 1998, the Central Bank set the exchange band at 8% above and below the Reference Exchange Rate and provided for the gradual widening of the limits of the band at a daily rate of 0.01375%. In order to keep fluctuations in the average exchange rate within certain limits, the Central Bank of Chile intervened by buying or selling foreign exchange on the Formal Exchange Market. In September 1999, the Central Bank of Chile decided to suspend its formal commitment to intervene in the exchange market to maintain the limits of the band, and decided to intervene in the market only under extraordinary circumstances which will be informed in advance. The Central Bank of Chile also committed itself to provide periodic information about the levels of its international reserves. The Reference Exchange Rate was maintained as a medium-term reference for the market and to be used in contracts entered into using such rate. The Observed Exchange Rate is the average exchange rate at which commercial banks conduct authorized transactions on a given date in Chile, as determined by the Central Bank of Chile. The Central Bank of Chile generally carries out its transactions at the spot market rate. Before the suspension of the band, however, when commercial banks requested to buy U.S. dollars from the Central Bank of Chile, or requested to sell U.S. dollars to the Central Bank of Chile, the Central Bank of Chile made such sales up to 2% over the Reference Exchange Rate and carried out such purchases at 3.5% under the Reference Exchange Rate. Authorized transactions by banks are generally conducted at the spot market rate. Historically, such rate fluctuated within the band set by the Central Bank with respect to the Reference Exchange Rate. No assurances can be given that the Central Bank of Chile will not establish the band limits again.

Purchases and sales of foreign exchange effected outside the Formal Exchange Market are carried out in the Mercado Cambiario Informal (the "Informal Exchange Market"). The Informal Exchange Market reflects the supply and demand for foreign currency. There are no limits

imposed on the extent to which the rate of exchange in the Informal Exchange Market can fluctuate above or below the Observed Exchange Rate. On June 21, 2001, the average exchange rate in the Informal Exchange Market was Ch\$622.85 per U.S. dollar and the U.S. dollar Observed Exchange Rate was Ch\$622.60 per U.S. dollar.

The following table sets forth the low, high, average and period-end Observed Exchange Rates for U.S. dollars for each of the indicated periods starting in 1994 as reported by the Central Bank. The Federal Reserve Bank of New York does not report a noon buying rate for Chilean pesos.

Period	Daily Observed Exchange Rate (Ch\$ per US\$)			
	<u>Low(1)</u>	<u>High(1)</u>	<u>Average (2)</u>	<u>Period-end</u>
1996.....	402.25	424.97	412.27	424.87
1997.....	411.85	439.81	419.31	439.18
1998.....	439.18	475.41	460.29	472.41
1999.....	468.69	550.93	508.78	530.07
2000.....	501.04	580.37	539.49	573.65
December 2000.....	570.85	577.62	574.63	573.65
January 2001.....	561.61	575.94	571.12	561.61
February 2001.....	557.13	572.86	563.13	572.86
March 2001.....	573.91	595.37	587.79	594.97
April 2001.....	594.94	605.31	698.63	598.61
May 2001.....	600.44	610.85	604.48	610.85
(June 2001, through June 21)	606.60	623.49	613.43	622.60

Source: Central Bank of Chile

- (1) Rates shown are the actual low and high, on a day-by-day basis for each period.
- (2) The average of monthly average rates during the period reported.

Capitalization and Indebtedness

Not applicable

Reasons for the Offer and Use of Proceeds

Not applicable

Risk Factors

Competition in the Beer Market. The Company's largest competitor in the Chilean beer market is Cervecería Chile S.A. ("Cervecería Chile"), a subsidiary of Quilmes Industrial S.A. ("Quilmes"), the largest Argentine brewer. Quilmes entered the Chilean market in October 1991 by establishing a new Chilean brewer, Cervecería Chile. The Company estimates that Cervecería Chile had a market share in Chile of approximately 8% in 1999 and 10% in 2000.

Competition in the Chilean beer market has been strong in recent years, especially in light of the aggressive price discounting by Cervecería Chile, which began during the first quarter of 1994. Price discounting by Cervecería Chile diminished somewhat in the second quarter of 1995,

and its beer prices continued to rise through 1995 and 1996. During 1997 and the first half of 1998, prices remained relatively stable; however, during the second half of 1998 Cervecería Chile resumed aggressive price discounting, continuing with this strategy during 1999 and 2000. At the end of 1999, Cervecería Chile introduced Heineken beer produced locally, at very competitive prices. There can be no assurance, given the current environment, that any such discounting or other competitive activities will not have a material adverse impact on the Company's results.

In view of favorable long-term economic conditions in Chile, other enterprises may be expected to attempt to enter the country's beer market either by producing beer locally or through imports. In addition, the Company's beer brands in Chile may face increased competition from other alcoholic beverages such as wine and spirits, as well as from non-alcoholic beverages such as soft drinks. Beer consumption in Chile historically has been influenced by changes in domestic wine prices. Increases in domestic wine prices have tended to lead to increases in beer consumption, while reductions in wine prices have tended to reduce or slow the growth of beer consumption. However, this correlation has not been observed clearly in the past three years due to the low level of wine consumption and factors like higher wine quality and awareness of the positive effects of moderate wine consumption on health. Similarly, as the price of soft drinks has decreased relative to the price of beer over the past few years, due to lower packaging costs and the introduction of larger packaging formats, growth in beer consumption has slowed.

The Company is the third largest brewer in Argentina with an estimated year-end market shares of 9% in 1996, 11% in 1997, 12% in 1998 and 1999, and 13% in 2000. In Argentina, the Company faces competition from Quilmes, Companhia de Bebidas das Américas ("AmBev"), Warsteiner Brauerei Hans Cramer GmbH & Co. ("Warsteiner") and Cervecería Estrella de Galicia S.A. ("Galicia"), which had estimated market shares of approximately 68%, 15%, 4% and less than 1%, respectively, in 2000. Over the past four years, two important acquisitions took place in the Argentine beer industry. In February 1997, Quilmes acquired Cervecería Bieckert S.A. ("Bieckert") and in April 1998 the Company acquired the brands and assets of Cervecería Córdoba S.A. ("Cervecería Córdoba"), adding approximately 4% and less than 1% to each respective company's market share. Even though the Company's increased level of advertising and other competitive efforts to increase its overall market volumes may continue, the Argentine market may be affected due to increased competition and the economic situation. In December 1999, the Argentine government passed a law that increased excise tax from 4% to 8%. This measure resulted in a decrease in the margin for the Company during the first half of 2000 because demand conditions did not allow CCU Argentina to pass immediately on the tax increase to the consumer. During the second half of 2000, the Company began to pass on this additional cost to its customers.

There can be no assurance that the Company's results will not be materially adversely affected from time to time by significant increases in advertising and promotion costs, loss of sales volume, price discounting, changes in taxation or a combination of these and other factors related to the competitive beer markets in Chile and Argentina.

Pending Final Decision About Coca-Cola's Acquisition of Cadbury Schweppes Brands in Chile. Depending on the Antitrust Commission's final decision, the new "Bottler Contract" between Embotelladoras Chilenas Unidas S.A. ("ECUSA") and The Coca Cola Company ("TCCC") might cease to be effective. That event could have a material adverse effect on future soft drinks sales if the Company is not allowed to sell those brands products in Chile. See "Item 4: Information on the Company—Business Overview—The Company's Soft Drinks and

Mineral Water Business—The Company’s Soft Drinks and Mineral Water Business in Chile—The Company’s Soft Drinks, Mineral Water and Nectar Production and Marketing in Chile”.

Other Risk Factors. For a discussion of other risk factors not typically associated with investing in the securities of United States companies, the reader is referred to the discussion under the same heading in the Prospectus included in the Company’s Registration Statement on Form F-3, as amended, filed with the Commission on December 11, 1996 (File No. 333-6042), which as amended is hereby incorporated by reference (except for the section entitled “Mandatory Arbitration Provisions May Limit Ability to Enforce Liabilities under U.S. Securities Laws,” as the Company’s by-laws have been amended to address this point).

ITEM 4: Information on the Company

History and Development of the Company

The Company’s current legal and commercial name is Compañía Cervecerías Unidas S.A. The Company was incorporated in the Republic of Chile in 1902 as an open stock corporation, following the merger of two existing breweries, one of which had its origins back in 1850, when Mr. Joaquín Plageman founded in the port of Valparaíso, one of the first breweries in Chile. By 1916, the Company owned and operated the largest brewing facilities in Chile. The Company’s operations have included the production and marketing of soft drinks since 1902 and began bottling and selling mineral water products in 1960.

In 1986, Inversiones y Rentas S.A., the Company’s principal shareholder, acquired its controlling interest through purchases of common stock, without nominal (par) value (the “Common Stock”), in an auction conducted by a receiver who had assumed control of the Company following an economic crisis in Chile and the resulting inability of the Company to meet its obligations to its creditors. All of CCU’s Common Stock is currently owned by private parties. The Common Stock is listed and traded on the principal Chilean stock exchanges. See “Item 7: Major Shareholders and Related Party Transactions”.

In September 1992, the Company issued 4,520,582 ADSs, each representing five shares of the Company’s Common Stock, in an international American Depositary Receipt (“ADR”) offering. The ADSs were listed and traded on the National Association of Securities Dealers Automated Quotation National Market System (“NASDAQ”) until March 25, 1999. After that date, the ADSs have been listed and traded on the New York Stock Exchange (“NYSE”).

In 1994, the Company diversified its operations both in the domestic and international markets. In that year, the Company purchased a 48.4% interest in the Chilean wine producer Viña San Pedro S.A. (“VSP”). As of December 31, 2000, that interest amounted to 63.9%. In November 1994, the Company and Buenos Aires Embotelladora S.A. (“BAESA”) (the PepsiCo bottler in Chile at that time) merged their respective businesses creating ECUSA for the production, bottling, distribution and marketing of soft drinks and mineral water products in Chile.

In November 1999, the Company bought BAESA's interest in ECUSA and thereafter has controlled 100% of that company. In addition, in 1994 through Southern Breweries Establishments ("SBE"), a 50%-owned company, the Company acquired a 26.9% indirect equity interest in Karlovacka Pivovara d.d. ("Karlovacka"), a Croatian brewer. Between 1994 and 1998, the Company increased its equity stake in Karlovacka to 34.4%.

Through CCU Argentina, the Company began its expansion into Argentina by acquiring an interest in two Argentine breweries, 62.7% of the outstanding shares of Compañía Industrial Cervecera S.A. ("CICSA") during January and February 1995 and 98.8% of the outstanding shares of Cervecería Santa Fe S.A. ("CSF") in September 1995. In 1997, CCU Argentina increased its stake in CICSA to 97.2% and in CSF to 99.9% through the purchase of minority interests. In January 1998, the Company decided to merge these two breweries into one company operating under the name of CICSA. Following the merger, CCU Argentina's interest in CICSA was 99.2%. In April 1998, CCU Argentina completed the purchase of the brands and assets of Cervecería Córdoba for US\$8 million. After subsequent capital expansions, the Company's stake in Compañía Cervecerías Unidas Argentina S.A. ("CCU Argentina") reached 89.2%, with Anheuser-Busch Incorporated's ("Anheuser-Busch") stake at 10.8%.

In addition to its acquisitions in Argentina, the Company signed a license agreement with Anheuser-Busch in 1995 granting it the exclusive right to produce, market, sell and distribute Budweiser beer brand in Argentina.

After a capital increase was approved by CCU's shareholders in October 1996, the Company raised approximately US\$196 million between December 1996 and April 1999. Part of this capital expansion was accomplished between December 1996 and January 1997 through the Company's second ADR offering in the international markets.

Capital Expenditures. The Company's capital expenditures for 1998, 1999 and 2000 totaled Ch\$44,005 million, Ch\$55,783 million and Ch\$43,426 million, respectively, and were principally accounted for by Ch\$53,130 million invested in the Company's beer operations in Chile, Ch\$32,151 million invested in the Company's Argentine beer operations, Ch\$25,813 million invested in wine operations and Ch\$24,210 million invested in soft drinks and mineral water operations during the years mentioned above.

In recent years, capital expenditures have been made primarily for the expansion of the Company's production capacity. In Chile, these expenditures included the construction of a new brewery in Temuco. In Argentina, capital expenditures have been made for the purchase of Cervecería Córdoba's brands and assets and the expansion and improvement of the beer production and bottling capacity of the facility in Santa Fe, including the construction of its new canning line. Capital expenditures have been made in the Company's soft drinks division in order to adjust soft drinks bottling lines to meet changes in consumers' demand for new packaging formats. With regard to the Company's wine operations, capital expenditures have been made to add new vineyards in Chile and to increase their total vinification and wine storage capacity.

During 1999, the Company completed the first stage of construction of a new brewery in the southern city of Temuco, located approximately 670 kilometers south of Santiago. The Temuco plant replaced the older Concepción and Osorno plant closed in January 1999 and July 2000 respectively. This new brewery was built with the latest technology available, allowing the Company to have a much more efficient operation. The Temuco plant has a production capacity

of 12 million liters per month in its first stage. In a second stage the plant is expected to reach a production capacity of 15 million liters per month. Future expansions have been considered in this project.

During 2000, the Company constructed and completed a canning line for the Santa Fe plant in Argentina, which has a capacity of 60,000 cans per hour. This investment was principally financed by Anheuser-Busch through a capital increase in CCU Argentina. This new packaging line will help reinforce CCU Argentina's position in this segment, which has enjoyed rapid growth within the Argentine beer industry. This new canning line was constructed to provide CCU Argentina with enough capacity to meet the export market's demand for Budweiser beer.

During 2000, the Company purchased 50% of the shares of Cervecería Austral S.A., located in Punta Arenas, Chile's southernmost city, for Ch\$4,283 million. The purpose of this acquisition was the development of the Austral brand which will increase its volume and presence, not only in Chile but also in the southern regions of Argentina. Austral has also an interesting potential to be developed in the export market.

Principal capital expenditures currently being implemented include the upgrade of an existing PET bottling line, the purchase of coolers and the acquisition of returnable bottles in the Chilean beer segment. Investment in marketing assets, along with the improvement of a bottling line and the purchase of new bottles, represent the major capital expenditures being carried out in the Argentine beer segment. In the soft drinks and mineral water segment these include the purchase of coolers and returnable bottles. In PLASCO the main project being implemented is a new PET injection machine for new packaging formats in response to increasing demand for new soft drink, mineral water and nectar bottle sizes. The wine segment's main capital expenditures currently being implemented include investment in barrels, the expansion of a warehouse, the construction of a new grape reception tank and the last stage of the transfer of a bottling line from Lontué to Molina.

The Company's principal capital expenditures for the period 1998-2000 are displayed in the following table. The information is presented in constant Chilean pesos of December 31, 2000.

		<u>1998</u>
Beer Chile	Machinery and equipment	1,719
	Construction and refurbishment	2,292
	Bottles and crates	2,611
	Marketing articles	531
	Others	844
	Total	7,996
Beer Argentina	Machinery	4,568
	Marketing articles	3,959
	Crates and bottles	2,639
	Others	3,234
	Total	14,401
Soft Drinks and Mineral Water	Bottles and crates	3,251
	Marketing articles	1,531
	Machinery	1,073
	Others	502
	Total	6,358

Wine	Construction	4,775
	Barrels	2,724
	Property	2,339
	Others	4,138
	Total	13,977
Others	Software	865
	Hardware	230
	Others	178
	Total	1,273
TOTAL 1998		44,005
		<u>1999</u>
Beer Chile	Temuco Plant	27,207
	Others	7,823
	Total	35,030
Beer Argentina	Machinery	2,647
	Waste treatment plant	610
	Others	1,639
	Total	4,897
Soft Drinks and Mineral Water	Juice Processes Project	2,450
	Bottles	1,421
	Coolers	1,344
	Others	2,093
	Total	7,307
Wine	Aseptic bottling machinery renewal	1,586
	New plantation	631
	Others	3,592
	Total	5,810
Others	Software	822
	Machinery	1,072
	Hardware	278
	Others	567
	Total	2,740
TOTAL 1999		55,783
		<u>2000</u>
Beer Chile	Bottles and crates	3,247
	Line upgrade	643
	Temuco Plant items	2,390
	Others	3,824
	Total	10,104
Beer Argentina	Budweiser	1,459
	Boiling capacity increase	1,260
	Others	10,135
	Total	12,854
Soft Drinks and Mineral Water	Bottles	3,532
	New PET line	2,486
	Others	4,527
	Total	10,545
Wine	Line 2 in Molina	781
	Reserve wine house Stage I	491
	Others	4,754
	Total	6,026

Others	Injection machinery	2,105
	Sales and distribution system	768
	Construction and refurbishment	739
	Others	285
	Total	3,897
	TOTAL 2000	43,426

The Company reviews its capital investment program periodically and changes to the program are made as appropriate. Accordingly, there can be no assurance that the Company will make any of these proposed capital expenditures at the anticipated level or at all. In addition, the Company is studying the possibility of making acquisitions in the same or related beverage businesses, either in Chile or in other countries of South America's southern cone. The capital investment program is subject to revision from time to time due to changes in market conditions for the Company's products, general economic conditions in Chile, Argentina and elsewhere, interest, inflation and foreign exchange rates, competitive conditions and other factors.

The Company expects to fund its capital expenditures through a combination of internally generated funds and long term indebtedness.

The Company's principal executive offices are located at Bandera 84, Sixth Floor, Santiago, Chile. The Company's telephone number in Santiago is (56-2) 670-3000 and fax number is (56-2) 670-3222. The Authorized Representative in the United States for CCU is Puglisi & Associates, located at 850 Library Avenue, suite 204, Newark, Delaware 19715, USA, telephone number (302) 738-6680 and fax number (302) 738-7210.

Business Overview

Summary

The Company is a diversified beverage company operating principally in Chile and Argentina. The Company is the largest Chilean brewery, the third largest brewery in Argentina, is the second largest Chilean soft drinks producer, the largest Chilean mineral water producer and the third largest wine producer in Chile. The Company's products in its beer and soft drinks businesses include a range of proprietary, licensed and imported brands.

In 2000, the Company had consolidated net sales of Ch\$317,376 million, of which 37.7% was accounted for by beer sales in Chile, 14.9% by beer sales in Argentina, 30.7% by soft drinks, nectar and mineral water sales, 16.5% by wine sales and the remainder by sales of other products.

Beer. The Company estimates that its share of the Chilean beer market by volume was approximately 91% for 1998, 90% for 1999 and 89% for 2000. The Company's line of beers in Chile includes a full range of super-premium, premium, medium-priced and popular-priced brands, which are primarily marketed under five different proprietary brands and two brand extensions. The Company's flagship brand, Cristal, is Chile's best selling beer, accounting for an estimated 62% of all 2000 beer sales by volume in the country. The Company is the only brewery

in Chile with a nationwide production and distribution network, consisting of two production (brewing and bottling) facilities and one bottling-only facility. In July 2000, the Osorno plant was closed, being replaced with the Company's new Temuco plant, which began its start-up period by year-end 1999. In addition, the Company is the exclusive distributor in Chile of imported Budweiser and Guinness brand beers and the exclusive local producer and importer of Paulaner brand beers.

The Company entered the Argentine beer market in 1995 by acquiring two breweries (and their respective brands), CICSA, with production facilities in the city of Salta, and CSF, with production facilities in the city of Santa Fe. Additionally, in 1998, the Company bought the brands and assets of Cervecería Córdoba. The Company's Argentine operations also include a small mineral water production plant in the city of Rosario de la Frontera in the Salta province.

Under a joint venture agreement entered into with Anheuser-Busch in December 1995, the Company began importing, selling and distributing Budweiser beer in Argentina in March 1996. Since October 1996 the Company also began selling and distributing Budweiser beer in Chile. The Company began production and distribution of locally produced Budweiser beer in Argentina in December 1996 as part of its strategy to develop Budweiser as the flagship brand of its Argentine operations. Currently, as a result of this joint venture agreement and subsequent capital increases, the Company and Anheuser-Busch have 89.2% and 10.8% respective interests in CCU Argentina. The Company estimates that its market share of the Argentine beer market was approximately 12% in each of 1998 and 1999, and 13% in 2000.

As of December 31, 2000, the Company also owned a 34.4% equity interest in Karlovacka, which owns and operates one of the largest breweries in Croatia. The Company's total investment in Karlovacka at December 31, 2000 was Ch\$11,533 million. Karlovacka, which is not a consolidated subsidiary of the Company, contributed Ch\$943 million, Ch\$956 million and Ch\$1,194 million to the Company's non-operating income in 1998, 1999 and 2000, respectively.

Soft Drinks and Mineral Water. The Company produces and sells soft drinks and mineral water products in Chile through ECUSA. Until November 29, 1999, ECUSA was owned 55.0% by the Company and 45.0% by BAESA. From that date on, ECUSA has been wholly-owned by the Company. ECUSA was formed in November 1994 for the production, bottling and marketing of soft drinks, mineral water and nectar products previously sold by the Company's and BAESA's separate and competing entities. As a result, ECUSA is now the exclusive producer, bottler and distributor in Chile of the Company's proprietary brands and brands produced under license from PepsiCo, Schweppes Holdings Ltd. and Watt's Alimentos S.A. ("Watt's"). The Company is also the largest bottler and distributor of mineral water in Chile. ECUSA's soft drink and nectar products are produced in three facilities located throughout Chile, and its mineral water is produced in two bottling plants located at the natural sources in the central region of Chile. ECUSA operates its own sales force in the central regions and the major cities of Chile, delivering its products through the Company's distribution system in conjunction with its beer and wine distribution, with the exception of Santiago and its surrounding areas, where ECUSA operates its own delivery system. In the other cities and in the rural areas of Chile, soft drinks and mineral water are sold together with beer and wine. The Company estimates that its Chilean soft drinks market share by volume (not including nectars) has been 23%, 23% and 22% and that its Chilean mineral water market share by volume has been 57%, 58% and 59% in 1998, 1999 and 2000, respectively.

Wine. The Company entered the Chilean wine industry in October 1994 with the acquisition of a 48.4% interest in VSP, Chile's third largest winery and second largest wine exporter. After subsequent investments, the Company has increased its stake in VSP to 60.3% as of March 31, 2001. VSP produces and markets a full range of wine products for both the domestic and export markets. The Company believes that in 2000, VSP's sales by volume amounted to approximately 13% of total measured domestic industry sales and 12% of Chile's total wine export sales. VSP's main vineyard is located in Molina, 200 kilometers south of Santiago. VSP's domestic wine products are distributed through the Company's nationwide distribution system and its export products are sold in 51 different countries through distribution agents.

Distribution Network. In Chile, the Company has an extensive and integrated distribution network for the sale and distribution of beer, soft drinks, mineral water, nectars and wine, including a total of 22 owned or leased warehouses, a network of independent transportation companies and a direct sales force of approximately 1,082 people who sell the Company's products to more than 95,000 customers throughout the country. Specifically, the Company maintains one sales force dedicated to the sale of beer, one dedicated to the sale of soft drinks, one dedicated to the sale of wine, one dedicated to the sale of beer and wine, one dedicated to the sale of all products and another dedicated to "off-the-truck" sales of the Company's full range of products.

In Argentina, the Company's sales and distribution network for its beer products consists of five owned or leased warehouses and a direct sales force reaching approximately 19,600 customers. In mid October 1999, CCU Argentina and BAESA rescinded the distribution agreement under which BAESA distributed CCU Argentina's beer in the greater Buenos Aires metropolitan area. At the same time, CCU Argentina launched its own distribution system in the greater Buenos Aires metropolitan area, incorporating a sales force team of 50 pre-salesmen and outsourcing the beer delivery. The new distribution system services approximately 600 key accounts and another 10,800 clients, as well as 211 supermarket branches in the area.

The Company's Beer Business

The Company's historical core business, its Chilean beer operation, was first established in 1823. Since 1850, the Company's management believes the Company has played a leadership role in the industry, with a business that in 1902, after the merger of different breweries, gave rise to the formation of CCU. In 1994, the Company entered the Croatian beer market through the acquisition of a minority interest in a Croatian brewery, the results of which are not consolidated in the Company's Consolidated Financial Statements. See Notes 1 (I) and 9 to the Consolidated Financial Statements. In 1995, the Company began building its presence in Argentina through the acquisition of a majority interest in two Argentine brewing companies, CICSA and CSF.

The Company's Beer Business in Chile

The Chilean Beer Market. The Company estimates that annual beer consumption in Chile was 397 million liters in 2000, or approximately 26 liters per capita.

The following chart shows the Company's estimates for total and per capita consumption levels for beer in Chile for the years 1996 – 2000:

<u>Year</u>	<u>Total Sales Volume</u> (millions of liters)	<u>Per Capita</u> (liters)
1996	394	27
1997	396	27
1998	399	27
1999	384	26
2000	397	26

The Company estimates that the total beer market increased approximately 3.4% in terms of volume sold during 2000 as compared to 1999. The effect of the slowdown in Latin American economies began in the second half of 1998 and worsened during 1999 with an increase in the unemployment level and a reduction in consumer spending. However, it is believed that signs of recovery were evident by the second half of 2000.

Virtually all of the beer consumed in Chile is produced by three Chilean manufacturers: the Company, Cervecería Chile and Cervecería Austral S.A. ("Austral"), whose principal brands of beer in Chile are Cristal, Becker and Austral, respectively. According to the Company's estimates, during 2000, the Company and Cervecería Chile accounted for 89% and 10% of total beer sales in Chile, respectively. In November 2000, the Company acquired a 50% stake in Cervecería Austral S.A., located in the city of Punta Arenas. This brewery has an annual production capacity of 44,000 hectoliters and had less than 1% market share during 2000. Due to the high costs of shipping beer to Chile and Chile's returnable glass bottle system, sales of imported beer are not significant, representing an estimated 1% of total beer industry volume in 2000.

Wholesale and retail beer prices are not regulated in Chile. Wholesale prices are subject to negotiation between the producer and the purchaser. Retailers determine retail prices to the final consumer. The Company believes that the key factors determining retailers' prices include: national and/or local price promotions offered by the manufacturer, the nature of product consumption (on-premise or take-out), the type of packaging (returnable or non-returnable), the desired profit margins and the geographical location of the retailer.

Beer Production and Marketing in Chile. The production of beer in Chile is the Company's principal activity, generating net sales of Ch\$123,820 million, Ch\$117,769 million and Ch\$117,702 million or 41.1%, 38.7% and 37.7% of the Company's total net sales in 1998, 1999 and 2000, respectively. The Company's sales of beer by volume in Chile increased 2.2% in 2000. As a percentage of the Company's total net sales, net sales of beer in Chile have declined in recent years principally as a result of the Company's expansion and diversification into the Argentine beer and Chilean wine businesses.

The following table shows the Company's proprietary brands, brands produced under license and brands imported under license for the Chilean market:

<u>Super-Premium beer brands</u>	<u>Premium beer brands</u>	<u>Medium-Priced beer brands</u>	<u>Popular-Priced beer brands</u>
Royal Guard Royal Light Budweiser (1) Paulaner (1) (2) Guinness (1) (2)	Cristal	Escudo	Morenita Dorada Dorada 6.0
(1) Imported			
(2) Produced under license			

Cristal is the Company's principal and best selling beer brand in Chile. Escudo, Chile's second most popular beer, is a beer with a higher alcohol content than the Company's other beers. Royal Guard is the Company's single, proprietary, super-premium brand. Royal Light is a light beer extension of the Royal Guard line and contains a lower alcohol content. Morenita is a dark beer and Dorada is a discount brand which has an extension, Dorada 6.0, with a higher alcohol content.

In 2000, the Company exported a limited amount of beer. Export sales of beer accounted for less than 1% of the Company's net sales in 2000. Although the Company continually explores export opportunities, it does not expect beer exports to be a significant source of sales in the future since the Company's primary focus is on the domestic market.

The Company also produces, imports and markets Paulaner beer in Chile under an exclusive license agreement with Paulaner Brauerei AG ("Paulaner"), a German company. This license, granted in 1990, also permits the Company to sell Paulaner beer produced by the Company in other Latin American countries subject to the licensor's previous consent. Under the terms of the license, the Company cannot produce or distribute under license, import or promote any beer other than beer of its own proprietary brands without the prior consent of Paulaner, subject to certain exceptions. The license agreement, with an initial term of ten years beginning in May 1990, was amended in 1995 to provide for the Company's exclusive production in Chile of an additional super-premium beer under the Paulaner label and the Company's exclusive distribution in Chile of a variety of additional imported Paulaner products. The term of the amended contract was signed in May 1995 and is renewable for successive five-year periods beginning in the year 2000 when it was automatically renewed. Paulaner is a subsidiary of the Schörghuber Group, one of the two beneficial shareholders of Inversiones y Rentas, CCU's major shareholder. See "Item 7: Major Shareholders and Related Party Transactions." The Company's total net sales of Paulaner beer accounted for Ch\$672 million, or approximately 0.6% of its total net sales for beer in Chile in 2000.

In March 1995, a distribution agreement was signed between the Company and Guinness Brewing Worldwide Limited, represented by Guinness Brewing Worldwide Americas and Caribbean ("Guinness"), pursuant to which Guinness appointed the Company as the exclusive distributor in Chile of canned Draught Guinness beer and other products upon mutual agreement. Under the license, prior authorization from Guinness is required if the Company wishes to produce any kind of dark beer similar to the licensor's product, with the exception of Morenita proprietary

beer brands. In April 1997, the Company signed a contract to produce Guinness locally. In October 2000, the Company and Guinness signed an agreement to import Guinness beer instead of producing it locally. An amended contract is effective through March 2007 and is automatically renewable by mutual consent for an additional ten-year period. The Company's local production and distribution of Guinness is permitted under the Company's licensing agreement with Paulaner. The Company's total net sales of Guinness accounted for Ch\$98 million in 2000, representing less than 0.1% of the Company's total net sales for beer in Chile.

In December 1996, the Company replaced its preliminary agreement for the distribution of imported Budweiser beer in Chile with a final agreement which granted the Company exclusive rights to distribute Budweiser beer in Chile and a right of first refusal in favor of the Company with respect to the distribution of all other Anheuser-Busch beers in Chile. The term of this final agreement is five years. During 2000, the Company's total net sales of Budweiser in Chile accounted for Ch\$1,309 million, or approximately 1.1% of the Company's total net sales for beer in Chile.

The Company's beer products sold in Chile are bottled or packaged in returnable and non-returnable glass bottles, aluminum cans or stainless steel kegs at the Company's production facilities in the Chilean cities of Santiago, Temuco and Antofagasta. During 1998, 1999 and 2000, the Company sold its beer products in Chile in the following packaging formats:

<u>Percentage of Total Beer Products Sold</u>			
<u>Container</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>
Returnable (1)	83%	82%	80%
Non-Returnable (2)	12%	13%	15%
Returnable Kegs (3)	<u>6%</u>	<u>6%</u>	<u>6%</u>
Total	<u>100%</u>	<u>100%</u>	<u>100%</u>

- (1) Returnable beer containers include glass bottles of various sizes.
- (2) Non-Returnable beer containers include glass bottles and aluminum cans, both of assorted sizes.
- (3) Returnable kegs are stainless steel containers which have a capacity of 30 and 50 liters.

The Company obtains all of its glass bottles and cans from third party suppliers. See "—Raw Materials" and "—The Company's Other Businesses".

The Company distributes its beer products directly throughout Chile to (i) small and medium sized retail outlets, which in turn sell beer to consumers for take-out consumption (“Retailers”), (ii) retail establishments such as restaurants, hotels and bars for on-premise consumption (“Bars and Restaurants”), (iii) wholesalers and (iv) supermarket chains. In 1998, 1999 and 2000, the percentage mix of the above distribution channels for the Company’s beer products in Chile was as follows:

Percentage of Total Beer Products Sold

<u>Distribution Channels</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>
Retailers	41%	39%	41%
Bars and Restaurants	22%	20%	19%
Wholesalers	25%	25%	24%
Supermarkets	<u>12%</u>	<u>15%</u>	<u>17%</u>
Total	<u>100%</u>	<u>100%</u>	<u>100%</u>

As of December 31, 2000, the Company had more than 37,500 customers in Chile for its beer products, none of which accounted for more than 5% of its total beer sales by volume. The Company does not maintain any long-term contractual arrangements for the sale of beer with any of its customers in Chile.

The following table sets forth the Company’s beer sales volume in Chile, by category, during each of the last five years:

<u>Category</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>
	(in millions of liters)				
Super-Premium	12.6	15.1	13.2	12.8	11.9
Premium	256.2	269.7	272.7	246.5	244.7
Medium-Priced	43.5	41.9	41.9	50.5	52.9
Popular-Priced	36.6	33.6	34.3	33.9	41.7
Other Brands	<u>0.0</u>	<u>0.1</u>	<u>0.1</u>	<u>0.3</u>	<u>0.5</u>
Total	<u>348.9</u>	<u>360.4</u>	<u>362.3</u>	<u>344.0</u>	<u>351.6</u>

The above figures do not include (i) export sales to third parties, which amounted to 0.7, 0.5 and 0.6 million liters in 1998, 1999 and 2000, respectively, or (ii) export sales to affiliates, which amounted to 0.2 and 0.3 million liters in 1999 and 2000, respectively.

The real average price to the Company’s customers for beer products in Chile has increased from Ch\$330 per liter in 1995 to Ch\$334 per liter in 2000. The prices’ five-year compounded annual growth rate (“CAGR”) was 0.2%.

Beer production in 2000 was centralized in the Santiago and Temuco plants in addition to the bottling facility in Antofagasta. The start-up period of the Temuco plant commenced in November 1999, replacing the closed plants of Concepción and Osorno. For a more detailed discussion of the Company’s capital expenditure program, see “—History and Development of the Company —Capital Expenditures”.

Raw Materials. The principal raw materials used in the Company's production of beer are barley (used to make malt), rice, water and hops. The Company obtains its supply of barley from local growers and in the international market. During 2000, the Company signed long term contracts with local malting producers for 50% of its requirements. The balance will continue to be imported, mainly from Canada. Additionally, during 2000, the Company received 13,000 tons of malt from Canada. In April 1998, the Company sold its malting facilities to a third party and arranged a long-term malting contract with the buyer of these facilities. Rice is obtained from local and international suppliers in spot transactions and/or annual contract agreements. The Company pre-treats rice in order to ensure that it meets its standards of quality. The Company imports hops mainly pursuant to contracts with international suppliers, primarily in the United States and Europe, which permit the Company to secure supplies for periods of up to four years.

Although water does not represent a major raw material cost, it is nonetheless essential in the production of beer. The Company obtains all of its water from wells located at its plants and/or from public utilities in Chile. The water is treated at facilities located at the Company's plants to remove impurities and to adjust the characteristics of the water before it is used in the production process.

The Company maintains testing facilities at each of its plants and factories where raw materials are tested. Additionally, samples of beer are analyzed at various stages of production to ensure product quality.

The Company generally purchases all of the glass bottles used in packaging its beer from the major national glass supplier in Chile, Cristalerías Chile S.A. ("Cristalerías Chile"), under a one-year agreement. In addition, other sources, principally in Argentina, can be used when price and delivery terms are favorable. During 2000, all of the Company's requirements for aluminum cans were purchased from a local supplier, Reynolds Chile S.A. ("Reynolds"), but if price and delivery conditions are favorable, cans can be imported. The Company's larger aluminum cans, as well as the larger kegs used for draft beer, are purchased from various suppliers outside Chile. The Company obtains the labels for its beer products principally from local suppliers. However, suppliers in Europe furnish certain special labels. Crowns and screw caps are principally purchased from a single supplier in Chile.

Prices of principal raw materials used in beer production in Chile are tied to the U.S. dollar and have not been volatile. However, from time to time, prices of agricultural products vary depending on demand and supply factors.

The Company believes that all of the contracts or other agreements between the Company and third party suppliers, with respect to the supply of raw materials for beer products, contain standard and customary commercial terms and conditions. The Company does not believe it is dependent on any one supplier for a significant portion of its important raw materials. During the past ten years, the Company has not experienced any material difficulties in obtaining adequate supplies of necessary raw materials at satisfactory prices, nor does it expect to do so in the future.

Sales, Transportation and Distribution. The Company distributes all of its beer products in Chile directly to retail, supermarket and wholesale customers. This system enables the Company to maintain a high frequency of contact with its customers, obtain more timely and accurate marketing-related information, and maintain good working relationships with its retail customers.

During 2000, after production, bottling and packaging, the Company's beer was either stored at one of the four production facilities or transported to a network of 16 warehouses which are located throughout Chile and are either owned or leased by the Company. With the replacement of the Osorno plant by the Temuco plant, which commenced its start-up period in November 1999, the number of production facilities decreased to three in July 2000 when the Osorno plant was closed, while the number of warehouses decreased to 15 after the Viña del Mar warehouse was closed. Beer products are generally shipped from the region of production to the closest warehouse, allowing the Company to minimize its transportation and delivery costs.

During 2000, the Company maintained one sales force responsible for its sales of beer and other products in Chile. This sales force was divided into three categories: one exclusively responsible for sales of beer, another for sales of beer and wine, both through a pre-sell system, and the other responsible for sales of beer, wine and soft drinks products through both pre-sell and direct-sell systems.

In 2000, beer represented 75% of the volume sold by the beer division distribution system in Chile. The remaining 25% of sales volume was accounted for by soft drinks, mineral water and wine sales. The Company's customers make payment for the Company's products either in cash at the time of delivery or in accordance with one of various credit arrangements. Payment on credit sales for beer is generally due 30 days from the date of delivery. Credit sales accounted for 22.7%, 25.7% and 24.6% of the Company's beer sales in Chile in 1998, 1999 and 2000, respectively. Losses on credit sales of beer in Chile have not been material.

During the last five years, with the goal of improving customer service and optimizing distribution efficiency, the Company implemented, in the larger cities, a distribution software package that enables delivery personnel to automatically generate client dispatch routes. To decrease distribution costs, the Company is in the process of consolidating its distribution centers, resulting in fewer and larger warehouses strategically located throughout the country for a more efficient distribution. During 2000, the Company implemented new software to optimize truck loading.

Seasonality. As a result of the seasonality of the beer industry, the Company's sales and production volumes are normally at their lowest in the second and third calendar quarters and at their highest in the first and fourth calendar quarters (i.e., those months corresponding to the holidays as well as the summer vacation season in Chile).

The following table shows the Company's annual sales volume of beer in Chile by quarter in 1998, 1999 and 2000:

<u>Year</u>	<u>Quarter</u>	<u>Sales Volume</u> (millions of liters)	<u>% of Annual</u> <u>Sales Volume</u>
1998	1 st quarter	108.7	30.0
	2 nd quarter	69.1	19.1
	3 rd quarter	71.7	19.8
	4 th quarter	<u>112.8</u>	<u>31.1</u>
	Total	<u>362.3</u>	<u>100.0</u>
1999	1 st quarter	104.1	30.3
	2 nd quarter	59.9	17.4
	3 rd quarter	66.1	19.2
	4 th quarter	<u>113.9</u>	<u>33.1</u>
	Total	<u>344.0</u>	<u>100.0</u>
2000	1 st quarter	101.0	28.7
	2 nd quarter	60.7	17.3
	3 rd quarter	70.7	20.1
	4 th quarter	<u>119.2</u>	<u>33.9</u>
	Total	<u>351.6</u>	<u>100.0</u>

Geographical Markets. The Company's main beer production facility is located in Santiago. Santiago and the surrounding areas (referred to as the Metropolitan Region) accounts for approximately 40% of the population of Chile and accounted for approximately 42% of the Company's beer sales by volume in 2000. The Company also has one additional beer production facility (Temuco) and one additional bottling facility (Antofagasta) located outside the Santiago metropolitan area. Virtually all brands are distributed to customers located within the geographic areas of the corresponding production facilities.

Competition. The Company's principal competitor in the beer business is Cervecería Chile (a subsidiary of Quilmes of Argentina), which commenced operations in Chile during the second half of 1991 resulting in a loss of market share for the Company. Nevertheless, since its market share low of 86% in 1994 and 1995, the Company has regained market presence. In 2000, the Company had 89% market share.

The Company's estimated share of the Chilean beer market over the last five years is as follows:

The Company's Chilean Market Share for Beer

<u>Year</u>	<u>Estimated Market Share</u>
1996	89%
1997	91%
1998	91%
1999	90%
2000	89%

Cervecería Chile has one production facility located in Santiago and distributes its products in all areas of Chile except for Regions XI and XII, located in the southernmost parts of the country. Cervecería Chile uses third party distributors in Regions I and II in the north, and in Region X in the south. The Company estimates that the sales of Cervecería Chile's brands of beer by volume accounted for approximately 8% and 10% of total beer sales in 1999 and 2000, respectively. The Company estimates that Cervecería Chile has an annual production capacity of approximately 78 million liters which represents approximately 12% of the Company's annual nominal production capacity in Chile.

Due to the high cost of shipping beer to Chile and the competitive advantage inherent to domestic producers as a result of Chile's returnable glass bottle system, imported beer is not a significant component of the Chilean beer market. The Company estimates that imports accounted for approximately 1% of total beer sales by volume during 2000.

Although there are currently no significant legal or regulatory barriers to entering the Chilean beer market, substantial investment would be required to establish or acquire production and distribution facilities and bottles for use in Chile's proprietary returnable bottling system, and to establish a critical mass in sales volumes. Nevertheless, if long-term economic conditions in Chile continue to be favorable, other enterprises may be expected to attempt to enter the country's beer market. In addition, the Company's beer brands in Chile may face increased competition from other alcoholic beverages such as wine and spirits, as well as from non-alcoholic beverages such as soft drinks.

The Company's Beer Business in Argentina

Overview. In December 1994, the Company established its Argentine subsidiary, CCU Argentina, in order to develop a presence in the Argentine beer market. During January and February 1995, the Company, through CCU Argentina, acquired a 62.7% interest in CICSA, a brewery located in the city of Salta, 1,600 kilometers northwest of Buenos Aires. In September 1995, CCU Argentina expanded its operations by purchasing 98.8% of CSF, a brewery located 450 kilometers northwest of Buenos Aires in the city of Santa Fe.

In December 1995, the Company entered into a joint venture agreement pursuant to which Anheuser-Busch acquired a 4.4% interest in CCU Argentina. The agreement involved two kinds of contracts: an investment and a licensing contract. Under the investment contract, Anheuser-Busch maintains an option, which expires in 2005, to expand its stake in CCU Argentina to 20%. This licensing contract has an duration of 20 years and grants CCU Argentina the exclusive right to produce, package, market, sell and distribute Budweiser beer in Argentina. In November 1999, after a capital expansion, Anheuser-Busch increased its stake in CCU Argentina to 10.8% and the Company reduced its participation to 89.2%.

Between 1996 and 2000, the Company and Anheuser-Busch invested approximately US\$189 million and US\$23 million in CCU Argentina, respectively. The following chart outlines the timing and specific amounts of both the Company and Anheuser-Busch's capital increases in CCU Argentina:

CCU Argentina's Capital Increases

(US\$ Millions)

<u>Date</u>	<u>The Company</u>	<u>Anheuser- Busch</u>	<u>Total Capital Increase</u>
1 st Quarter 1996	US\$ 40	US\$ 2	US\$ 42
3 rd Quarter 1996	47	2	49
4 th Quarter 1996	24	1	25
3 rd Quarter 1997	38	2	40
4 th Quarter 1998	40	10	50
4 th Quarter 1999	0	6	6
Total	<u>US\$ 189</u>	<u>US\$ 23</u>	<u>US\$ 212</u>

Among other things, this capital was used to prepay debt incurred to acquire the initial stake in CICSA and CSF, to increase CCU Argentina's stake in these subsidiaries, to increase plant capacity, to purchase land in Zárate (a region close to Buenos Aires), to purchase the brands and assets of Cervecería Córdoba, to reduce short term debt and to buy a new canning line for the Santa Fe plant.

In January 1998, the Company merged its two subsidiaries, CICSA and CSF. Currently both plants operate under the CICSA name. After the merger of CICSA and CSF, CCU Argentina holds a 99.2% interest in CICSA.

In April 1998, CCU Argentina paid approximately US\$8 million to acquire the brands and assets of Cervecería Córdoba. After the solution of certain labor issues, the Company began the production of the Córdoba brand at the Company's Santa Fe plant during mid 1998.

The Argentine Beer Market. The Argentine beer market is estimated by the Company to be more than three times the size of Chile's. Traditionally, beer and wine have been the principal alcoholic beverages consumed in the country. The Company estimates that annual beer consumption in Argentina was 1,231 million liters, or approximately 33 liters per capita in 2000. The table below sets forth the Company's estimates of beer consumption in Argentina during each of the last five years:

<u>Year</u>	<u>Volume (in millions of liters)</u>	<u>Per Capita(1) (liters)</u>
1996	1,169	33
1997	1,257	35
1998	1,238	34
1999	1,265	34
2000	1,231	33

(1) Population estimated based on Argentina's national census of 1991.

The Company estimates that total beer consumption in Argentina increased at a five-year CAGR of 2.0%. During 2000, the Argentine beer market declined slightly, arriving to levels similar to 1998. The depressed economic situation that is affecting Argentina since 1998 along with the impact on the final price to the consumer resulting from a 100% increase in beer's excise tax, implemented in January 2000, explain the decline in the Argentine beer market.

Wholesale and retail prices of beer are not regulated in Argentina. Wholesale prices are subject to negotiation between the producer and the purchaser. The retailers themselves establish retail prices to the final consumer. The Company believes that the key factors determining retailers' prices include: national and/or local price promotions offered by the producer, the nature of product consumption (on-premise or take-out), the type of product packaging (returnable or non-returnable), the desired profit margins and the geographical location of the retailer.

Beer Production and Marketing in Argentina. The Company's production of beer in Argentina generated net sales of Ch\$38,496 million, Ch\$45,418 million and Ch\$45,979 million representing 12.8%, 14.9% and 14.5% of the Company's total net sales in 1998, 1999 and 2000, respectively.

The Company produces and markets premium-priced and medium-priced beers in Argentina. The following table shows the Company's principal brands produced and imported under license in Argentina:

<u>Premium-Priced</u>	<u>Medium-Priced</u>
Budweiser (1) (2)	Schneider
Guinness (1)	Salta
	Santa Fe
	Córdoba
	Río Segundo
	Rosario

(1) Imported (Budweiser beer cans were also imported until November 2000)

(2) Produced under license

Schneider is the Company's principal proprietary brand in Argentina, accounting for 37.2% of the Company's Argentine sales volume in 2000. The Company began local production of Budweiser brand beer in December 1996 and has increased sales of that brand at a strong pace ever since. Budweiser beer represented 21.4% of the Company's Argentine sales volume in 2000. The Company's Schneider brand is sold in two varieties, regular lager and dark; the Salta and Santa Fe brands are sold in those two varieties and an additional special lager variety. The Córdoba brand is sold only as a regular lager. During 1997, the Company began to import Guinness beer from Ireland, making Argentina one of the two countries in South America where Guinness draught is sold. During 2000, the Company exported 810,991 liters of beer from Argentina, representing less than 1% of CCU Argentina's beer sales volume.

The Company's beer products are bottled or packaged in returnable and non-returnable glass bottles, aluminum cans, or stainless steel kegs at the Company's production facilities. During 1998, 1999 and 2000, the Company sold its beer products in Argentina in the following packaging formats:

<u>Container</u>	<u>Percentage of Total Beer Products Sold</u>		
	<u>1998</u>	<u>1999</u>	<u>2000</u>
Returnable (1)	93%	93%	93%
Non-Returnable (2)	5%	5%	5%
Returnable Kegs (3)	<u>2%</u>	<u>2%</u>	<u>2%</u>
Total	<u>100%</u>	<u>100%</u>	<u>100%</u>

- (1) Returnable beer containers include glass bottles of various sizes.
(2) Non-returnable beer containers include glass bottles and aluminum cans, both of assorted sizes.
(3) Returnable kegs refer to stainless steel containers which have capacities of either 30 or 50 liters.

The Company obtains all of its glass bottles from third-party suppliers located in Argentina and Brazil, and stainless steel kegs from third-party suppliers in Germany.

In Argentina, though most beer is sold to wholesalers, the Company also sells its products to retailers and supermarket chains. In 1998, 1999 and 2000, the percentage mix of the above distribution channels for the Company's beer products in Argentina was as follows:

<u>Distribution Channels</u>	<u>Percentage of Total Beer Products Sold</u>		
	<u>1998</u>	<u>1999</u>	<u>2000</u>
Wholesalers	85%	81%	76%
Retailers	7%	11%	14%
Supermarkets	<u>8%</u>	<u>8%</u>	<u>11%</u>
Total	<u>100%</u>	<u>100%</u>	<u>100%</u>

In 2000, the Company sold to approximately 19,600 customers in Argentina none of which individually accounted for more than 3% of its total beer sales by volume.

The following table sets forth the Company's beer sales volume in Argentina by category during each of the last four years:

<u>Category</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>
		<u>(in millions of liters)</u>		
Premium	26.6	35.1	38.7	36.9
Medium-Priced	<u>115.7</u>	<u>110.4</u>	<u>119.2</u>	<u>118.1</u>
Total	<u>142.3</u>	<u>145.5</u>	<u>157.9</u>	<u>155.2</u>

The real average net price to the Company's customers for its beer products in Argentina has increased at a five year compounded annual growth rate of 2.5%, from Ch\$262 per liter in 1995 to Ch\$296 per liter in 2000.

The license agreement between CCU Argentina and Anheuser-Busch, which provides CCU Argentina with the exclusive right to produce, package, market, sell and distribute Budweiser beer in Argentina, has an initial term of 20 years commencing in February 1996. Among other things, the license agreement includes provisions for both technical and marketing assistance from Anheuser-Busch. Under the license agreement, CCU Argentina is obligated to purchase certain raw materials from Anheuser-Busch or from suppliers approved by Anheuser-Busch. CCU Argentina cannot produce, package, sell or distribute within Argentina any North American beer other than the licensed product without the prior written consent of Anheuser-Busch. The Company began distribution of its locally produced Budweiser in December 1996. See “—Sales, Transportation and Distribution”. In addition, the license agreement is subject to certain specified market share targets and marketing expenditures. During the third quarter 2000, the Company and Anheuser-Busch signed an export agreement to supply Budweiser from Argentina to Paraguay, Chile and Brazil.

Raw Materials. The principal raw materials used in the production of the Company’s beer products in Argentina are barley (used to make malt), corn syrup, rice and hops. During 2000, the Company continued obtaining malt and rice from regional suppliers, benefiting from the lower costs, as compared to imported materials. The Company obtains rice from suppliers in Uruguay and malt from suppliers in Argentina.

In Argentina, the Company owns storage facilities which are normally capable of storing all of the barley and/or malt in the Company’s inventory at any given time. Additional storage capacity can be leased if required. Other raw materials are obtained from local and international suppliers in spot transactions and/or annual contracts. All purchased raw materials are tested in order to ensure that they meet certain standards of quality.

Although water does not represent a major raw material cost, it is nonetheless essential in the production of beer. The Company’s operation in Salta obtains all of its water from wells located at its plant, and the Santa Fe operation obtains all of its water from the Paraná river. The water is treated at facilities located at the Company’s plants to remove impurities and adjust the characteristics of the water before it is used in the production process.

The Company maintains testing facilities at each of its plants and factories in which raw materials are analyzed according to the Company’s standards. Additionally, samples of beer are analyzed at various stages of production to ensure product quality. Samples of Budweiser are periodically sent to Anheuser-Busch facilities in the United States to verify consistency and quality of the Budweiser product.

The Company purchases all of its glass bottles locally from various suppliers. Other sources, principally in Brazil, can be used when price and delivery terms are favorable. In October 2000, the Company finished the installation of a canning line in its Santa Fe plant. With this line, imports of pre-packaged canned beers were terminated and all formats of CCU Argentina’s beers are locally produced. Kegs used for draft beer are purchased from various suppliers in Germany. Plastic storage and carrying crates, as well as the labels for beer products and crowns, are obtained from local suppliers.

Prices of principal raw materials used in beer production in Argentina, had not been volatile. However, from time to time, prices of agricultural products vary depending on demand and supply factors.

The Company believes that all contracts or other agreements between the Company and third party suppliers, with respect to the supply of raw materials for beer products, contain standard and customary commercial terms and conditions. The Company does not believe it is dependent on any one supplier for a substantial portion of its raw materials in Argentina. The Company has not experienced any significant difficulties in obtaining adequate supplies of necessary raw materials at satisfactory prices and does not expect to do so in the future.

Sales, Transportation and Distribution. The Company's beer products in Argentina are principally sold to wholesalers in the regions surrounding the cities of Santa Fe, Salta, Córdoba and Buenos Aires.

After production, bottling and packaging, the Company's beer is either stored at the production facilities or transported to a network of five warehouses leased by the Company. Beer products are generally shipped to those warehouses, which are located within the region in which the beer products are sold.

Most of the Company's beer in Argentina is sold and distributed through third party sales and distribution chains. As of December 31, 2000 the Company had a direct sales force which sold the Company's beer products to approximately 19,500 customers within the Salta, Santa Fe, Córdoba, Rosario and greater Buenos Aires metropolitan area.

A distribution agreement that had been signed in December 1995 between CCU Argentina and BAESA, pursuant to which BAESA distributed Budweiser brand beer and the Company's proprietary beer brands throughout the greater Buenos Aires metropolitan area was rescinded by mutual consent in October 1999. At the same time, CCU Argentina launched its own distribution system in the greater Buenos Aires metropolitan area, incorporating a sales force team of 50 salesmen, and outsourcing the beer delivery and warehousing. This new distribution system services approximately 600 key accounts, 211 supermarket branches and other 10,800 clients in the area.

The Company's Argentine beer customers make payments for the Company's products either in cash at the time of delivery or through one of the Company's various credit arrangements. Payment on credit sales is generally due 30 days from the date of delivery. Credit sales accounted for 93%, 91% and 93% of the Company's beer sales in Argentina in 1998, 1999 and 2000, respectively. Losses on credit sales of beer in Argentina have not been material.

Seasonality. As a result of the seasonality of the beer industry, the Company's sales and production volumes are normally at their lowest in the second and third calendar quarters and at their highest in the first and fourth quarters (i.e., those months corresponding to the summer and holiday seasons in Argentina).

The following table shows the annual sales volume of beer in Argentina during each quarter in 1998, 1999 and 2000:

<u>Year</u>	<u>Quarter</u>	<u>Sales Volume</u> (millions of liters)	<u>% of Annual</u> <u>Sales Volume</u>
1998	1 st quarter	34.3	23.6
	2 nd quarter	25.6	17.6
	3 rd quarter	31.2	21.5
	4 th quarter	<u>54.3</u>	<u>37.3</u>
	Total	<u>145.5</u>	<u>100.0</u>
1999	1 st quarter	47.6	30.2
	2 nd quarter	25.7	16.2
	3 rd quarter	30.0	19.0
	4 th quarter	<u>54.6</u>	<u>34.6</u>
	Total	<u>157.9</u>	<u>100.0</u>
2000	1 st quarter	49.6	31.9
	2 nd quarter	25.9	16.7
	3 rd quarter	29.0	18.7
	4 th quarter	<u>50.7</u>	<u>32.7</u>
	Total	<u>155.2</u>	<u>100.0</u>

Geographical Markets. The Company's beer production facilities in Argentina are located in Santa Fe and Salta. Santa Fe and its surrounding areas account for approximately 8.4% of the population of Argentina and for approximately 28.4% of total beer sales of CCU Argentina by volume in 2000. The region surrounding and including the cities of Salta and Jujuy account for approximately 4.4% of the population of Argentina and for approximately 10.5% of total beer sales of CCU Argentina by volume in 2000. The region surrounding and including the city of Córdoba accounts for approximately 8.5% of the Argentine population and represents approximately 15.8% of the Company's sales. Lastly, the province of Buenos Aires accounts for approximately 47.0% of the population of Argentina and for approximately 19.5% of total beer sales of CCU Argentina by volume in 2000.

Competition. Since 1998, after the Company's purchase in April of Cervecería Córdoba, the Argentine beer market consisted of five brewing groups: Quilmes, the Company, AmBev, Warsteiner and Galicia. The principal brands of these companies are Quilmes, Schneider, Brahma, Isenbeck and San Carlos, respectively. According to the CICA and the Company's estimates for Brahma and Isenbeck, the different brewing groups had the following market shares in 2000: Quilmes, 68%; the Company, 13%; AmBev, 15%; Warsteiner, 4%; and Galicia, less than 1%.

The following table shows the Company's market share in the Argentine market over the past four years:

The Company's Argentine Market Share for Beer

<u>Year</u>	<u>Estimated Market Share</u>
1997	11%
1998(*)	12%
1999	12%
2000	13%

(*) Includes Córdoba which had a 0.5% market share in 1998.

Quilmes, the beer market leader in Argentina and the Company's principal competitor, also has beer operations in Chile, Paraguay, Uruguay and Bolivia. In February 1997, Quilmes purchased Bieckert in Argentina, and, as a result of that acquisition, increased its production capacity by approximately 170 million liters, increasing its market share by an estimated 4.9%. As of December 31, 2000, Quilmes had six breweries in Argentina with an estimated total annual production capacity of 1.5 billion liters (including Bieckert's brewery). Quilmes' large size enables it to benefit from economies of scale in the production and distribution of beer throughout Argentina.

Quilmes' estimated 2000 average market share has decreased to 68% (including Bieckert) from the 82% market share in late 1994. At that time, Companhia Cervejaria Brahma, one of the two largest beer producers in Brazil, commenced production at its new brewery in Luján, near Buenos Aires. In addition, Warsteiner, a large German brewer, commenced production at its new brewery in Zárate, also near Buenos Aires. The annual production capacity for these breweries is estimated to be approximately 230 million liters and 138 million liters, respectively. Prior to commencing production in Argentina, Companhia Cervejaria Brahma and Warsteiner competed in the Argentine market with imported beer. The other competitor, Galicia, has one plant with a total annual capacity of approximately 25 million liters. In July 1999, the merger of Companhia Cervejaria Brahma and Companhia Antarctica Paulista was announced, creating AmBev. This merger was finally approved in March 2000, originating the fifth largest beverage producer in the world.

Due to the high cost of shipping beer to Argentina and the competitive advantage inherent to domestic producers as a result of Argentina's returnable glass bottle system, the Company estimates that imported beer sales accounted for less than 1% of the total sales volume in 2000.

The Company's beer brands in Argentina also face competition from other alcoholic beverages such as wine and spirits, as well as from non-alcoholic beverages such as soft drinks. Excise taxes for the beverage industry in Argentina have been subject to variations in the past. The last modification was in 1999 and is applicable since January 2000. The following table shows the new Argentine excise beverage taxes:

<u>Product Type</u>	<u>Old Excise Taxes</u>	<u>New Excise Taxes</u>
<u>Non-Alcoholic Beverages</u>		
Cola soft drinks	4%	8%
Flavored soft drinks, mineral water and juices	0%	4%
<u>Alcoholic Beverages</u>		
Beer	4%	8%
Whisky	12%	20%
10-29% alcohol content	6%	12%
30% or more alcohol content	8%	15%

Future changes in excise taxes in Argentina could adversely affect the Company's sales volume, market share and operating margins.

The Company's Beer Business in Croatia

The Company owns a 34.4% economic interest in Karlovacka Pivovara d.d., through its 50% stake in SBE. Karlovacka Pivovara operates a brewery located in Croatia with a single production facility. At December 31, 2000, the Company's total investment in SBE was Ch\$11,533 million. SBE, which is not a consolidated subsidiary of the Company, contributed Ch\$1,194 million of the Company's non-operating income in 2000. The Company's investment in Karlovacka is recorded by the equity method and therefore accounted for in the "Other assets" line of the Company's balance sheet. See Note 9 to the Consolidated Financial Statements.

Karlovacka has been in operation since 1856 and is one of the largest beer producers in Croatia, with production volume representing an estimated 25% of total industry production in 2000. Karlovacka operates one production facility located in the city of Karlovac and nine distribution centers throughout the country. Karlovacka's proprietary beer brands include Karlovacka Svijetlo and Rally (a non-alcoholic beer). In addition, at the end of 1997, Karlovacka began importing and distributing Paulaner products, including Helles, Pils, and Weissbier types of beer. Karlovacka's current annual production capacity is approximately 198 million liters. In 2000, Karlovacka sold 97.7 million liters of beer. Net income for Karlovacka was 55.2 million kunas (Ch\$3,916 million) in 2000.

The Company's Soft Drinks and Mineral Water Business

The Company's Soft Drinks and Mineral Water Business in Chile

Overview. The Company has produced and sold soft drinks in Chile since 1902. Prior to November 1994, the Company independently produced, bottled and distributed carbonated and non-carbonated soft drinks in Chile. The Company's line of soft drink products included its own proprietary brands, in addition to brands produced under license from Schweppes Holdings Ltd. (Crush, Crush Light, Canada Dry Agua Tónica, Canada Dry Ginger Ale and Canada Dry Limón Soda). Under a similar licensing arrangement with Watt's, a local fruit related product company, the Company has bottled and distributed Watt's nectar products in Chile since 1987. In addition, under its two proprietary brand names, Cachantun and Porvenir, the Company bottled and nationally distributed mineral water from its own two natural sources located within the central region of Chile.

In November 1994, the Company merged its soft drinks and mineral water businesses with the one owned by BAESA in Chile (PepsiCo's bottler at that time) creating ECUSA for the production, bottling, distribution and marketing of soft drinks and mineral water products in Chile. On November 29, 1999, the Company purchased 45% of ECUSA's shares owned by BAESA for approximately US\$69.5 million. Since that date, the Company has owned 100% of ECUSA's shares. However, the Company has had control of ECUSA since January 1998 after the shareholders agreement was amended.

The Chilean Soft Drinks and Mineral Water Market. Commercial soft drinks production was first established in Chile by the Company in 1902, and mineral water production began in 1960. The Company estimates that annual carbonated soft drinks consumption in Chile was 1,433 million liters or approximately 94 liters per capita, in 2000. The Company also estimates that consumption of mineral water, including both carbonated and non-carbonated types, was 124 million liters or approximately 8 liters per capita, in 2000.

The table below sets forth the Company's estimates of total and per capita carbonated soft drinks and mineral water sales in Chile during each of the last five years:

<u>Year</u>	<u>Carbonated Soft Drinks and Mineral Water Sales</u>			<u>Liters Per Capita (2)</u>		
	<u>Soft Drinks</u>	<u>Mineral Water</u>	<u>Total</u>	<u>Soft Drinks</u>	<u>Mineral Water</u>	<u>Total</u>
	<u>Volume (1)</u> (millions of liters)					
1996	1,235	90	1,324	86	6	92
1997	1,338	101	1,439	91	7	98
1998	1,354	112	1,465	91	8	99
1999	1,351	111	1,462	90	7	97
2000	1,432	124	1,556	94	8	102

(1) Based on Company sales data and publicly available information from competitors and equity research analyst reports.

(2) Population estimated in accordance with the national census of April 1992.

The Company estimates that during 2000, sales volumes in both the soft drinks and mineral water industries increased 6.4% as compared to 1999. The Company believes this volume sales change can be attributed to the increased sales of private labels products and discount brands.

The soft drinks market in Chile consists of both carbonated and non-carbonated beverages. The principal types of carbonated beverages are colas and non-colas. The principal non-carbonated beverages are fruit nectars and fruit juices, which are estimated to have accounted for approximately 7% of the Company's total soft drinks sales by revenues in 2000.

The following table sets forth the Company's estimates as to the percentage of total carbonated soft drinks production in Chile, represented by each of the two principal categories of carbonated soft drinks during the last three years:

<u>Type</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>
Colas	55%	57%	56%
Non-colas	<u>45%</u>	<u>41%</u>	<u>39%</u>
Total	<u>100%</u>	<u>98% (*)</u>	<u>95% (*)</u>

(*) The remaining percentage correspond to supermarket brands and discount brands, which are not classified as colas or non-colas

Since the creation of the ECUSA joint venture in November 1994, the two main soft drinks producer groups in Chile have been (i) the licensees of TCCC (consisting of three companies with 14 bottling plants) and (ii) the Company. Since August 1998, private labels have had an increasing participation in the industry, representing 5% of the total soft drinks sales in Chile in 2000. Distribution of these brands are concentrated in the supermarket channel where they constituted 14% market share in 2000. Additionally, discount brand producers have entered the market and represented 1% of the soft drinks market in 2000. Due to the strong presence of local producers, the high cost of transportation and the existing returnable bottle system that accounts for a large portion of soft drinks sales volume, the Company believes that there is no significant market for imported soft drinks in Chile, which were estimated to represent less than 1% of all soft drinks sales by volume in 2000.

The mineral water market in Chile is comprised of both carbonated and non-carbonated water. As with the soft drinks market, approximately 95% of all mineral water in Chile is processed and marketed by two entities, the Company and Vital S.A., a subsidiary of TCCC. The Company's mineral water products have been produced through its ECUSA subsidiary since November 1994.

Wholesale and retail prices of both soft drinks and mineral water products are not regulated in Chile. The Company believes that the key factors determining retailers' prices include any national and/or local price promotions offered by the manufacturer, the nature of product consumption (on-premise or take-out), the type of product packaging (returnable or non-returnable), the desired profit margins and the geographical location of the retailer.

The Company's Soft Drinks, Mineral Water and Nectar Production and Marketing in Chile. The Company's soft drinks, nectar and mineral water production and marketing in Chile

generated net sales of Ch\$93,825 million, Ch\$88,285 million and Ch\$96,968 million, or 31.2%, 29.0% and 30.6% of the Company's total net sales, in 1998, 1999 and 2000, respectively.

The following table shows the soft drinks and mineral water brands produced by the Company through ECUSA:

<u>Brand</u>	<u>Product</u>	<u>Category</u>	<u>Affiliation</u>
Bilz	Soft Drink	Non-Cola Proprietary	CCU Proprietary
Pap	Soft Drink	Non-Cola Proprietary	CCU Proprietary
Kem Piña	Soft Drink	Non-Cola Proprietary	CCU Proprietary
Show – Apple	Soft Drink	Non-Cola Proprietary	CCU Proprietary
Ginger Ale	Soft Drink	Non-Cola Licensed	Schweppes Holdings Ltd.
Agua Tónica	Soft Drink	Non-Cola Licensed	Schweppes Holdings Ltd.
Limón Soda	Soft Drink	Non-Cola Licensed	Schweppes Holdings Ltd.
Crush	Soft Drink	Non-Cola Licensed	Schweppes Holdings Ltd.
Crush Light	Soft Drink	Non-Cola Licensed	Schweppes Holdings Ltd.
Pepsi	Soft Drink	Cola Licensed	PepsiCo
Pepsi Light	Soft Drink	Cola Licensed	Pepsi Co
Seven-Up	Soft Drink	Non-Cola Licensed	PepsiCo
Seven-Up Light	Soft Drink	Non-Cola Licensed	PepsiCo
Watt's	Nectars		Watt's
Cachantun	Mineral Water		CCU Proprietary
Porvenir	Mineral Water		CCU Proprietary

In 1994, ECUSA and Cadbury Schweppes plc (“Cadbury Schweppes”) entered into a license agreement for all Cadbury Schweppes products (Crush, Crush Light, Canada Dry Limón Soda, Canada Dry Ginger Ale and Canada Dry Agua Tónica). On December 11, 1998, TCCC announced an agreement with Cadbury Schweppes to acquire certain of the latter's international beverage brands, and in August 1999 the agreement was reported to have been consummated. In July 1999, ECUSA filed an application against TCCC with the Chilean Antitrust Solicitor-General; PepsiCo had filed a similar but separate petition. In November 1999, ECUSA sued in a Chilean civil court, seeking a judicial declaration of breach of contract and damages, against CS Beverages Ltd., Canada Dry Corporation Ltd., TCCC, Atlantic Industries and Cadbury Schweppes. On December 22, 1999, the Company received a communication by means of which CS Beverages Ltd. and Canada Dry Corporation Ltd., unilaterally gave a 60-day notice of termination of the franchise agreements for the Crush and Canada Dry brands. This communication was later withdrawn by CS Beverages Ltd. and Canada Dry Corporation Ltd., stating that they would submit the validity of the termination of the agreements to the decision of a competent court. On March 24, 2000, the Company was informed that CS Beverages Ltd. and Canada Dry Corporation Ltd. filed a Request for Arbitration under the rules of the International Chamber of Commerce (“ICC”) to adjudge, among other things, the early termination of the agreements. In September 2000, ECUSA and TCCC reached an agreement to replace the two previous license contracts between ECUSA and CS Beverages Ltd. and Canada Dry Corporation Ltd., by a new one named “Bottler Contract”. To be operative, this agreement was submitted to the approval of the Antitrust Commission. On December 26, 2000, the Commission issued a resolution declaring that the new bottling contract is not objectionable from a free competition point of view. Additionally, this resolution denies the request to put an end to the Commission's ex-officio proceeding, which will resume its course until a sentence is pronounced. On January 2, 2001, ECUSA and the subsidiaries to TCCC: CS Beverages Ltd.,

Canada Dry Corporation Ltd. and Schweppes Holdings Ltd., agreed to make effective the new "Bottler Contract". This new contract agreement has an initial ten-year term, renewable for consecutive five-year periods provided that certain conditions are fulfilled. The new contract is subject to the term and condition subsequent implicit in the judicial proceeding still pending and referred to above.

In January 1998, a new exclusive bottling appointment was signed between ECUSA and PepsiCo, authorizing ECUSA to produce, sell and distribute Pepsi products (Pepsi, Pepsi Light, Seven Up and Seven Up Light) in Chile. On November 15, 1999, the term of the contract was extended until December 31, 2009. After that date it is automatically renewed for successive five-year periods, unless otherwise stated by any party to the contract.

In addition, ECUSA has been granted the exclusive license to produce and distribute the Company's proprietary brands Bilz, Pap, Kem and Show. This license agreement remains in effect through November 2004, is renewable by mutual consent for six additional five-year periods and is subject to termination upon the expiration of ECUSA's licensing agreement with PepsiCo.

The license agreement for nectar products with Watt's, which grants the Company exclusive production rights, was first signed in June 1987, and originally had a 33-year term. A new license agreement between the Company and Watt's was signed in February 1999. This new contract provides the Company with a ten-year license renewable automatically for three consecutive periods of five years if the conditions set forth in the contract are fulfilled at the date of renewal. Additionally, the new contract allows the Company to produce new flavors and bottle Watt's nectars in non-returnable packaging (wide mouth glass and plastic bottles), which represent 74% of the nectar sales in bottles.

In October 1994 the Company entered into two license agreements with Aguas Minerales Cachantun S.A. and Agua Mineral Porvenir S.A.I., respectively, for the use of the natural sources of mineral water and the Cachantun and Porvenir brand names. These agreements were amended in November 1994 and have a ten-year term, renewable for a five-year period with prior mutual consent. However, the term of both agreements is limited to the life of ECUSA's licensing agreement with PepsiCo.

Under each license agreement, the Company has the exclusive right to produce, sell and distribute the respective licensed products in Chile. Generally, under its license agreements, the Company is required to maintain certain standards of quality with respect to the production of licensed products, to dedicate certain levels of marketing and, in certain cases, to fulfill minimum sales requirements. The Company believes that it is in compliance with the material requirements of all its license agreements.

During 1998, 1999 and 2000, the Company sold its soft drinks and mineral water products in the following packaging formats:

<u>Container</u>	<u>Soft Drinks and Nectars</u>			<u>Mineral Water</u>		
	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>1999</u>	<u>1999</u>	<u>2000</u>
Returnable (1)	63%	62%	59%	25%	19%	14%
Non-Returnable (2)	34%	35%	38%	75%	81%	86%
"Post-Mix" (3)	3%	3%	3%	-	-	-
Total	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>

- (1) Returnable soft drinks containers include both glass and plastic bottles of assorted sizes. Returnable mineral water containers include glass bottles of assorted sizes and returnable 19-liter jugs.
- (2) Non-returnable soft drinks containers include glass and plastic bottles, and aluminum cans of assorted sizes. Non-returnable mineral water containers include both glass and plastic bottles of assorted sizes.
- (3) Post-mix cylinders are sold specifically to on-premise locations for fountain machines.

The Company manufactures most of its returnable and non-returnable plastic bottles and obtains all of its glass bottles and cans from third party suppliers. See "—Raw Materials" and "—The Company's Other Businesses".

The Company distributes its soft drinks and mineral water products throughout Chile to (i) retailers, (ii) bars and restaurants, (iii) wholesalers and (iv) supermarkets. In 1998, 1999 and 2000, the percentage mix of the above distribution channels for the Company's soft drinks and mineral water products was as follows:

<u>Distribution Channels</u>	<u>Percentage of Total Soft Drinks and Mineral Water Products Sold</u>		
	<u>1998</u>	<u>1999</u>	<u>2000</u>
Retailers	46%	45%	48%
Bars and Restaurants	14%	15%	13%
Wholesalers	15%	13%	11%
Supermarkets	<u>25%</u>	<u>27%</u>	<u>28%</u>
Total	<u>100%</u>	<u>100%</u>	<u>100%</u>

During 2000, the Company had no single customer that accounted for more than 7% of its sales by volume. The Company does not maintain any long-term contractual arrangements for the sale of soft drinks and/or mineral water with any of its customers.

The following table shows sales volume of the Company's soft drinks and mineral water by category during each of the last three years:

<u>Category</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>
	<u>(millions of liters except powdered drink mix)</u>		
Colas			
Licensed	47.0	47.4	50.4
Non-colas			
Proprietary	163.7	167.0	176.0
Licensed	102.1	89.8	86.8
Nectars	<u>5.9</u>	<u>4.8</u>	<u>15.7</u>
Soft Drinks Total	<u>318.7</u>	<u>309.0</u>	<u>328.9</u>
Mineral Waters			
Cachantun	59.6	60.6	71.3
Porvenir	<u>4.0</u>	<u>3.5</u>	<u>2.8</u>
Mineral Waters Total	<u>63.6</u>	<u>64.1</u>	<u>74.1</u>
Total	<u>382.3</u>	<u>373.1</u>	<u>403.0</u>
Sip-Sup (powdered drink mix) (1)	<u>201</u>	<u>97(2)</u>	<u>-</u>

(1) In metric tons.

(2) Sales of powder juice were terminated in September 1999.

The following table shows sales volume of the Company's soft drinks by affiliation during each of the last three years:

<u>Affiliation</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>
	<u>(millions of liters)</u>		
Proprietary	163.7	167.0	176.0
Cadbury Schweppes	96.7	85.5	81.9
PepsiCo	52.4	51.6	55.3
Watt's	<u>5.9</u>	<u>4.8</u>	<u>15.7</u>
Total	<u>318.7</u>	<u>309.0</u>	<u>328.9</u>

The real price per liter to the Company's customers for soft drinks products decreased from an average of Ch\$260 in 1995 to Ch\$248 in 2000. The five-year CAGR was -1.0%. For mineral water products, the real price per liter decreased from an average of Ch\$217 in 1995 to Ch\$202 in 2000 and experienced a five-year CAGR of -1.4%.

Raw Materials. The principal raw materials used in the production of soft drinks are sugar, flavoring concentrate and in the case of carbonated products, carbon dioxide gas. The Company generally purchases all of its sugar requirements from Empresas Iansa S.A., the sole producer of sugar in Chile. However, it is not dependent on this supplier, because it may purchase sugar in the international market at prices similar to those of Chile, due to special customs duties. The Company purchases flavoring concentrates for its licensed soft drinks brands from the respective licensing companies. See "—The Company's Soft Drinks and Mineral Water Production and Marketing in Chile". Flavoring concentrates for the Company's proprietary brands are purchased from third party suppliers in Chile and Germany, which manufacture the concentrates under

contract with the Company. The Company obtains carbon dioxide gas from local suppliers in Chile.

The Company also requires fruit pulp, juices, citric acid, other artificial and natural flavors, and chemical substances.

Although water does not represent a major raw material cost, it is nonetheless essential in the production of soft drinks. The Company obtains all of its water from wells located at its plants and/or from public utilities in Chile. The water is treated at facilities located at the Company's plants to remove impurities and adjust the characteristics of the water before it is added in the production process.

The Company owns two mineral water sources in Chile from which the Cachantun and Porvenir brand mineral water products are obtained. These water sources are located in two areas near Santiago: Coinco and Casablanca, respectively. All of the Company's mineral water products are bottled at their respective sources and distributed throughout the country.

The Company maintains testing facilities at each of its plants in order to analyze raw materials. Additionally, samples of soft drinks and mineral water are inspected at various stages of production to ensure product quality.

The Company generally purchases all of the glass bottles used in packaging soft drinks and mineral water from the major supplier in Chile, Cristalerías Chile. Other sources, principally in Argentina, Peru and Colombia, can be used when price and delivery terms are favorable; however, no significant purchases were made in either of these countries during 2000. While aluminum cans used in packaging the Company's soft drinks are generally purchased from a local supplier, the Company produces most of its own plastic returnable and non-returnable bottles. See "—The Company's Other Businesses". The Company obtains the labels for its soft drinks and mineral water products principally from local suppliers. Crowns and resealable plastic caps are principally purchased from two suppliers in Chile.

Prices of principal raw materials used in soft drink production in Chile are tied to the U.S. dollar and have not been volatile, except for the PET resins that depend on oil prices as well as market factors.

The Company believes that all of the contracts or other agreements between the Company and third party suppliers with respect to the supply of raw materials for soft drinks and mineral water products contain standard and customary commercial terms and conditions. Without considering the soft drinks concentrates purchased from Schweppes Holdings Ltd. and PepsiCo under the license agreements described under "—The Company's Soft Drinks and Mineral Water Production and Marketing in Chile", the Company believes it is not dependent on any one supplier for a significant portion of its raw materials. Historically, the Company has experienced no significant difficulties in obtaining adequate supplies of necessary raw materials at satisfactory prices and expects that it will be able to continue to do so in the future.

Sales, Transportation and Distribution in Chile. In some regions of Chile, including the areas of Santiago, Viña del Mar, Rancagua, Melipilla, Arica, Concepción and other major cities in the south, ECUSA manages its own sales force that is directly responsible for the exclusive servicing of soft drinks and mineral water clients. In October 1999, ECUSA began delivering its products in Concepción through the Company's beer division while keeping its sales force

separated. Due to its success, this system was implemented in Valparaíso and Viña del Mar since July 2000. Therefore, Santiago, Rancagua and Melipilla are the only places where ECUSA uses its own delivering system exclusive for soft drinks and mineral water. The ECUSA sales force sells directly to approximately 68,500 customers, accounting for 78.1% of the Company's total soft drinks and mineral water sales by volume in Chile in 2000. The area served by ECUSA accounts for approximately 63% of the Chilean population. In the outlying northern and southern regions of Chile, ECUSA has contracted the sales and distribution services of the Company's beer division, which sells and distributes soft drinks and mineral water products both exclusively and in connection with the sales and distribution of the Company's beer and wine products. Such sales accounted for the remaining 21.9% of the Company's total soft drinks and mineral water sales by volume in Chile in 2000.

The Company's Chilean soft drinks and mineral water customers make payments for the Company's products either in cash at the time of delivery or in accordance with one of the Company's various credit arrangements. Payment on credit sales is generally due 30 days from the date of delivery. Credit sales accounted for 35.2% and 34.1% of ECUSA's soft drinks and mineral water sales to third parties in Chile in 1999 and 2000, respectively. Losses on credit sales of soft drinks and mineral water in Chile have not been material.

Seasonality in Chile. Due to the seasonality of sales for both soft drinks and mineral water products, the Company's sales and production volumes are normally at their lowest in the second and third calendar quarters and at their highest in the first and fourth calendar quarters (i.e., those months corresponding to holidays and summer vacation season in Chile).

The following table shows the Company's annual sales volume of soft drinks and mineral water by quarter for the last three years:

<u>Year</u>	<u>Soft Drinks & Mineral Water</u>		
	<u>Quarter</u>	<u>Sales Volume</u> (million liters)	<u>% of Annual</u> <u>Sales Volume</u>
1998	1 st quarter	111.0	29.0
	2 nd quarter	76.3	20.0
	3 rd quarter	82.3	21.5
	4 th quarter	<u>112.8</u>	<u>29.5</u>
	Total	<u>382.3</u>	<u>100.0</u>
1999	1 st quarter	102.0	27.3
	2 nd quarter	67.1	18.0
	3 rd quarter	82.3	22.1
	4 th quarter	<u>121.7</u>	<u>32.6</u>
	Total	<u>373.1</u>	<u>100.0</u>
2000	1 st quarter	111.2	27.6
	2 nd quarter	77.3	19.2
	3 rd quarter	89.2	22.1
	4 th quarter	<u>125.3</u>	<u>31.1</u>
	Total	<u>403.0</u>	<u>100.0</u>

Competition in Chile. The Company's principal competitors in the soft drinks business are companies which produce, bottle and distribute soft drinks in Chile under licenses from TCCC and its affiliates. TCCC's products are produced, bottled and distributed in Chile through three separate licensees which market soft drinks under the Coca-Cola, Coca-Cola Light, Fanta, Sprite, Sprite Light, Quatro, Manzana Lift, Nordic Mist, Andina nectars and juices, and Kapo juice brand names. According to store audits conducted by Nielsen, Coca-Cola and related brands accounted for approximately 70% of total carbonated soft drinks net sales in 2000. However, calculations made by the Company are higher than Nielsen estimates. In addition, during 1998 a few supermarket chains began selling soft drinks products under private labels. These companies represented approximately 5% of the soft drinks market in the period December 2000/January 2001 according to Nielsen. However, calculations made by the Company are lower than Nielsen estimates. Even though these brands are not a significant portion of the industry, they are expected to increase their presence in the future.

Since the formation of ECUSA, the Company's market share has decreased as a consequence of decreasing marketing support for the Pepsi brands and increasing marketing activity on the part of the Company's competitors. During 2000, the Company's market share decreased by a point to 22% as a result of market share losses from Cadbury products, partially compensated by gains achieved by the Pepsi brands while the Company's proprietary brands maintained its market share.

The Company's market share for its soft drinks and nectar products over the last five years is presented in the following table based on store audits conducted by Nielsen. These Nielsen results are, for each year, higher than the Company's own estimates.

The Company's Chilean Soft Drink Market Share		
<u>Year</u>	<u>Nielsen</u>	<u>Company Estimates</u>
1996	31%	26%
1997	28%	24%
1998	27%	23%
1999	26%	23%
2000	25%	22%

The Company's domestic competitors in the soft drinks business have benefited from both internationally recognized brand labels (especially with regard to the Coca-Cola product line) and a large number of local bottling companies distributing their products throughout Chile. As a result of the formation of ECUSA, the Company also similarly benefited from the internationally recognized Pepsi brand as well as its previous competitive strengths, which include a portfolio of nationally well known brands and a nationwide distribution system. Additionally, during November, ECUSA launched a new apple flavored soft drink, Show, widening its proprietary brand portfolio.

Given the high percentage of soft drinks sales volume in returnable containers coupled with the high cost of transportation to Chile, the market for imported soft drinks in Chile is not significant and accounted for less than 1% of total sales by volume in 2000. While there are no legal barriers to entry, the Company believes that the existing returnable bottle system and high transportation costs may continue to deter potential competitors from exporting soft drinks to Chile.

Fruit nectars, a segment of the Company's soft drinks business, face competition from other liquid and powdered juices, which are provided by a variety of local companies.

The Company's main competitor in the mineral water business is Vital S.A. (a subsidiary of Embotelladora Andina S.A., one of TCCC licensees in Chile). The Company estimates that its sales of Cachantun and Porvenir brand mineral waters accounted for approximately 59%, while those of Vital S.A. products accounted for approximately 36% of total mineral water sales by volume in 2000. Small domestic bottlers, private labels, as well as imported mineral water products, comprise the remaining 5% sales volume. In its effort to develop the mineral water industry in Chile, the Company re-launched in 1999 its Porvenir brand as a premium mineral water, addressing an underdeveloped product category within the Chilean mineral water industry.

The following chart shows estimates of the Company's mineral water market share for the last five years based on store audits conducted by Nielsen. These Nielsen results are, for each year, higher than the Company's own estimates.

<u>The Company's Chilean Mineral Water Market Share</u>		
<u>Year</u>	<u>Nielsen</u>	<u>Company Estimates</u>
1996	66%	60%
1997	66%	61%
1998	64%	57%
1999	63%	58%
2000	64%	59%

The Company's Soft Drinks and Mineral Water Business in Argentina

The Company operates a mineral water production plant in the city of Rosario de la Frontera in the Salta province, where Palau mineral water is produced by obtaining water from natural sources. The Company's volume sales of Palau mineral water amounted to 4.5 million liters, 3.1 million liters and 2.1 million liters in 1998, 1999 and 2000, respectively, representing approximately 6.6%, 4.6% and 2.7% of the Company's total mineral water sales volume in 1998, 1999 and 2000, respectively. Net sales of Palau were Ch\$601 million, Ch\$453 million and Ch\$309 million in 1998, 1999 and 2000, respectively, or less than 0.2% of the Company's total net sales each year. The Company's mineral water sales are in the northwest region of Argentina and the provinces of Córdoba, Santa Fe and Buenos Aires.

The Company also distributes soft drinks in Argentina which are produced by small-scale soft drinks bottlers. These sales aggregated Ch\$301 million, Ch\$473 million and Ch\$128 million in 1998, 1999 and 2000, respectively, representing approximately 0.1% of the Company's total net sales in each of the three years.

The Company's Wine Business

Overview. The Company entered the Chilean wine market in October 1994 with the purchase of 48.4% of VSP's equity for approximately US\$17.1 million, thereby acquiring an interest in the third largest winery in Chile. During the first half of 1995, VSP's capital was increased by approximately US\$20 million, of which the Company contributed approximately US\$10 million. During August-October 1997, VSP's capital was increased again by approximately US\$18 million, of which the Company contributed approximately US\$11 million. In addition, in October 1998 and during 1999 the Company purchased additional shares in VSP through the local stock exchanges. During March-June 1999, VSP's capital was increased by approximately US\$25 million, of which the Company contributed approximately US\$16 million. Between November 2000 and March 2001, VSP's capital was increased by approximately US\$29 million, of which the Company contributed approximately US\$17 million. As a result of these activities, as of March 31, 2001, the Company's total ownership interest in VSP was 60.3%.

The Company believes that expansion into the Chilean wine business provides it with the opportunity to further exploit its nationwide distribution system through the expansion of its beverage portfolio. The Company also believes that further development of its domestic wine business may help reduce the seasonality of the Company's sales, as wine sales in Chile tend to be stronger during the winter months when beer and soft drinks consumption decline.

The proceeds from VSP's capital increase during 1995 were used to reduce debt, expand capacity and add new hectares of vineyards in the Maipo Valley for producing premium red wines. Part of VSP's capital increases during 1997 were used to add new hectares of vineyards in Requinoa, Chépica and Molina during 1997, and in Penciahue during 1998. These recent purchases of land more than double the number of hectares of the Company's vineyards. The winery also increased its total vinification and wine storage capacity in both tanks and barrels from to 52.1 million liters as of December 31, 1998, to 52.4 million liters as of December 31, 2000, as well as its peak bottling and packaging capacity from 35,100 liters per hour in 1998 to 48,000 liters per hour as of December 31, 2000. The capital increase done during 1999, was used to pay debts related to the winery's expansion process. The proceeds from VSP's capital increase done between November 2000 and March 2001 were used to finance the winery's recent acquisition of Finca La Celia, in Mendoza, Argentina, to plant the hectares of this new winery and improve its production facilities, as well as to re-finance debt.

VSP is a publicly traded company that, at December 31, 2000, had a market capitalization of Ch\$99,263 million. VSP shares trade on the Santiago Stock Exchange, the *Bolsa de Comercio de Valparaíso* ("Valparaíso Stock Exchange") and the Bolsa Electrónica de Chile ("BEC").

In Argentina, the Company sells a small amount of wine which generated net sales of Ch\$244 million, Ch\$147 million and Ch\$130 million in 1998, 1999 and 2000, respectively. These sales represented 0.1% or less of the Company's total net sales each year.

The Chilean Wine Market. The Company estimates that wine consumption in Chile amounted to approximately 16 liters per capita in 2000. As the Chilean wine industry is fragmented, no single producer accounts for the majority of production and/or sales. The leading

wineries include Viña Concha y Toro S.A. (“Concha y Toro”), Viña Santa Rita S.A. (“Santa Rita”), VSP and Bodegas y Viñedos Santa Carolina S.A. (“Santa Carolina”). In addition, there are numerous medium-sized wineries, including Viña Undurraga S.A. (“Undurraga”), Cousiño Macul S.A. (“Cousiño Macul”), Viña Cánepa y Cía. (“Cánepa”) and Viña Tarapacá S.A. (“Tarapacá”). All wineries, which sell wine products that comply with industry and tax regulations, make up Chile’s formal wine market (“Formal Wine Market”). VSP is a member of the Formal Wine Market, as are most other principal wineries in Chile. The *Servicio Agrícola Ganadero* (Agricultural and Livestock Service, or “SAG”) is the entity in charge of wine industry regulation and principally oversees inventory records and product quality. Small wine producers which are believed not to comply with industry and tax regulations (an 18% value added excise tax and an additional 15% alcohol excise tax) comprise Chile’s “informal market”. The Company estimates that the informal market wineries produced and sold approximately 30 million liters of wine during 2000 as compared to 240 million liters for the producers in the Formal Wine Market.

The following chart shows the Company’s estimates for total and per capita consumption levels for wine in Chile for the years 1996 through 2000:

<u>Year</u>	<u>Total Volume (1)</u> <u>(millions of liters)</u>	<u>Per Capita</u> <u>(liters)</u>
1996	232	16
1997	193	13
1998	217	15
1999	235	16
2000	240	16

Sources: SAG, Central Bank and the Wineries of Chile Association

(1) Includes wine sales from pisco producers in the III and IV Regions of Chile.

Wines in Chile can be segmented by product type. Chilean wineries produce and sell premium, varietals and popular-priced wines within the domestic market. Premium wines and many of the varietal wines are produced from high quality grapes, aged and packaged in glass bottles. Popular-priced wines are usually produced using non-varietal grapes and are not aged. These products are generally sold in either cartons or jug packaging.

VSP’s Production and Marketing. VSP was founded in 1865. Its principal vineyards are located in Molina, approximately 200 kilometers south of Santiago. The VSP estate in Molina is one of the largest single-site vineyards in Chile with an area of 1,160 hectares. As of December 31, 2000, VSP’s vineyards covered an aggregate of 2,550 hectares, distributed among 8 different plantations, including additional property acquired in Requinoa, Chépica, Molina and Talca.

VSP is one of Chile’s largest producers and distributors of wine in terms of sales volume and net sales. In 1998, 1999 and 2000, the Company’s sales amounted to Ch\$39,403 million, Ch\$47,571 million and Ch\$52,198 million representing 13.1%, 15.7% and 16.4% of the Company’s total net sales, respectively. The above net sales figures for wine include sales of bulk wine which amounted to Ch\$253 million, Ch\$139 million and Ch\$1,655 million in 1998, 1999 and 2000, respectively.

VSP's results have been consolidated into the Company's results since April 1995. The following chart indicates the breakdown of VSP's volume in the domestic and export markets:

<u>Year</u>	<u>Domestic Volume</u> <u>(million liters)</u>	<u>Export Volume</u> <u>(million liters)</u>	<u>Total Volume</u> <u>(million liters)</u>
1997	25.4	18.6	44.0
1998	28.7	23.1	51.8
1999	28.7	27.7	56.4
2000	32.1	33.8	65.9

The Company estimates that VSP's share by volume of Chile's Formal Wine Market was approximately 13% in 1998, 12% in 1999 and 13% in 2000. According to the Wineries of Chile Association, VSP's share of Chile's total wine export sales by volume was 10% in 1997 and 12% in each of 1999 and 2000. Specifically, in 1998, VSP became the second largest exporter of Chilean wines measured in both volume and revenues.

VSP produces and markets premium, varietal and popular-priced wines under the brand families Viña San Pedro and Santa Helena, as set forth below:

<u>Brand</u>	<u>Premium</u>	<u>Varietal</u>	<u>Popular-priced</u>
Viña San Pedro			
Cabo de Hornos	X		
Late Harvest	X		
Castillo de Molina	X	X	
35 Sur		X	
Las Encinas	X		
Urmeneta		X	
Gato		X	X
Etiqueta Dorada			X
Jazz			X
Santo Tomás			X
Santa Helena			
Selección del Directorio	X		
Siglo de Oro		X	
Gran Vino		X	X

The following table presents the Company's breakdown of total sales volume in thousands of liters by category of VSP's wines during 2000:

<u>Category</u>	<u>Domestic</u>	<u>Export</u>	<u>Total</u>
	<u>(thousands of liters)</u>		
Premium	198	1,077	1,275
Varietal	792	27,466	28,258
Popular-Priced	31,108	1,325	32,433
Bulk	0	3,936	3,936
Total	<u>32,098</u>	<u>33,804</u>	<u>65,902</u>

As of December 31, 2000, VSP's storage capacity totaled 52.8 million liters and its peak bottling and packaging capacity totaled 48,000 liters per hour.

Domestic Market. The Company's domestic wine is packaged in bottles, jugs, cartons, and bag-in-box containers at VSP's production facilities in Lontué and Molina, Chile. The following chart shows the Company's packaging mix for domestic wine sales in 1998, 1999 and 2000:

<u>Container</u>	<u>Percentage of Total Domestic Wine Sold</u>		
	<u>1998</u>	<u>1999</u>	<u>2000</u>
Carton	90%	87%	89%
Jug	5%	4%	4%
Glass Bottles	4%	8%	7%
Bag-in-Box	1%	1%	1%
Total	<u>100%</u>	<u>100%</u>	<u>100%</u>

In 1999 and 2000, VSP obtained all of its glass bottles, carton package containers and jugs from third party suppliers. See "—Raw Materials".

Beer is the principal substitute product to wine in Chile. In addition, the Company's wine products may also compete with other alcoholic beverages, such as spirits (mainly, pisco) and with non-alcoholic beverages such as soft drinks and juices.

The real average price for the Company's domestic wine customers was Ch\$499 and Ch\$523 per liter in 1995 and 2000, respectively, experiencing a five-year CAGR of 0.9%.

Export Market. According to industry sources, exports of Chilean wine (excluding champagne) increased from approximately 43 million liters in 1990 to 264 million liters in 2000, at a compounded annual growth rate of 19.9%. During 1998 and 1999 Chilean wine exports reached 229 million liters and 228 million liters, respectively. The Company believes that Chilean wine exports have grown steadily due to their comparatively low prices and positive international image, as well as due to external factors, such as low wine production in the Northern Hemisphere in certain years. During 2000, total Chilean wine exports increased 10.6% by volume.

VSP exported 23.1 million liters, 27.7 million liters and 33.8 million liters of wine in 1998, 1999 and 2000, respectively. During 2000 VSP exported wine to 51 countries worldwide. These exports accounted for net sales of Ch\$23,405 million, Ch\$30,474 million and Ch\$35,268 million in 1998, 1999 and 2000, respectively. In 2000, VSP's primary export markets included the United Kingdom, the United States, Norway and Sweden.

Most exported wine is sold in glass bottles, except for a small quantity of unbranded wine that is occasionally sold in bulk and a small amount that is sold in carton containers. The following chart shows the Company's packaging mix for export wine volume in 1998, 1999 and 2000:

<u>Container</u>	<u>Percentage of Total Export</u>		
	<u>Wine Volume</u>		
	<u>1998</u>	<u>1999</u>	<u>2000</u>
Glass Bottles (1)	95%	86%	78%
Bulk	2%	1%	12%
Carton (2)	3%	13%	10%
Total	<u>100%</u>	<u>100%</u>	<u>100%</u>

- (1) Includes jugs
(2) Includes Bag-in-Box

The Company experienced a five-year CAGR of 9.2% from Ch\$669 in 1995 to Ch\$1,040 per liter in 2000 in the real average price to its export wine customers.

Raw Materials. The principal raw materials that VSP uses in its production process are purchased and harvested grapes, purchased wine, bottles, carton containers, corks and cardboard boxes. VSP obtains approximately 48% of the grapes used for export wines from its own vineyards during 2000. The majority of the wine sold in the domestic market is purchased from third parties, tested to assure compliance with the Company's quality standards, and blended at the winery before packaging. In 2000, approximately 66% of wine for domestic sale was purchased from five local producers: Vinícola Patacón Ltda., José Puertas Pons, Viña Las Mercedes S.A., Viña Morandé S.A., and Empresas Lourdes S.A. VSP has various alternative sources of supply which can be used when they are attractive. VSP's bottles are principally purchased from Cristalerías Chile; however, when prices have been favorable, VSP has purchased bottles from other suppliers. Carton containers are purchased either from Tetra Pak de Chile Comercial Ltda. or from SIG Combibloc Inc. and are assembled in VSP's own automated packing lines.

Prices of principal raw materials used in wine production in Chile, have not been volatile. However, from time to time, prices of grapes and wine vary depending on demand and supply factors.

Domestic Sales, Transportation and Distribution. After production, bottling, and packaging, wine is either stored at the production facilities or transported to one of the 18 warehouses. The warehouses are part of the Company's beer warehouse network and are located throughout Chile with the exception of the XII Region, in the southernmost part of the country. VSP wines are distributed and sold in Chile through the Company's sales and distribution network, under the same system and payment terms as the Company's beer and soft drink products. In May 2000, VSP organized a new sales force to directly offer its products in the city of Concepción. However, it continued delivering the products through the Company's beer distribution network. After the success obtained by this new system, it was implemented in the cities of Viña del Mar and Valparaíso in November 2000, and in Santiago in May 2001. During 2000, the Company's core products were distributed to the southernmost part of Chile through an exclusive distributor for the XII Region, principally in the city of Punta Arenas. See "—The

Company's Beer Business—The Company's Beer Business in Chile—Sales, Transportation and Distribution”.

VSP's wine products in Chile are distributed to retailers, bars and restaurants, supermarkets and wholesale customers. In 1998, 1999 and 2000, the percentage mix of the above distribution channels for the Company's wine products in Chile was as follows:

<u>Distribution Channels</u>	<u>Percentage of Total Wine Products Sold</u>		
	<u>1998</u>	<u>1999</u>	<u>2000</u>
Retailers	37%	34%	36%
Bars and Restaurants	9%	8%	9%
Wholesalers	28%	26%	21%
Supermarkets	<u>26%</u>	<u>32%</u>	<u>34%</u>
Total	<u>100%</u>	<u>100%</u>	<u>100%</u>

The Company had approximately 24,000 customers for its wine products at December 31, 2000, none of which accounted for more than 5% of its total wine sales by volume. The Company does not maintain any long-term contractual arrangements for the sale of wine with any of its customers.

Export Sales, Transportation and Distribution. Internationally, VSP has arrangements with 86 agents who facilitate the export of its wine to 51 countries. The Company has signed distribution agreements with Schenk, one of the largest distributors in Europe, Asahi Breweries, one of the largest beverage companies in Asia, and Shaw Ross International, a subsidiary of Southern Wine and Spirits, the main liquor wholesale distributor for the United States, as well as other distributors.

Geographical Markets. In Chile, Santiago and surrounding areas (referred to as the Metropolitan Region), which account for approximately 41% of the Chilean population, represented approximately 40% of total domestic sales of VSP products by volume in 2000.

The following table provides the distribution of VSP's exports during 2000 by geographical markets:

<u>Market</u>	<u>Volume</u> (thousands of liters)	<u>Percentage</u> <u>of Total Exports</u>
Europe	20,164	59.6%
Latin America	6,530	19.3%
USA & Canada	5,044	14.9%
Asia	2,007	5.9%
Others	<u>59</u>	<u>0.2%</u>
Total	<u>33,804</u>	<u>100.0%</u>

Competition. The wine industry is highly competitive in both the domestic and the export markets. VSP's domestic market share was approximately 13% in 2000. In Chile, VSP competes directly against all other Chilean wineries. The Company believes that VSP's primary domestic

competitors, Concha y Toro and Santa Rita, derive their relative competitive strengths from their wide portfolio of products, well recognized brand names and established distribution networks. In 2000, Concha y Toro and Santa Rita had market shares of 22% and 21%, respectively. VSP also competes with Santa Carolina and numerous medium-sized wineries, including Undurraga, Cousiño Macul and Tarapacá, and many small wine producers that make up Chile's "informal market".

Internationally, VSP competes against Chilean producers as well as with wine producers from other parts of the world. According to information compiled by the Wineries of Chile Association, VSP is the second largest exporter of Chilean wines with a market share of approximately 12% in 2000. The Company's other principal Chilean competitors, namely Concha y Toro, Santa Carolina and Santa Rita had market shares of 19%, 6% and 6%, respectively.

The Company's Other Businesses

Through its subsidiary Fábrica de Envases Plásticos S.A. ("PLASCO"), the Company owns and operates a plastic bottle and crate factory which supplies most of the returnable and non-returnable plastic bottles used by the Company in the packaging of its soft drinks and mineral water products.

The manufacturing of both returnable and non-returnable plastic bottles involves a two-step process. The first step consists of an injection molding process, which manufactures pre-forms from resin (polyethylene terephthalate). The second step involves blowing plastic bottles from the molded pre-forms. The Company purchases resin and completes the two-step process in order to fulfill the majority of its bottling requirements. In some cases, the Company purchases pre-forms manufactured by third party suppliers and completes only the bottle-blowing step at its own facilities.

In 2000, all returnable and non-returnable plastic bottle requirements of ECUSA were supplied directly by PLASCO with the exception of five-liter bottles, which are bought by ECUSA in small quantities from third party suppliers. During 2000, PLASCO sold 209.4 million bottles and pre-forms of which, approximately 96% were plastic bottles and the remaining 4% were pre-forms. Of all bottles supplied by PLASCO, approximately 87% were manufactured by PLASCO into pre-forms and then blown into bottles and approximately 13% were manufactured by PLASCO while a third party made the injection process. PLASCO has, to date, not made any bottle sales to third parties.

PLASCO also produces plastic crates that are used to carry glass and plastic bottles, for beer, soft drinks and mineral water distribution. Most of these products are sold to the Company and its other subsidiaries.

Plastic bottle and pre-form sales increased from 145.8 million units in 1999 to 209.4 million in 2000. Plastic crate sales decreased by 34% from 0.9 million units in 1999 to 0.6 million units in 2000. PLASCO's net sales of Ch\$13,567 million and net income of Ch\$2,647 million in 2000 represented an increase of 12.7% and 7.0%, respectively, over 1999.

Government Regulation

Government Regulation in Chile. The Company is subject to the full range of governmental regulation and supervision generally applicable to companies engaged in business in Chile. These regulations include labor laws, social security laws, public health, consumer protection and environmental laws, securities laws, and anti-trust laws. In addition, there exist regulations to ensure healthy and safe conditions in facilities for the production, bottling, and distribution of beverages. As for environmental laws, see “Item 4: Information on the Company—Property, Plant and Equipment—Environmental Matters”.

The Company is subject to additional regulations concerning the production and distribution of beverages which fall under the category of “alcoholic beverage”, the type of alcohol that can be used in the manufacture of alcoholic beverages, the additional elements that can be used in the production of each alcoholic beverage, and how alcoholic beverages must be packaged. The *Ley de Alcoholes* (“Alcoholic Beverages Law”) establishes penalties, including criminal liability, depending on the seriousness of the violation of the law. Regulations issued under the Alcoholic Beverages Law specify the different types of alcohol and standards for human consumption, the minimum requirements that different types of alcoholic beverages must meet, the information that must be provided on labels and the procedures that must be followed to import alcoholic beverages. The production and bottling of non-alcoholic beverages is also subject to the supervision of the *Servicio de Salud del Ambiente* (“Environmental Health Service”), which inspects plants on a regular basis and takes samples for analysis. As to alcoholic beverages, the regulatory agency is the SAG.

There are no special licenses or permits for the production of alcoholic beverages other than those required by regulations dealing generally with the production of consumer products. The sale of alcoholic beverages is regulated by Title III, Book II of the Alcoholic Beverages Law, which requires a special municipal license which depends upon the nature of the point of sale (i.e., liquor store, restaurant, or other type of outlet). The Company has all licenses necessary for the Company’s wholesale sales. Establishments for the retail sale of alcoholic beverages are regulated as to location and number in relation to the size of the municipality. Persons under 18 years of age are not allowed to purchase alcoholic beverages for on-premise consumption. In addition, advertising of beer and other alcoholic beverages is not permitted on television before 10 p.m. Recently, some municipalities have begun to impose restrictions to limit the hours during which liquor stores can remain open, pursuant to an amendment of their organic law.

The production and distribution of mineral water is also subject to special regulation. Mineral water may only be bottled directly from sources which have been designated for such purpose by a Supreme Decree signed by the President of Chile. The Environmental Health Service provides a certification of data necessary to achieve such a designation. All of the Company’s facilities have received the required designation.

There are currently no material legal or administrative proceedings pending against the Company in Chile with respect to any regulatory matter. The Company believes that it is in compliance in all material respects with all applicable statutory and administrative regulations with respect to its businesses in Chile.

Government Regulation in Argentina. The Company is subject to the full range of governmental regulation and supervision generally applicable to companies engaged in business

in Argentina, including social security laws, public health, consumer protection and environmental laws, securities laws, and anti-trust laws.

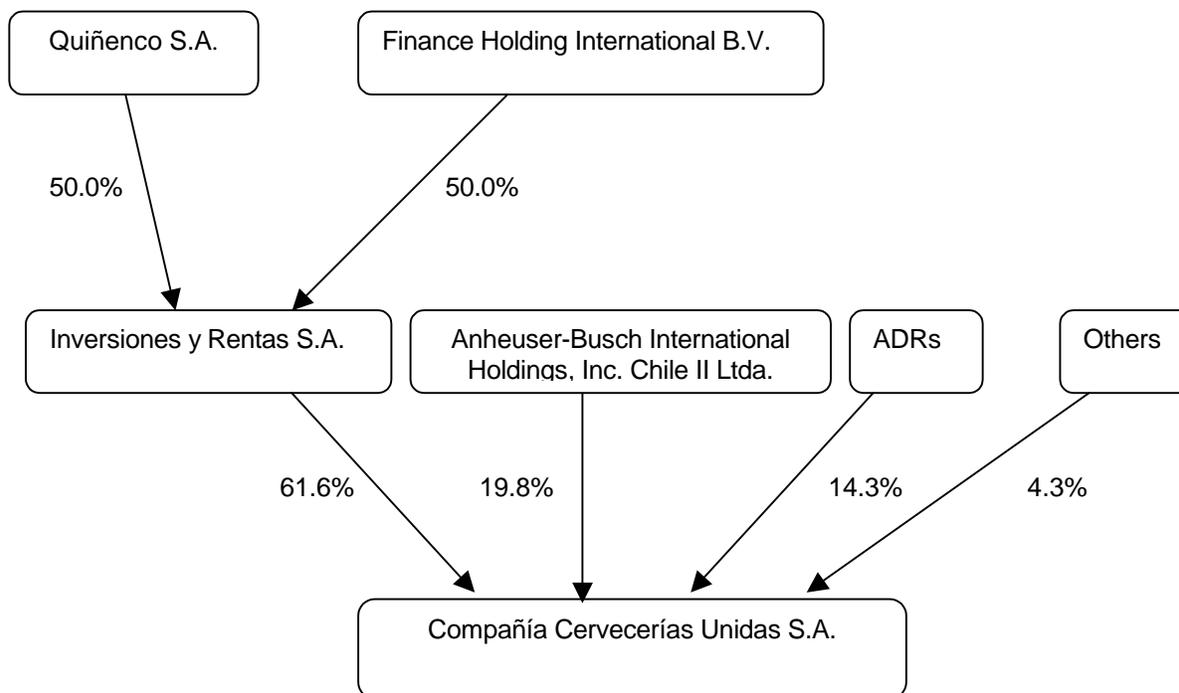
National Law 18,284 (the Argentine Food Code, or the “Code”) regulates the manufacturing and packaging of food and beverages. The Code provides specific standards with which beer-bottling plants must comply and regulates the production of the different types of beer mentioned in the Code. The Code also specifies the different methods in which beer may be bottled as well as the information to be provided on labels. The health authorities of each province undertake the enforcement of the Code, and also establish the minimum age requirements for the purchase of alcoholic beverages. In general, no sale of alcoholic beverages is permitted to persons under 18 years of age. In the province of Buenos Aires, local law restricts the sale of alcoholic beverages, particularly between the hours of 11 p.m. and 8 a.m., and establishes harsh penalties for infringement. The Argentine Congress continues to consider proposed legislation to improve enforcement of drinking laws by establishing a drinking age at 18 by federal law and limiting the hours permitted for the advertisement of alcohol products on radio and television as well as any content in such advertisement associating alcohol consumption with healthy activities.

The bottling of mineral water is also regulated by the Code, which requires that the actual bottling process occur at the same location where mineral water is obtained.

There are currently no material legal or administrative proceedings pending against the Company in Argentina with respect to any regulatory matter. The Company believes that it is in compliance in all material respects with all applicable statutory and administrative regulations with respect to its business in Argentina.

Organizational Structure

Ownership Structure as of May 31, 2001



The Company is controlled by Inversiones y Rentas which owns 61.6% of the shares of Common Stock as of May 31, 2001. Inversiones y Rentas is a Chilean privately held corporation formed for the sole purpose of owning a controlling interest in the Company. Inversiones y Rentas is owned 50.0% by Quiñenco S.A., which is a holding company of the Luksic Group and 50.0% by Paulaner-Salvator Beteiligungs AG through its intermediate holding company, Finance Holding International B.V. ("FHI"). The two latter companies belong to the Schörghuber Group. An agreement between the two shareholders of Inversiones y Rentas gives each the right to transfer their holding in Inversiones y Rentas to the other, which may either buy such interest or transfer their own holding back to the offering shareholder at the same price.

During January 2001, an agreement between a Schörghuber Group subsidiary and Heineken N.V. was announced in the media. The agreement, subject to final approval of European antitrust authorities, appears to have been made in order to form a joint venture that would own 50% of the share capital in Inversiones y Rentas S.A., producing an indirect change in the ownership structure of CCU. Therefore, Schörghuber Group's indirect interest in CCU would decrease from 30.79% to 15.43% and Heineken's indirect interest in CCU would be 15.36%. See "Item 7: Major Shareholders and Related Party Transactions—Major Shareholders".

Quiñenco S.A. is a Chilean holding company engaged in a wide range of business activities in Chile and countries of the Southern Cone and Mercosur regions, including Brazil, Argentina and Peru. Quiñenco's principal holdings include, among others, Madeco S.A. (the leading manufacturer of copper and aluminum-based products in Chile, Brazil, Argentina and Peru), Compañía Nacional de Teléfonos - Telefónica del Sur S.A. (a leading provider of local telephone service in southern Chile), Empresas Lucchetti S.A. (a leading producer of pasta in Chile, Argentina and Peru), Banco de A. Edwards (one of the most traditional banks in Chile), Banco de Chile (one of the largest and more respected banks in Chile), Hoteles Carrera S.A. (a Chilean chain of luxury hotels) and Habitaria S.A. (a developer of residential real estate in Chile).

The beverage companies of the Schörghuber Group include a total of ten breweries and beverage operations. The group holds a considerable share of the German Coca-Cola anchor bottler, which controls more than 75% of Coca-Cola bottling operations in Germany. The Schörghuber Group is, through various ownership stakes in different breweries, the largest brewer in Bavaria and the fourth largest brewer in Germany. Paulaner, the largest brewery in Bavaria, was founded in Munich in 1634. Other breweries owned by the Paulaner group include Hacker-Pschorr Bräu GmbH in Munich, the Thurn & Taxis Brewery in Regensburg, Auerbräu AG in Rosenheim and the Reichelbräu AG, EKV and Mönchshof breweries in Kulmbach. Through KG Bayerische Hausbau, the Schörghuber Group is one of the largest real estate and urban development companies in Germany, with businesses in Spain, the Czech Republic, Hungary and Chile. Its lodging business interests include, through Arabella Hotels, the ownership of 14 hotels in Germany, Spain and Switzerland. Through Bavaria Fluggesellschaft, the group's operations include aircraft leasing activities.

The following table provides the Company's significant subsidiaries as of March 31, 2001:

<u>Subsidiaries</u>	<u>Country</u>	<u>Ownership Interest</u>
Cervecera CCU Chile Ltda. (*)	Chile	99.99%
CCU Argentina	Argentina	89.22%
Karlovacka Pivovara	Croatia	34.40%
ECUSA	Chile	99.87%
VSP	Chile	60.33%
PLASCO	Chile	99.99%

(*) Starting January 1, 2000, Cervecera Santiago Ltda. changed its name to "Cervecera CCU Chile Ltda. "

Property, Plant and Equipment

Set forth below is information concerning the production facilities of the Company as of December 31, 2000, all of which are owned and operated by the Company or its subsidiaries:

	<u>Nominal Installed Monthly Production Capacity (in million liters)</u>	<u>Utilized Capacity During Peak Month (1)</u>	<u>Average Utilized Capacity During 2000 (2)</u>
<i>Beer Production Facilities</i>			
Santiago (3)	46.0	83.4%	52.9%
Antofagasta	4.1(5)	59.6%(6)	48.3%
Osorno	-	-	32.0%(8)
Temuco (4)	<u>12.0</u>	70.8%	40.9%
Chile Total	<u>58.0(7)</u>	85.0%	52.6%
Santa Fe	23.0	80.7%	52.8%
Salta	<u>3.4</u>	58.4%	50.9%
Argentina Total	<u>26.4</u>	77.8%	52.6%
<i>Soft Drink Production Facilities</i>			
Santiago	66.5	49.5%	39.5%
Talcahuano	17.5	42.8%	25.1%
Antofagasta	<u>9.8</u>	13.4%	9.4%
Total	<u>93.7</u>	44.5%	33.5%
<i>Mineral Water Production Facilities</i>			
Coinco	21.0	50.0%	33.9%
Casablanca	<u>2.0</u>	12.2%	13.1%
Chile Total	<u>23.0</u>	46.7%	31.9%
Rosario de la Frontera	<u>2.8</u>	14.3%	7.0%
Argentina Total	<u>2.8</u>	14.3%	7.0%

- (1) Based on the year ended December 31, 2000. Utilized Capacity During Peak Month is equal to production output as a percentage of Nominal Installed Production Capacity during the Company's peak month for each respective plant (e.g., the month of December, January or February). The implicit slack (spare) capacity does not necessarily measure real slack capacity. The Company believes that real production capacity is less than the nominal installed production capacity as adjustments are required for real machinery performance, packaging mix, availability of raw materials and bottles, seasonality within the months and other factors. As a result, the Company believes that the peak monthly capacity utilization rates shown above understate real capacity utilization and that slack capacity is overstated. The Company estimates that during the peak month in 2000, the real slack capacity amounted to approximately 6.9 million liters in Chilean beer, 4.5 million liters in Argentine beer, 20.1 million liters in soft drinks, 4.8 million liters in Chilean mineral water and 2.4 million liters in Argentine mineral water.

- (2) Average Utilized Capacity during 2000 equals the plant's total production output as a percentage of nominal installed annual production capacity in 2000. Nominal installed annual production capacity is calculated by multiplying the Nominal Installed Monthly Production Capacity by 11 months (on average, a one month period is required each year for maintenance and repairs). Given the seasonal nature of the Company's beer production and sales, these figures underestimate capacity utilization during peak months.
- (3) The Santiago plant's Utilized Capacity During Peak Month increases from 83.4% to 88.7% and the Average Utilized Capacity during 2000 increases from 52.9% to 57.2% if the production of beer from the former Antofagasta production plant is included when considering this plant. Currently, the Santiago plant produces concentrated beer, which is tankered to the new Antofagasta plant for bottling.
- (4) The new plant in Temuco began its start-up period in November 1999.
- (5) Storage capacity.
- (6) Figures relating to utilized capacity are calculated based on the plant's Nominal Storage Capacity of 4.1 million liters.
- (7) Does not include Antofagasta storage capacity.
- (8) The Osorno plant stopped production in July 2000.

The Company's installed vinification and storage capacity is shown in the table below:

<i>Wine Production Facilities</i>	<u>Installed Vinification Capacity (millions liters)</u>	<u>Storage Capacity in Tanks and Barrels (millions liters)</u>
Lontué	0.0	15.6
Molina	<u>23.0</u>	<u>37.2</u>
Chile Total	<u>23.0</u>	<u>52.8</u>
 Finca La Celia (1)	 <u>3.7</u>	 <u>6.3</u>
Argentina Total	<u>3.7</u>	<u>6.3</u>

(1) Capacities as of March, 2001.

As of December 31, 2000, VSP had a nominal bottling capacity of 34,500 liters per hour at its Lontué plant and 13,500 liters per hour at its Molina plant. As of March 31, 2001, VSP had a nominal bottling capacity of 1,125 liters per hour at Finca La Celia in Argentina.

The only outstanding encumbrances are a mortgage on the land where Viña San Pedro's wine facilities of Lontué and Molina are installed and the pledges or liens on the wineries' agricultural and industrial machinery, both in favor of Banco de A. Edwards, as evidenced in a public deed dated July 18, 1995, executed before the notary public of Santiago, Chile, Mr. Eduardo Pinto Peralta. The guarantees should expire upon final payment of the credit secured thereby, that is to say, December 2003.

Environmental Matters

Chile. The Company's operations are subject to both national and local regulations in Chile relating to the protection of the environment. The fundamental environmental law in Chile is the Health Code, which establishes minimum health standards and regulates air and water quality, as well as sanitary landfills.

The Ministry of Health has issued regulations to control pollution in the Santiago metropolitan area. In cases of emergency due to high levels of air pollution, these regulations state that the Santiago metropolitan area section of the Environmental Health Service has the authority to order the temporary reduction of the activities of companies in the area that produce particle and gas emissions. In emergency situations, depending on the degree of pollution, this agency can also order the reduction or even the suspension of activities of those companies classified as producing the highest level of particle and gas emissions. The Company complies in all material respects with current regulations applicable to both its beer and soft drink facilities in the Santiago metropolitan area.

There are currently no material legal or administrative proceedings pending against the Company in Chile with respect to any environmental matter. The Company believes that it is in compliance in all material respects with all applicable environmental regulations.

Additionally, application has begun of Law N°19,300 of March 9, 1994 which adopted the General Environmental Principles Act, including not only environmental protection regulations but also rules concerning the preservation of natural resources. The ordinance for the Act's application requires that all industries and facilities operating before the enactment of the Act to meet the objectives of the Act relating to the discharge of liquid wastes into the sewage systems by 2003. The Company is in all material respects in compliance with the Act and the ordinance, having fulfilled at each relevant stage all requirements prescribed by them.

Argentina. New laws and regulations are being enacted in Argentina as a result of heightened community concerns for environmental issues. As a consequence, there are several statutes imposing obligations on companies regarding environmental matters at the federal, provincial, and municipal levels. On many occasions, private entities operating public utilities such as water supply and sewage, are in charge of controlling and enforcing those regulations. Many of these regulations have been recently enacted and little precedent exists as to their scope.

The most important environmental statute in Argentina is the Hazardous Waste Act (Law 24,051) which, although a federal law, has been strictly adhered to in no more than three provinces. When certain federal tests indicate the need, the provisions of the Hazardous Waste Act are enforced. The application of the provisions of the Hazardous Waste Act are applied depending upon the magnitude of the public health risk and whether those conditions exist in more than one province. Hazardous waste is defined so as to cover any residue that may cause harm, directly or indirectly, to human beings that may pollute the soil, water, atmosphere or the environment in general. Generally, claims involving hazardous waste give rise to strict liability in the event of damage to third parties. In addition, each province in which the Company operates facilities has enacted environmental legislation with broad and generic goals, as well as water codes and related agencies to regulate the use of water and the disposal of effluents in the water.

The Argentine Constitution provides that the Federal Congress may only legislate on matters expressly delegated to it by the provinces. To date, no authority over environmental matters has been delegated to the Federal Congress. As a result, with certain limited exceptions, the provinces claim for themselves the authority to regulate environmental matters.

In the year 2000, CCU Argentina invested US\$1.2 million to install a wastewater treatment plant. The plant is designed to treat 250 cubic meters per hour of liquid residuals. The main features of this plant are its minimum space requirements, its low electric power

consumption and its null mud's residual, which make it perfectly suitable for the urban context where it is located.

The regulation of matters related to the protection of the environment is not as well developed in Argentina as in the United States and certain other countries. Accordingly, the Company anticipates that additional laws and regulations will be enacted over time with respect to environmental matters. While the Company believes that it will continue to be in compliance with all applicable environmental regulation, there can be no assurance that future legislative or regulatory developments will not impose restrictions on the Company which could result in material adverse effects.

ITEM 5: Operating and Financial Review and Prospects

Operating Results

The following discussion should be read in conjunction with the Company's Consolidated Financial Statements and the notes thereto included in Item 19: Financial Statements and Exhibits. As discussed below, the Consolidated Financial Statements have been restated to recognize certain effects of inflation. In the following discussion, Chilean peso amounts have been rounded to the nearest million pesos, unless otherwise indicated. Certain amounts (including percentage amounts) which appear herein have been rounded and may not sum exactly to the totals shown.

The Company prepares its financial statements in accordance with Chilean GAAP, which differs in certain important respects from U.S. GAAP. Note 24 to the Consolidated Financial Statements provides a description of the principal differences between Chilean GAAP and U.S. GAAP as they relate to the Company and a reconciliation to U.S. GAAP of net income and total shareholders' equity for the years ended December 31, 1998, 1999 and 2000. Although Chilean inflation was moderate during the periods covered by the Consolidated Financial Statements, as discussed below, Chile has experienced high levels of inflation in the past. Chilean GAAP requires that the Consolidated Financial Statements of the Company recognize certain effects of inflation. Accordingly, except where otherwise indicated, financial data have been restated in constant pesos of December 31, 2000 purchasing power.

The Company is engaged in the business of producing, selling and distributing beer, carbonated and non-carbonated soft drinks (including fruit nectars), mineral water and wine in Chile, as well as exporting a portion of its Chilean wine production. The Company also produces, sells and distributes beer and mineral water in Argentina, sells and distributes limited amounts of wine and soft drinks in Argentina and produces wine in Argentina for the export market. The Company produces plastic bottles for use in its business and plastic crates primarily for its own use and for sale to third parties.

The following table sets forth for each of the periods indicated the net sales and operating income contributed by each of the Company's product segments, expressed in each case in millions of Chilean pesos as of December 31, 2000 and as a percentage of consolidated net sales or operating income, as the case may be:

	<u>Year Ended December 31,</u>					
	<u>1998</u>	<u>1999</u>		<u>2000</u>		
	<u>(millions of Ch\$, except percentages)</u>					
Net Sales						
Beer Chile Segment (1)	Ch\$125,882	41.8%	Ch\$119,351	39.3%	Ch\$119,788	37.7%
Beer Argentina Segment (1)	40,547	13.5%	47,334	15.6%	47,329	14.9%
Soft Drinks and Mineral						
Water Segment (2)	94,606	31.4%	89,023	29.3%	97,506	30.7%
Wine Segment (3)	39,558	13.1%	47,773	15.7%	52,502	16.5%
Other (4)	426	0.1%	573	0.2%	252	0.1%
Total	<u>Ch\$301,019</u>	<u>100.0%</u>	<u>Ch\$304,054</u>	<u>100.0%</u>	<u>Ch\$317,376</u>	<u>100.0%</u>
Operating Income						
Beer Chile Segment (1)	Ch\$34,245	71.3%	Ch\$27,763	66.2%	Ch\$25,096	63.6%
Beer Argentina Segment (1)	(2,099)	(4.4%)	(535)	(1.3%)	(5,372)	(13.6%)
Soft Drinks and Mineral						
Water Segment (2)	9,233	19.2%	6,306	15.0%	10,440	26.5%
Wine Segment (3)	3,586	7.5%	5,372	12.8%	5,576	14.1%
Other (4)	3,082	6.4%	3,042	7.3%	3,699	9.4%
Total	<u>Ch\$48,047</u>	<u>100.0%</u>	<u>Ch\$41,948</u>	<u>100.0%</u>	<u>Ch\$39,440</u>	<u>100.0%</u>

- (1) Includes sales of beer, beer by-products and other products such as malt, barley and yeast.
(2) Includes sales of carbonated and non-carbonated soft drinks, nectar, mineral water, powdered juice and related merchandise.
(3) Includes sales of wine, by-products and other products such as labels and corks.
(4) Includes mainly sales of crates and other packaging.

The following table provides certain information relating to operating results in millions of pesos and as a percentage of net sales for the periods indicated:

	<u>Year Ended December 31,</u>					
	<u>1998</u>	<u>1999</u>		<u>2000</u>		
	<u>(millions of Ch\$, except percentages and sales volume data)</u>					
Net Sales	Ch\$301,019	100.0%	304,054	100.0%	317,376	100.0%
Cost of Sales	<u>(135,548)</u>	<u>(45.0%)</u>	<u>(142,525)</u>	<u>(46.9%)</u>	<u>(152,339)</u>	<u>(48.0%)</u>
Gross Profit	Ch\$165,470	55.0%	161,529	53.1%	165,038	52.0%
Selling and Administrative Expenses	<u>(117,423)</u>	<u>(39.0%)</u>	<u>(119,581)</u>	<u>(39.3%)</u>	<u>(125,598)</u>	<u>(39.6%)</u>
Operating Income	Ch\$48,047	16.0%	41,948	13.8%	39,440	12.4%
Non-Operating Income	21,833	7.3%	19,763	6.5%	12,024	3.8%
Non-Operating Expenses	(16,780)	(5.6%)	(9,770)	(3.2%)	(19,894)	(6.3%)
Price-Level Restatement	(9)	(0.0%)	2,710	0.9%	(64)	(0.0%)
Income Taxes	(4,988)	(1.7%)	(7,531)	(2.5%)	(5,020)	(1.6%)
Minority Interest	<u>(5,869)</u>	<u>(1.9%)</u>	<u>(4,003)</u>	<u>(1.3%)</u>	<u>(759)</u>	<u>(0.2%)</u>
Net Income	<u>Ch\$42,233</u>	<u>14.0%</u>	<u>43,117</u>	<u>14.2%</u>	<u>25,727</u>	<u>8.1%</u>
EBITDA (1)	Ch\$80,276	26.7%	Ch\$76,868	25.3%	Ch\$77,220	24.3%
Sales volume (2):						
Beer (Chile)		363.0		344.5		352.2
Beer (Argentina)		145.5		157.9		155.2
Soft drinks and mineral water (3)		386.8		376.2		405.0
Wine (4)		52.4		56.7		66.2

- (1) EBITDA represents the sum of operating income, depreciation and amortization from operations.
(2) In millions of liters.
(3) Includes sales of soft drinks and mineral water in Argentina, which equaled 4.5 million liters in 1998, 3.1 million liters in 1999, and 2.1 million liters in 2000.
(4) Includes sales of wine in Argentina, which equaled 0.6 million liters in 1998, 0.3 million liters in 1999 and 0.3 million liters in 2000.

Net Sales. The Company's net sales were Ch\$317,376 million in 2000 as compared to Ch\$304,054 million in 1999, representing a 4.4% increase for 2000 which is mainly explained by increases in the Company's soft drinks, wine and Chilean beer segments, while Argentine beer remained almost stable. The net sales performance of each business segment during 2000 is described below:

Beer Chile: Net sales increased by 0.4% to Ch\$119,788 million in 2000, from Ch\$119,351 million in 1999. This increase in sales resulted from a 2.2% increase in beer sales volume and a 31.9% increase in by-products, partially compensated by a 2.3% decrease in per unit prices.

Beer Argentina: Net sales remained stable in 2000, amounting to Ch\$47,329 million, as a result of a 3.0% increase in prices which was offset by a 1.7% decline in volumes.

Soft Drinks and Mineral Water: Net sales increased by 9.5% to Ch\$97,506 million in 2000, from Ch\$89,023 million in 1999. This increase in sales resulted from both a 7.7% increase in overall sales volume, comprising a 3.0% increase in soft drinks volumes, a 13.5% increase in mineral water volumes and a 228.4% increase in nectar volumes, and a 2.0% increase in overall prices due to a 1.5% increase in soft drinks unit prices, a 0.4% increase in nectar prices and a 1.1% decrease in mineral water unit prices.

Wine: Net sales increased by 9.9% to Ch\$52,502 million in 2000, from Ch\$47,773 million in 1999. This increase in sales resulted from a 17.0% increase in overall sales volume consisting of a 21.9% increase in export volumes and a 12.0% increase in domestic volumes, partially compensated by a 6.2% decrease in overall prices, consisting of a 11.5% decrease in domestic per unit prices and a 5.3% decrease in export per unit prices.

In 1999, net sales increased 1.0% to Ch\$304,054 million as compared to net sales of Ch\$301,019 million in 1998. The 1999 increase resulted primarily from a 20.8% increase in net sales of wine and a 16.7% increase in the net sales of beer in Argentina. These gains were offset by a 5.9% decrease in the Company's soft drinks and mineral water sales and a 5.2% decrease in the Company's beer sales in Chile as compared to 1998.

Cost of Goods Sold. The Company's cost of sales consists principally of the costs of packaging and other raw materials, labor costs for production personnel, depreciation of assets related to production, depreciation of returnable bottles, licensing fees, bottle breakage and costs of operating and maintaining plants and equipment. Cost of sales in 2000 amounted to Ch\$152,339 million as compared to cost of sales in 1999 that reached Ch\$142,525 million. As a percentage of net sales, cost of sales was 48.0% in 2000 compared to 46.9% in 1999. The increase in cost of sales as a percentage of net sales in 2000 is principally attributable to a higher participation of wine in the Company's sales, and higher direct costs in the soft drinks and beer operations. The cost of goods sold performance of each business segment during 2000 is described below:

Beer Chile: Cost of sales increased by 9.4% to Ch\$48,657 million in 2000, from Ch\$44,461 million in 1999. Cost of sales as a percentage of sales increased from 37.3% in 1999 to 40.6% in 2000 due to a higher depreciation originated by the new Temuco plant and the effect of exchange rate fluctuations in dollar denominated raw materials, and increases in one way packaging.

Beer Argentina: Cost of sales increased by 2.2% to Ch\$23,129 million in 2000, from Ch\$22,628 million in 1999. Cost of sales as a percentage of net sales increased from 47.8% in 1999 to 48.9% in 2000, mainly due to higher depreciation.

Soft Drinks and Mineral Water: Cost of sales increased by 6.4% to Ch\$49,285 million in 2000, from Ch\$46,334 million in 1999. Cost of sales as a percentage of sales decreased from 52.0% in 1999 to 50.5% in 2000 mainly due to the effect of exchange rate fluctuations in dollar denominated raw materials, and increases in one way packaging.

Wine: Cost of sales increased by 10.0% to Ch\$35,955 million in 2000, from Ch\$32,694 million in 1999. Cost of sales as a percentage of net sales was almost constant from 68.4% in 1999 to 68.5% in 2000.

In 1999, overall cost sales sold increased 5.1% as compared to Ch\$135,548 million in 1998. As a percentage of net sales, costs of sales increased from 45.0% in 1998 to 46.9% in 1999. This increase as a percentage of net sales in 1999 resulted primarily from a higher participation of wine in the Company's sales and higher direct costs in the Chilean beer and soft drinks division, which were partially compensated by lower per-unit costs in the Argentine beer operation.

Gross Profit. Gross profit increased 2.2% to Ch\$165,038 million in 2000, from Ch\$161,529 million in 1999. As a percentage of net sales, gross profit decreased from 53.1% in 1999 to 52.0% in 2000. The decrease in gross profit was primarily due to an increase in sales of wine and one way packaged products (goods with lower margins) as a percentage of the Company's overall sales.

In 1999, gross profit decreased 2.4% as compared to gross profit in 1998 that amounted to Ch\$165,470 million. As a percentage of net sales, gross profit was 53.1% in 1999 and 55.0% in 1998. The decrease in gross profit was primarily due to an increase in sales of wine and one way packaged products as a percentage of the Company's overall sales, and the effect of similar levels of fixed costs over lower volumes.

Selling, General and Administrative Expenses. The Company's selling, general and administrative expenses ("SG&A") include advertising and promotional expenses, salaries of administrative personnel, maintenance and general expenses, and transportation and services provided by third parties. SG&A increased 5.0% in 2000, to Ch\$125,598 million, from Ch\$119,581 million in 1999. This increase is principally explained by higher SG&A in the Company's Argentine beer, Chilean wine and soft drinks operations, which were partially compensated by lower SG&A in the Company's Chilean beer business. The SG&A performance of each business segment during 2000 is described below:

Beer Chile: SG&A decreased by 2.3% to Ch\$46,034 million in 2000, from Ch\$47,128 million in 1999. This decrease resulted mainly from lower salaries as a result of the restructuring process done during the second half of 2000 and lower marketing expenses.

Beer Argentina: SG&A increased by 17.2% to Ch\$29,572 million in 2000, from Ch\$25,239 million in 1999. This increase resulted mainly from higher marketing and distribution expenses.

Soft Drinks and Mineral Water: SG&A increased by 3.8% to Ch\$37,781 million in 2000, from Ch\$36,385 million in 1999. This increase resulted mainly from higher marketing and distribution expenses.

Wine: SG&A increased by 13.0% to Ch\$10,971 million in 2000, from Ch\$9,708 million in 1999. This increase resulted mainly from higher marketing, communication and travel expenses.

In 1999, SG&A increased 1.8% to Ch\$119,581 million from Ch\$117,423 million in 1998. This increase is principally explained by higher SG&A in the Company's Argentine beer and Chilean wine operations, both partially compensated by lower SG&A in the Company's soft drinks and mineral water as well as in the Chilean beer businesses.

Operating Income. Operating income decreased 6.0% in 2000 to Ch\$39,440 million as compared to Ch\$41,948 million in 1999. As a percentage of net sales, operating income decreased from 13.8% in 1999 to 12.4% in 2000. The operating income performance of each business segment during 2000 is described below:

Beer Chile: Operating income decreased by 9.6% to Ch\$25,096 million in 2000, from Ch\$27,763 million in 1999. As a percentage of net sales, operating income decreased from 23.3% in 1999 to 21.0% in 2000.

Beer Argentina: Operating income decreased from a loss of Ch\$535 million in 1999 to a loss of Ch\$5,372 million in 2000. As a percentage of net sales, operating income fell from negative 1.1% in 1999 to negative 11.3% in 2000.

Soft Drinks and Mineral Water: Operating income increased by 65.6% to Ch\$10,440 million in 2000, from Ch\$6,306 million in 1999. As a percentage of net sales, operating income increased from 7.1% in 1999 to 10.7% in 2000.

Wine: Operating income increased by 3.8% to Ch\$5,576 million in 2000, from Ch\$5,372 million in 1999. As a percentage of net sales, operating income decreased from 11.2% in 1999 to 10.6% in 2000.

In 1999, operating income decreased by 12.7% as compared to operating income of 1998 which amounted to Ch\$48,047 million. As a percentage of net sales, operating income was 13.8% in 1999 as compared to 16.0% in 1998. This absolute and relative decrease was principally due to lower operating profits in the Chilean beer and soft drinks segments.

EBITDA. The Company considers EBITDA to be a useful measure of its operating results, especially in light of its recent capital-intensive acquisitions, capital improvements and investments in fixed assets. The Company defines EBITDA as the sum of its operating income, depreciation and amortization from operations. In 2000, EBITDA increased by 0.5% to Ch\$77,220 million, from Ch\$76,868 million in 1999. The EBITDA performance of each business segment during 2000 is described below:

Beer Chile: EBITDA decreased by 2.3% to Ch\$40,811 million in 2000, from Ch\$41,750 million in 1999. As a percentage of net sales, EBITDA decreased from 35.0% in 1999 to 34.1% in 2000.

Beer Argentina: EBITDA decreased by 55.9% to Ch\$2,793 million in 2000, from Ch\$6,338 million in 1999. As a percentage of net sales, EBITDA decreased from 13.4% in 1999 to 5.9% in 2000.

Soft Drinks and Mineral Water: EBITDA increased by 21.5% to Ch\$21,383 million in 2000, from Ch\$17,621 million in 1999. As a percentage of net sales, EBITDA increased from 19.8% in 1999 to 21.9% in 2000.

Wine: EBITDA increased by 6.2% to Ch\$7,470 million in 2000, from Ch\$7,042 million in 1999. As a percentage of net sales, EBITDA decreased from 14.7% in 1999 to 14.2% in 2000.

In 1999, EBITDA of Ch\$76,868 million decreased by 4.2% as compared to EBITDA of 1998 that amounted to Ch\$80,276 million. As a percentage of net sales, operating income was 25.3% in 1999 as compared to 26.7% in 1998. This absolute and relative decrease was principally due to lower operating profits.

Non-Operating Income. Non-operating income decreased by 39.2% in 2000 to Ch\$12,025 million as compared to Ch\$19,763 million in 1999. This decrease is primarily explained by lower interest income (Ch\$4,563 million in 2000 as compared to Ch\$8,870 million in 1999, reflecting 15.2% lower cash balances and interest rates), the absence in 2000 of a Ch\$6,071 million non-recurring gain generated by a change in accounting principles for deposits on returnable bottles and containers, and the absence in 2000 of a Ch\$1,347 million gain on the sale of investment and marketable securities, mainly of shares in CCU Argentina to Anheuser-Busch, both done during 1999, partially compensated by a gain of Ch\$4,405 million in 2000 generated by the sale of non-strategic assets.

In 1999, non-operating income decreased 9.5% as compared to Ch\$21,833 million in 1998. The decrease in 1999 resulted primarily from lower gains on the sale of non-strategic assets (Ch\$3,835 million in 2000 as compared to Ch\$188 million in 1999), and the absence in 1999 of a Ch\$1,130 million gain due to reversal of impairment provisions, partially compensated by a gain in 1999 of Ch\$6,071 million generated by a change in accounting principles for deposits on returnable bottles and containers.

Non-Operating Expenses. Non-operating expenses increased 103.6% in 2000 to Ch\$19,894 million as compared to Ch\$9,770 million in 1999. This increase is mainly attributable to non-recurring expenses of Ch\$5,745 million related to the restructuring plan started by the Company in the second half of 2000, and a Ch\$2,478 million loss generated by the sale of property, plant and equipment.

In 1999, non-operating expenses decreased 41.8% as compared to Ch\$16,780 million in 1998. This decrease is attributable mainly to a Ch\$1,942 million loss incurred in 1998 from the sale of Bahía Blanca malting facility in Argentina and a Ch\$1,650 million decrease in interest expenses, a Ch\$1,602 million lower provision for impairment losses of property, plant and equipment, and a Ch\$802 million lower provision for severance indemnities, both provisions related to the closing of the Company's beer plant in the city of Concepción.

Price-Level Restatement. The price-level restatement of the Company's non-monetary assets, liabilities and equity due to Chilean inflation and foreign exchange fluctuations resulted in a net loss of Ch\$64 million in 2000, as compared to a net gain of Ch\$2,710 million in 1999. A gain

in price-level restatement results from holding monetary liabilities in excess of monetary assets during inflationary periods, or from holding foreign currency denominated assets in excess of foreign currency denominated liabilities during periods of devaluation of the Chilean peso. In both years, the loss and the gain incurred from price-level restatement as a percentage of net sales was less than 1%.

In accordance with Chilean generally accepted accounting principles, the Company applies Technical Bulletin 64 ("TB 64") issued by the Chilean Institute of Accountants to translate and value investments in foreign subsidiaries (see Note 1 to the Consolidated Financial Statements). Under TB 64, the Company's foreign investments in SBE and CCU Argentina are not subject to price-level restatements based on inflation in those countries. Instead, the Deutsche mark and the U.S. dollar are considered to be the functional currencies, respectively. As a result, the effect of a devaluation of the peso against the U.S. dollar on the Company's Financial Statements is determined, in part, by the impact of such devaluation on the value of the Company's investments in SBE and CCU Argentina, as well as on foreign currency denominated obligations that qualify as a hedge against those investments. These effects are recorded in the account "Cumulative translation adjustment" in shareholder's equity. As of December 31, 2000, the Company's investment in SBE and CCU Argentina amounted to Ch\$97,340 million, foreign currency denominated obligations that were designated as a hedge against these investments amounted to Ch\$38,721 million and the positive cumulative translation adjustment account amounted to Ch\$7,868 million.

In 1998, the price-level restatement of the Company's non-monetary assets resulted in a net loss of Ch\$9 million that also represented less than 1% of net sales.

Income Taxes. The Company's income taxes for 2000 amounted to Ch\$5,020 million translating into an effective consolidated tax rate for the Company of 15.9%. Income taxes in 1999 amounted to Ch\$7,531 million translating into an effective consolidated tax rate of 13.8%. The Company's effective tax rate for 1999 was lower than the statutory rates of 15% for Chile and 35% for Argentina because of the Company's use of tax loss carryforwards generated by some of the Company's subsidiaries. The effective consolidated tax rate for the Company and its subsidiaries in 2000 was close to the Chilean statutory rate of 15% as a result of the use of all the tax loss carryforwards available to the Chilean beer subsidiary.

In accordance with Chilean law, a Chilean company and each of its domestic subsidiaries calculate and pay taxes in Chile on a separate basis rather than on a consolidated basis. As of December 31, 2000, the Company's consolidated subsidiaries had available tax loss carryforwards of Ch\$2,216 million in Chile and Ch\$18,129 million in Argentina. The Company's Chilean subsidiaries with the most significant tax loss carryforwards available include Viña San Pedro S.A. with Ch\$1,916 million and Agua Mineral Porvenir S.A.I. with Ch\$179 million. In Argentina, the subsidiaries with the most significant tax loss carryforwards available are CICSA and CCU Argentina S.A. with Ch\$14,579 million and Ch\$3,542 million, respectively. In Chile, there is no legal expiration date prescribed by law with respect to tax loss carryforwards; however, in Argentina tax loss carryforwards are subject to a five-year expiration date. The extent to which the Company can utilize such tax loss carryforwards in the future will depend upon the amount of income earned by each subsidiary and the specific tax loss carryforwards available to that particular entity. Dividends paid to the Company by CCU Argentina will be included in the Company's taxable income in Chile, but governed by the applicable regulations of the Chilean tax authorities. The Company will receive a full credit against the tax in Chile with respect to such dividends for income taxes paid by the Argentine subsidiaries. On December 30, 1998, a 1% tax

on assets was implemented in Argentina. This tax can be used as a credit to income tax and is subject to a four-year expiration date.

In 1999, income taxes were Ch\$7,531 million as compared to Ch\$4,988 million during 1998, translating into an effective consolidated tax rate for the Company of 13.8% in 1999 and 9.4% in 1998. The Company's effective tax rates for 1999 and 1998 were lower than the statutory rates of 15% for Chile and 35% for Argentina because of the Company's use of tax loss carryforwards generated by some of the Company's subsidiaries.

Minority Interest. Minority interest in 2000 decreased 81.0% to Ch\$759 million as compared to Ch\$4,003 million in 1999. This decrease resulted mainly from the acquisition, in November 1999, of 45% of ECUSA from BAESA and lower levels of net income in CCU Argentina.

In 1999, minority interest decreased 31.8% as compared to minority interest in 1998 of Ch\$5,869 million. This decrease resulted from lower levels of net income in ECUSA and the acquisition, in November 1999, of 45% of ECUSA from BAESA, both of which were partially compensated by increases in other subsidiaries, mainly VSP.

Net Income. Net income in 2000 was Ch\$25,727 million, Ch\$17,390 million lower than 1999's net income of Ch\$43,117 million. The decrease in net income is primarily explained by a Ch\$20,638 million decrease in non-operating income and Ch\$2,508 million lower operating income in 2000, partially compensated by lower minority interest charges and income tax expenses, as described above.

In 1999, net income was Ch\$43,117 million, Ch\$884 million higher than 1998's net income of Ch\$42,233 million. The increase in net income is primarily explained by 151.9% higher non-operating income and lower minority interest, partially compensated by 12.7% lower operating result during 1999 and higher income tax rate as described above.

Impact of Inflation. In general, inflation has an adverse effect of diminishing the purchasing power of a company's monetary assets that are not price-level indexed, and has a positive effect of reducing the real value of a company's monetary liabilities that are not price-level indexed. In addition, to the extent that increases in a company's costs of production are not passed on in the form of higher prices for a company's goods, inflation will adversely affect earnings.

Most of the Company's monetary assets (principally accounts receivable) and liabilities (principally accounts payable) that are not price-level indexed are short-term and thus are not significantly affected by inflation. However, the Company's liability for deposits on bottles and containers (Ch\$13,045 million at December 31, 1999 and Ch\$13,416 million at December 31, 2000) is a long-term, non-indexed monetary liability that is affected over time by inflation. The net impact of inflation on the Company's capital expenditures has generally been neutral as all substantial assets created or acquired were fixed non-monetary assets and as all substantial liabilities incurred in the process of financing capital expenditures have been price-level indexed or foreign-currency denominated. Nonetheless, high rates of inflation in the future could have a variety of unpredictable effects on the Company and could adversely impact its operations.

U.S. GAAP Reconciliation. Net income under U.S. GAAP for 1998, 1999 and 2000 was Ch\$43,061 million, Ch\$46,100 million and Ch\$26,944 million, respectively, as compared to that

reported under Chilean GAAP Ch\$42,233 million, Ch\$43,117 million and Ch\$25,727 million, respectively. These differences are principally the result of the inclusion under U.S. GAAP of an adjustment for amortization of goodwill on purchases of equity investments and subsidiaries in Argentina, the revaluation of fixed assets sold, the capitalization of interest on assets under construction, adjustment of employee severance indemnities and the recording of deferred income taxes.

Total shareholders' equity under U.S. GAAP as of December 31, 1998, 1999 and 2000 was Ch\$357,959 million, Ch\$402,631 million and Ch\$417,655 million, respectively, as compared to that reported under Chilean GAAP for the same period of Ch\$358,365 million, Ch\$397,012 million and Ch\$401,955 million, respectively. The main differences between shareholders' equity under U.S. GAAP and Chilean GAAP are the reversal of the revaluation of fixed assets and land held for sale in each year, the adjustment of held for sale securities as a component of equity, the adjustment of negative goodwill on equity investments, the capitalization of interest on assets under construction, adjustment of employee severance indemnities and the recording of deferred income taxes (FAS 109). In addition, U.S. GAAP requires that the minimum dividend required under Chilean law be accrued at the end of the year in which it is earned, whereas Chilean GAAP requires it to be recorded on the date on which it is declared.

For further details of these and other differences between Chilean GAAP and U.S. GAAP, see Note 24 to the Consolidated Financial Statements.

Foreign Currency Fluctuation. For the effects of foreign currency fluctuation in the Company, see "Item 11: Quantitative and Qualitative Disclosures About Market Risk".

Liquidity and Capital Resources

The Company's main source of liquidity has been cash generated by its operating activities, which amounted to Ch\$69,092 million, Ch\$78,012 million and Ch\$67,265 million during 1998, 1999 and 2000, respectively. An additional source of liquidity has been the capital increase approved by CCU's shareholders in October 1996. The proceeds of this capital increase were Ch\$12,772 million and Ch\$19,509 million during 1998 and 1999, respectively. All the shares of this approved capital increase were issued and paid. Therefore, in the future this source of financing will not be available, unless a new capital increase is approved by the shareholders.

In the Company's opinion, its working capital of Ch\$82,651 million as of December 31, 2000 is sufficient for the Company's present requirements.

As of December 31, 2000, the Company had Ch\$44,244 million in cash, time deposits and marketable securities, which does not include Ch\$26,345 corresponding to re-adjustable promissory notes issued by the Central Bank purchased under resale agreements. Indebtedness, including accrued interest, amounted to Ch\$93,059 million as of December 31, 2000. Short-term indebtedness included Ch\$17,815 million of short-term obligations to banks and financial institutions under certain lines of credit described below, Ch\$5,353 million representing the current portion of long-term public bonds, Ch\$15,113 million representing the current portion of long-term debt to banks, and Ch\$242 million representing other loans. As of December 31, 2000, long-term indebtedness (excluding the current portion thereof) comprised Ch\$32,303 million of long-term

obligations to banks, Ch\$21,040 million of long-term obligations to the public represented by bonds and Ch\$1,193 million of other loans.

As of December 31, 2000, the Company was required, under debt covenants then in effect, to maintain certain financial ratios. The most significant covenants required the Company to maintain an interest coverage ratio (the ratio of earnings before interest and taxes ("EBIT") to interest expense) of no less than 2.25 to 1 on a consolidated and unconsolidated basis; to maintain a ratio of total debt to total capitalization of no more than 0.60 to 1 for both consolidated and unconsolidated amounts (capitalization is defined for this purpose as total debt plus shareholders' equity and minority interest); and to maintain a consolidated net worth of at least Ch\$134,323 million (which should be adjusted in accordance with all price-level restatements that occur after December 31, 1995) in addition to an aggregate amount equal to 25% of its consolidated net income in each year beginning with 1996. Furthermore, the Company was required to maintain a current ratio (the ratio of current assets to current liabilities) of more than 1.0 to 1.0 on both a consolidated and unconsolidated basis, as well as an indebtedness ratio (the ratio of liabilities to shareholders' equity and minority interest) lower than 2.0 on both a consolidated and unconsolidated basis.

As of December 31, 2000, the Company met all its financial debt covenants and had a current ratio of 1.76 to 1 on both a consolidated and unconsolidated basis; a ratio of EBIT to interest expense of 7.40 to 1 for the Company on an unconsolidated basis and 6.25 to 1 for the Company on a consolidated basis; and a ratio of total debt to total capitalization of 0.14 to 1 for the Company on an unconsolidated basis and 0.19 to 1 for the Company on a consolidated basis. The Company's net worth as of December 31, 2000 was Ch\$401,955 million. The Company's indebtedness ratio was 0.44 and 0.33 on a consolidated and unconsolidated basis, respectively.

The following table summarizes debt obligations held by the Company as of December 31, 2000. The table presents principal payments obligations in millions of Chilean pesos by interest rate structure, financial instrument and currency, with their respective maturity dates and related weighted-average interest rates:

Interest-Bearing Debt as of December 31, 2000

(millions of Ch\$, except percentages)

<u>Fixed rate</u>		<u>Average Int. Rate</u>	<u>Expected Maturity Date</u>						<u>TOTAL</u>
			<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>Thereafter</u>	
Ch\$ (UF) (*)	Bonds	6.0%	Ch\$5,353	1,275	1,275	1,275	1,275	15,941	26,393
US\$	Banks	6.9%	10,768	-	-	-	-	-	10,768
Other currencies	Banks	14.2%	<u>7,457</u>	-	-	-	-	-	<u>7,457</u>
TOTAL			<u>Ch\$23,579</u>	<u>1,275</u>	<u>1,275</u>	<u>1,275</u>	<u>1,275</u>	<u>15,941</u>	<u>44,618</u>
<u>Variable rate</u>		<u>Average Int. Rate</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>Thereafter</u>	<u>TOTAL</u>
Ch\$ (UF) (*)	Banks	6.6%	Ch\$978	1,294	1,567	794	794	1,587	7,014
US\$	Synd. L.	6.6%	13,418	12,907	12,907	-	-	-	39,232
French francs	Banks	6.3%	<u>306</u>	<u>209</u>	<u>82</u>	<u>162</u>	-	-	<u>759</u>
TOTAL			<u>Ch\$14,702</u>	<u>14,410</u>	<u>14,556</u>	<u>956</u>	<u>794</u>	<u>1,587</u>	<u>47,005</u>

(*) A UF (*Unidad de Fomento*) is a daily indexed, peso-denominated monetary unit. The UF is set daily in advance based on the previous month's inflation rate.

The treasury policy of the Company is to invest in highly liquid financial instruments issued by first class financial institutions. Investments are made primarily in Chilean pesos and US dollars. As of December 31, 2000, the Company has invested Ch\$63,787 million in Chilean peso related instruments and Ch\$61 million related to US dollar.

The following table summarizes financial instruments held by the Company as of December 31, 2000:

Short Term Financial Instruments

	(millions of Ch\$)
UF (*)	38,677
Ch\$	25,110
US\$	<u>61</u>
TOTAL	<u>63,848</u>

Capital Expenditures. The Company continues to make substantial capital expenditures to meet estimated growth in demand for its products. The Company's plans for capital expenditures during 2001 and the 2002-2004 period are displayed in the following table. The information is presented in constant Chilean pesos of December 31, 2000.

<u>Business Unit</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>
Beer Chile				
Machinery and equipment	4,979	1,864	2,335	6,120
Bottles and crates	2,864	2,627	3,986	3,684
Marketing assets	3,062	3,930	4,227	4,423
Other	1,206	1,685	1,622	1,389
Total	12,112	10,106	12,169	15,616
Beer Argentina				
Machinery and equipment	446	1,262	0	0
Bottles and crates	350	489	513	544
Marketing assets	2,065	2,189	2,342	2,553
Software and hardware	573	465	307	313
Other	169	86	57	57
Total	3,603	4,491	3,220	3,467
Soft Drinks & Mineral Water				
Machinery and equipment	600	5,564	3,365	2,167
Construction and refurbishment	533	101	69	51
Bottles and crates	2,750	2,736	2,989	2,917
Marketing assets	3,091	2,494	2,755	3,188
Software and hardware	1,176	144	161	582
Other	198	495	445	415
Total	8,347	11,535	9,783	9,321

Wine					
	Machinery and equipment	2,758	2,144	1,342	316
	Construction and refurbishment	854	597	604	201
	Bottles and crates	1,703	1,219	2,320	2,344
	Software and hardware	906	96	134	134
	Other	613	236	437	390
	Total	6,835	4,292	4,837	3,385
Others		7,232	4,103	6,652	2,987
Total		38,128	35,355	35,988	34,776

During the years 2001 through 2004, the Company plans to make capital expenditures mainly to adapt, update and increase production capacity, install new bottling lines, implement production quality improvements, such as new water and yeast treatment facilities, optimize its distribution system and warehouse facilities, invest in additional returnable bottles and crates to replace obsolete inventories, adapt to new packaging formats and support industry volume growth. Capital expenditures are also focused to improving management information systems and making additional investments in marketing assets.

The Company reviews its capital investment program periodically and changes to the program are made as appropriate. Accordingly, there can be no assurance that the Company will make any of these proposed capital expenditures at the anticipated level or at all. In addition, the Company is studying the possibility of making acquisitions in the same or related beverage businesses, either in Chile or in other countries of South America's southern cone. The capital investment program is subject to revision from time to time due to changes in market conditions for the Company's products, general economic conditions in Chile, Argentina and elsewhere, interest, inflation and foreign exchange rates, competitive conditions and other factors.

The Company expects to fund its capital expenditures through a combination of internally generated funds and long term indebtedness.

Research and Development

The Company's research and development efforts do not involve material expenditures, as the Company relies primarily on technical assistance and technology transfer agreements with domestic and foreign companies and institutes. In June 1989, the Company entered into a technology transfer agreement with Paulaner-Salvator-Thomasbräu AG (now Paulaner Brauerei AG, a member of the Schörghuber Group, which owns 50% of Inversiones y Rentas, CCU's principal shareholder) for assistance with all technical issues related to the production and bottling of beer. The initial term of the agreement was five years, effective through May 1994, and the agreement has since been renewed annually. See "Item 6: Directors, Senior Management and Employees" and "Item 7: Major Shareholders and Related Party Transactions". In January 1995, a technological assistance and license agreement was signed between the Company and Schoeller Engineering S.A. of Switzerland for the design, production and marketing of special carrying crates for beer bottles. The license agreement between CCU Argentina and Anheuser-Busch,

signed in December 1995, provides the Company with both technical and marketing assistance for the production and marketing of Budweiser beer brand in Argentina. See “Item 4: Information on the Company—Business Overview—The Company’s Beer Business—The Company’s Beer Business in Argentina—Beer Production and Marketing in Argentina”. The brewing and distribution agreement between the Company and Guinness, signed in April 1997, provides the Company with both technical and marketing assistance for the production and marketing of Guinness beer in Chile. See “Item 4: Information on the Company—Business Overview—The Company’s Beer Business—The Company’s Beer Business in Chile—Beer Production and Marketing in Chile”. In June 1999 a development and design agreement was signed with Constar Inc. for the production of a new PET hot fill bottle.

Trend Information

As described under “Item 4: Information on the Company—Business Overview” and “Item 5: Operating and Financial Review and Prospects—Operating Results,” the most significant trend affecting the Company’s results of operations currently and during the past two fiscal years are the economic situations in Chile and Argentina. Sales volumes of the Company’s principal products continue to be relatively stable compared to the past three fiscal years, however, prices have been affected by the economic situation and the competitive environment in the different business segments where the Company participates.

ITEM 6: Directors, Senior Management and Employees

Directors and Senior Management

The Company's directors and senior management as of May 31, 2001 are as follows:

<u>Directors</u>	<u>Position</u>	<u>Position Held Since</u>	<u>At Company Since</u>
Guillermo Luksic (1)	Chairman of the Board and Director	September 1990 (President) November 1986 (Director)	November 1986 November 1986
Giorgio Maschietto	Vice President of the Board and Director	April 2001	April 2001
Johannes Bauer	Director	April 1991	April 1991
Jorge Carey	Director	April 2001	April 2001
Peter Hellich	Director	February 1993	February 1993
Andrónico Luksic (1)	Director	November 1986	November 1986
Manuel José Noguera	Director	May 1987	May 1987
Francisco Pérez	Director	July 1998	February 1991
John S. Koykka	Director	February 2001	February 2001
<u>Senior Management</u>	<u>Position</u>	<u>Position Held Since</u>	<u>At Company Since</u>
Patricio Jottar	Chief Executive Officer	July 1998	July 1998
Dirk Leisewitz	General Comptroller	June 1988	December 1987
Ricardo Reyes	Chief Financial Officer	July 1996	July 1996
Margarita Sánchez	Legal Counsel	November 1986	April 1972
Pablo De Vescovi	Human Resources Manager	September 1998	November 1991
Jorge Aninat	Engineering and Projects Manager	March 1996	April 1977
Marisol Bravo	Corporate Affairs and Public Relations Manager	June 1994	July 1991
Alvaro Fernández	Development Manager	December 1999	September 1998
Hugo Ovando	E-Business Manager	November 2000	September 1997
Francisco Diharasarri	CCU Chile Manager	July 2000	June 1985
Fernando Sanchis	CCU Argentina Manager	May 1995	May 1995
Sergio Guzmán	ECUSA Manager	July 2000	July 2000
Matías Elton	Viña San Pedro Manager	January 1997	January 1997
Santiago Toro	PLASCO Manager	January 1998	September 1984

(1) Guillermo Luksic and Andrónico Luksic are brothers. See "—Item 7: Major Shareholders and Related Party Transactions".

Patricio Jottar (age 38), has served as Chief Executive Officer of CCU since 1998. He is also currently a Director of CCU Argentina and ECUSA and is Chairman of the Board of Viña San Pedro. Prior to joining CCU, he was Chief Executive Officer of Santander Chile Holding. He received a degree in Business Administration from the Catholic University of Chile, and a Masters degree in Economics and Business Administration from the *Instituto de Estudios Superiores de la Empresa* ("IESE"), in Barcelona, Spain.

Dirk Leisewitz (55), is the Comptroller of CCU and has been in the Company since 1987. He is also a Director of Clinica Alemana S.A., a major hospital in Chile. Prior to joining the Company he was Division Manager of the Morgan Guaranty Group in Chile. He received a degree in Civil Engineering from the University of Chile, and a Masters in Administration and Management from the Catholic University of Lovaine in Belgium.

Ricardo Reyes (47), is the Chief Financial Officer of CCU and has held that position since 1996. Prior to joining the Company, he worked 14 years at Esso Chile Petrolera, an Exxon affiliate, holding the positions of Operations Manager and Financial and Planning Manager. He received a degree in Civil Engineering from the Catholic University of Chile.

Margarita Sánchez (55), is the Legal Counsel Manager of CCU and has been with the Company since 1972. Prior to her current function, she was Counsel and Chief Counsel at CCU. She received her law degree from the University of Chile.

Pablo De Vescovi (48), is the Human Resources Manager of CCU and has been with the Company since 1994. Prior to serving in this function he was Human Resources Manager of ECUSA. Before joining ECUSA he was the Human Resources Manager of Embotelladora Chile S.A. ("Embochile"), a former PepsiCo bottler, and The Chase Manhattan Bank in Chile. He received a degree in Business Administration from the Catholic University of Chile.

Jorge Aninat (52), is the Engineering Manager of CCU and has been with the Company since 1977. Prior to his current position he was Development Manager and Central Soft Drinks Division Manager. He received a degree in Civil Engineering from the State Technical University of Chile.

Marisol Bravo (41), is the Corporate Affairs Manager of CCU and has been with the Company since 1991. Prior to her current position she was Head of Special Projects at CCU. Before joining the Company she was Assistant Manager of Marketing at Citicorp Mutual Funds. She received a degree in Business Administration from the University of Chile.

Alvaro Fernández (34), is the Development Manager of CCU and has been with the Company since 1998. He is also Director of Cervecería Austral S.A. Prior to joining CCU he was Commercial Manager of Santander Life Insurance Company and Vice President of Citicorp. He received a degree in Business Administration from the Catholic University of Chile.

Hugo Ovando (31), is the E-Business Manager of CCU and has been with the Company since 1997. Prior to his current position he was Corporate Projects Manager and Investor Relations Manager at CCU. He received a degree in Business Administration from the Catholic University of Chile and a Masters degree in Economics and Business Administration from Babson College.

Francisco Diharasarri (40), is the General Manager of CCU Chile and has been with the Company since 1985. Prior to his current position, he was General Manager of ECUSA and General Manager of PLASCO. He received a degree in Civil Engineering from the University of Chile.

Fernando Sanchís (40), is the General Manager of CCU Argentina and has been with the Company since 1995. Prior to joining the Company, he was CFO of Embochile, a former PepsiCo bottler and held the same position at Uruguay's Pepsico's bottler. He received an accounting degree from the Buenos Aires University of Argentina.

Sergio Guzmán (46), is the General Manager of ECUSA and has been with the Company since July, 2000. Prior to joining CCU he was Human Resources Manager of Quiñenco, Business Development Manager of Embotelladora Andina S.A. and General Manager of the Chilean division. He received a degree in Business Administration from the Catholic University of Chile and a graduate degree in economics from the same institution.

Matías Elton (43), is the General Manager of VSP and has been with the Company since 1997. He is also a Director of Ventisqueros S.A., a fish hatchery company, and Marketing Director of the Wineries of Chile Association. Prior to joining the Company he was General Manager for Latin America at Gist Brocade, a large yeast company. He received a degree in Business Administration from the University of Santiago.

Santiago Toro (46), is the General Manager of PLASCO and has been with the Company since 1984. Prior to his current position he also was an Operations Manager at PLASCO, Operations Chief at Transportes PLASCO Ltda., and Acquisitions Chief at CCU. He received a degree in Civil Engineering from the University of Chile.

Senior management are full time employees of the Company, therefore, they do not perform business activities outside the Company. The principal business activities of the Company's directors are summarized in the following table:

<u>Directors</u>	<u>Business Activities Outside the Company</u>
Guillermo Luksic	Chairman of Quiñenco
Giorgio Maschietto	Director of Companies
Johannes Bauer	Director of Companies
Jorge Carey	Lawyer
Peter Hellich	Technical Director of Paulaner Brauerei A.G.
Andrónico Luksic	Chairman of Banco de A. Edwards
Manuel José Noguera	Legal Counsel of Quiñenco
Francisco Pérez	Quiñenco's CEO
John S. Koykka	Vice President, International Development Anheuser-Busch Companies

An agreement between the two shareholders of Inversiones y Rentas, the controlling shareholder of CCU, gives Quiñenco and Paulaner the right to propose to the Board of Directors of CCU the Chief Executive Officer and the Comptroller, respectively. However, the Board of Directors has the right to accept or reject the proposed candidates according to their assessment of CCU's best interest. Also, the two shareholders in Inversiones y Rentas propose to the Board of Directors of CCU the designation of its President from the board members. On the other hand, under the agreement, none of Quiñenco or Paulaner can separately buy CCU's shares.

Compensation

For the year ended December 31, 2000, the aggregate amount of compensation paid by the Company to all directors was Ch\$1,512 million (US\$2.6 million).

In each year, the Board of Directors makes a proposal regarding their compensation to the shareholders, which generally approve it during the annual general shareholders meeting. In 2000, total compensation paid by the Company and its subsidiaries to each director of the Company for services rendered was as follows:

<u>Director</u>	<u>Attendance meeting fee</u>	<u>Net income participation</u>	<u>Subtotal</u>	<u>Expense reimbursement</u>	<u>Total</u>
		(thousands of Ch\$)	(thousands of Ch\$)		
Guillermo Luksic	Ch\$71,267	Ch\$118,059	Ch\$189,326	Ch\$176	Ch\$189,502
Thomas Fürst	75,034	118,059	193,093	18,771	211,864
Johannes Bauer	59,928	118,059	177,987	22,594	200,581
Peter Hellich	35,658	118,059	153,717	12,392	166,109
Felipe Lamarca	18,868	118,059	136,927	0	136,927
Luis Felipe Lehuedé (1)	0	78,706	78,706	0	78,706
Andrónico Luksic	18,868	118,059	136,927	0	136,927
Manuel José Noguera	18,868	118,059	136,927	0	136,927
Laura Novoa (2)	0	39,353	39,353	0	39,353
Francisco Pérez (1)	77,831	118,059	195,890	388	196,278
Rosita Covarrubias (2)	18,868	0	18,868	0	18,868

(1) Francisco Pérez replaced Luis Felipe Lehuedé as a permanent Board member in July 1998.

(2) Rosita Covarrubias replaced Laura Novoa as a permanent board member in April 1999.

For the year ended December 31, 2000, the aggregate amount of compensation paid by the Company to all senior managers was Ch\$2,073 million (US\$3.61 million). The Company does not disclose to its shareholders or otherwise make public information as to the compensation of its individual senior managers.

The Company does not maintain any stock option, pension or retirement programs for its directors or senior managers.

Board Practices

The Company is managed by its Board of Directors which, in accordance with the Company's Bylaws (*Estatutos*), must consist of nine directors who are elected at the general shareholders' meeting. The entire Board of Directors is elected for three years and the last election of directors occurred in April 2001. The Board of Directors may appoint replacements to fill any vacancies that occur during periods between ordinary general shareholders' meetings. If such a vacancy occurs, the entire Board of Directors must be renewed at the next following ordinary general shareholders' meeting. The Company's senior managers are appointed by the Board of Directors and hold office at the discretion of the Board. There are regularly scheduled meetings of the Board of Directors once a month; extraordinary meetings are to be specially summoned by the Chairman at the request of any of the Board's members. The Board does not have an Executive Committee. The director's service contracts do not contain any provisions for benefits upon termination of employment.

Audit Committee The Chilean Corporations Act was amended effective December 20, 2000. Following is a summary of the main provisions of the amendment. Under the amendment, the boards of directors of corporations whose market capitalization reaches or exceeds 1.5 million *Unidades de Fomento* (as of June 15, 2001 approximately US\$39 million) shall

designate an audit committee (the "Audit Committee"). If the market capitalization falls below this threshold, the obligation to designate an Audit Committee disappears. However, corporations which do not reach the threshold may voluntarily assume the obligations concerning the Audit Committee, in which case they shall strictly follow the provisions of the amendment.

The Audit Committee shall have the following powers and duties:

- (1) to examine the independent accountants' reports, the balance sheets, and other financial statements submitted by the corporation's managers or liquidators to the shareholders, and issue an opinion about them prior to their submission for shareholder approval;
- (2) to propose to the Board of Directors the independent accountants and the risk rating agencies, which the Board must then propose to the shareholders. Should the Board disagree with the Audit Committee's proposal, the Board shall be entitled to make its own proposal, submitting both to the shareholders for their consideration;
- (3) to examine the documentation concerning (i) contracts or agreements in which directors have an interest and (ii) transactions between related or affiliated companies, and to produce a written report on such documentation. A copy of the report shall be delivered to the Chairman of the Board, who shall read it at the Board meeting in which the relevant transaction is presented for approval or rejection;
- (4) to examine the managers' and chief executives' remuneration policies and compensation plans; and
- (5) all other matters contemplated in the company's bylaws or entrusted to the Audit Committee by a shareholders' meeting or the Board of Directors.

For purposes of the related party transactions mentioned in paragraph (3) above, the following persons are considered by the Securities Market Law and the Chilean Corporations Act to be related to a company:

- (a) any entities within the financial conglomerate to which the company belongs;
- (b) corporate entities that have, with respect to the company, the character of parent company, affiliated company, subsidiary or related company. Parent companies are those that control directly or indirectly more than 50% of the subsidiary's voting stock (or participations, in the case of business organizations other than stock companies), or that may otherwise elect or appoint, or cause the election or appointment, of the majority of the directors or officers. Limited partnerships (*sociedades en comandita*) may likewise be affiliates of a corporation, whenever the latter has the power to direct or guide the administration of the general partner (*gestor*) thereof. Related companies are those that, without actually controlling the affiliate, own directly or indirectly 10% or more of the affiliate's voting stock (or participations, in the case of business organizations other than stock companies),

or that may otherwise elect or appoint, or cause the election or appointment of at least one board member or manager;

- (c) persons who are directors, managers, administrators or liquidators of the company, and their spouses or their close relatives (i.e., parents, father/mother in law, sisters, brothers, sisters/brothers in law); and
- (d) any person who, whether acting alone or in agreement with others, may appoint at least one member of the management of the company or controls 10% or more of the capital of the company.

In addition, the Superintendency of Securities and Insurance may create a presumption that any individual or corporate entity is related with a company if, because of relationships of equity, administration, kinship, responsibility or subordination, the person:

- (i) whether acting alone or in agreement with others, has sufficient voting power to influence the company's management;
- (ii) creates conflicts of interest in doing business with the company;
- (iii) in the case of a corporate entity, is influenced in its management by the company; or
- (iv) holds an employment or position which affords the person access to non-public information about the company and its business, which renders the person capable of influencing the value of the company's securities.

However, a person shall not be considered to be related to a company by the mere fact of owning up to 5% of the company, or if the person is only an employee of the company without managerial responsibilities.

The Audit Committee's discussions, agreements, and organization are regulated, in every applicable matter, by the Chilean Corporations Act provisions relating to board of directors' meetings. The Audit Committee shall inform the Board of Directors about the manner in which it will request information and about its resolutions.

In addition to the general liabilities imputable to any director, the directors that compose the Audit Committee shall, in the exercise of their duties, be jointly and severally liable for any damage caused to the corporation or the shareholders.

The Audit Committee shall be composed of three members, the majority of which shall be independent. Independent directors are those that would have been elected even if the votes cast in the director's favor by the controlling shareholder and its related persons had not been counted. However, a majority of directors related to the controlling shareholder is permissible if there is an insufficient number of independent directors. Should there be more than three directors entitled to participate in the Audit Committee, the Board of Directors shall elect the members of the Audit Committee by unanimous vote. Should the Board fail to reach an agreement, the matter shall be decided by drawing. The Company's Audit Committee is composed of Messrs. Jorge Carey, John Koykka and Francisco Pérez, of whom the first two are independent directors and the third one appointed with the controlling shareholder's votes.

The members of the Audit Committee shall be remunerated. The amount of such remuneration shall be established annually by the shareholders, taking in consideration the duties that the Audit Committee members shall perform. The remuneration of the members of the Company's Audit Committee is 17 *Unidades de Fomento* (as of June 15, approximately US\$450) per Audit Committee meeting.

The shareholders shall determine the budget of the Audit Committee and those of its advisors, and the Audit Committee shall be allowed to request the recruitment of professionals to fulfill its duties, within the limits imposed by the budget. The activities of the Audit Committee and its expenses, including its advisors', shall be included in the annual report and conveyed to the shareholders. The budget of the Company's Audit Committee and its advisors is 1000 *Unidades de Fomento* (as of June 15, approximately US\$26,617).

Employees

Chile. As of December 31, 1998, 1999 and 2000, the Company had a total of 4,335; 4,223 and 3,759 permanent employees in Chile, respectively. As of December 2000, 2,184 were represented by 33 labor unions. Of the labor unions, 28 are members of five federations which represent their union members in collective bargaining negotiations with the Company. As of December 31, 2000, the average tenure of the Company's full-time employees was approximately eight years.

Unionized employees represent approximately 58% of the total permanent workforce of the Company.

Of the total workforce of the Company, 2,950 employees are subject to collectively negotiated agreements. During 2000, 1,034 employees renewed their collective contracts, most of them for a period of two years. The contract renewals are expected to increase the Company's labor costs by 1.0% to 1.7%.

All employees who are terminated for reasons other than misconduct are entitled by law to receive a severance payment. In the years 1998, 1999 and 2000, the Company made severance payments in the amounts of Ch\$1,620 million, Ch\$1,850 million and Ch\$4,602 million, respectively. Permanent employees are entitled to the basic payment as required by law of one month's salary for each year, or six-month portion thereof, worked. This condition is subject to a limitation of a total payment of no more than 11 months' pay for employees hired after August 14, 1981. Severance payments to employees hired before August 14, 1981 are not subject to any limitation. The Company's employees who are subject to collective bargaining agreements have a contractual benefit to receive a payment in case of resignation, which consists of a portion of one month's salary for each full year worked, not subject to a limitation on the total amount payable but subject to a limitation on the total number of employees who can claim the severance benefit during any one year. In 2000, the Company laid off 1,043 employees, mainly due to a cost reduction program that is being implemented throughout the organization.

The Company does not maintain any pension fund or retirement program for its employees. Workers in Chile are subject to a national pension fund law which establishes a system of independent pension plans, administered by *Administradoras de Fondos de Pensiones*

("AFPs"). The Company has no liability for the performance of the pension plans or any pension payments to be made to the employees.

In addition to its permanent work force of 3,759 employees, as of December 31, 2000, the Company had 1,468 temporary employees, who were hired for specific time periods to satisfy short-term needs.

Argentina. As of December 31, 1998, 1999 and 2000, the Company had a total of 549, 543 and 573 permanent employees respectively. As of December 31, 2000, 270 employees were represented by four labor unions. Two of the labor unions are members of one federation, *Federación Argentina de Trabajadores Cerveceros y Afines* (the Argentine Beer Workers Federation, or "FATCA"). As of December 31, 2000, the average tenure of the Company's employees in Argentina was eight years.

Collective bargaining in Argentina is done on an industry-wide basis, rather than, as in Chile, on a company-by-company basis. According to the provisions of an agreement signed in 1975, salary levels of unionized workers are reviewed periodically. At the end of December 1998, an agreement was signed regulating working conditions and worker salaries for the period between January 1, 1999 and June 30, 2001.

In Argentina, as in Chile, all employees who are terminated for reasons other than misconduct are entitled by law to receive a severance payment. The Company made severance payments in connection with its Argentine operations in the amounts of Ch\$586 million, Ch\$371 million and Ch\$1,425 million in 1998, 1999 and 2000, respectively. According to the Argentine Labor Law, employees who joined the Company before October 1998 are entitled to the basic payment as required by law of one month's salary for each year or fraction thereof worked. This monthly amount cannot exceed three times the average monthly salary established under the applicable collective bargaining agreement and cannot be less than the equivalent of two monthly salaries of the employee. Employees who have joined CCU Argentina after October 1998 are entitled to a severance payment equivalent to one twelfth part of the highest month's salary earned during the last year or fraction for each month or period above ten days thereof worked.

In addition to its permanent work force of 573 employees, as of December 31, 2000, the Company had 78 temporary employees, who were hired for specific time periods to satisfy short-term needs.

Share Ownership

As of December 31, 2000, senior management and members of the Board of the Company in the aggregate owned less than one percent of the Company's shares.

ITEM 7: Major Shareholders and Related Party Transactions

Major Shareholders

CCU's only outstanding voting securities are its shares of Common Stock. The following table sets forth certain information concerning ownership of the Common Stock as of May 31, 2001, with respect to each shareholder known to CCU to own more than 5% of the outstanding shares of Common Stock and with respect to all directors and executive officers of CCU as a group:

Shareholder	Number of shares owned	% Ownership
Inversiones y Rentas S.A.	196,137,960	61.58%
Anheuser-Busch International Holdings, Inc. Chile II Ltda.	63,195,333	19.84%
Directors and executive officers of the Company as a group (1)	98,242	0.03%

- (1) Does not include the 196,137,960 shares owned by Inversiones y Rentas, which is 50% beneficially owned by the Luksic family, as discussed below. Guillermo Luksic and Andrónico Luksic, directors of the Company, are members of the Luksic family.

In addition, as of May 31, 2001, Morgan Guaranty Trust Company of New York, the Depository for CCU's ADR facility, was the record owner of 45,595,090 shares of Common Stock (14.32% of the outstanding Common Stock) deposited in the Company's ADR facility.

As of May 31, 2001, the Company had 5,658 shareholders.

Inversiones y Rentas is a Chilean privately held corporation formed for the sole purpose of owning a controlling interest in the Company. Inversiones y Rentas is owned 50% by Quiñenco S.A., which is a holding company of the Luksic Group and 50% by Paulaner-Salvator Beteiligungs AG through its intermediate holding company, FHI. The two latter companies belong to the Schörghuber Group. An agreement between the two shareholders of Inversiones y Rentas gives each the right to transfer their holding in Inversiones y Rentas to the other, which may either buy such interest or transfer their own holding back to the offering shareholder at the same price.

On January 4 and 5, 2001, Anheuser-Busch International Holdings, Inc. acquired 23,887,716 shares from Compañía de Petróleos de Chile S.A. which represented 7.5% ownership of CCU, 24,805,929 shares from local pension funds in an open market purchase in the Santiago Stock Exchange and 3,045,500 shares in an open market transaction in the New York Stock Exchange. As a result of these transactions, Anheuser-Busch International Holdings, Inc. became the owner of a 16.2% stake in the Company. Anheuser-Busch International Holdings, Inc. transferred its shares to a Chilean corporation called Anheuser-Busch International Holdings, Inc. Chile II Ltda., which owns 19.84% of the Company as of May 31, 2001.

During January 2001, an agreement between a Schörghuber Group subsidiary and Heineken N.V. was announced. The agreement appears to have been made in order to form a joint venture, organizing a new company under the name of BrauHolding International A.G. The

Schörghuber Group informed the Company that among the assets to be transferred to said new company would be 100% of FHI, a company that owns 50% of the share capital in Inversiones y Rentas S.A. (controlling shareholder of CCU). The Company is not fully informed of the agreement or the state and further development of the same, all of which could have a material negative effect upon the Company and its shareholders, due to Heineken's current association with Cervecería Chile and Quilmes, CCU's main competitors in the Chilean and Argentine beer markets. The Board of Directors believes that such an agreement could affect the Company's normal course of business, but its consequences are at present unforeseeable.

Related Party Transactions

In the ordinary course of its business, the Company engages in a variety of transactions with affiliates of the Luksic Group and the Schörghuber Group, the beneficial owners of Inversiones y Rentas, as well as with other shareholders of the Company.

Additionally, the Company produces, bottles and distributes Paulaner beer under license from Paulaner Brauerei AG, which is controlled by the Schörghuber Group. The license, granted in 1990, permits the Company to sell Paulaner beer produced by the Company in other Latin American countries, with the consent of the licensor. This license had an initial term of ten years, beginning in May 1990, and originally was automatically renewable for successive ten-year periods. The agreement was amended in 1995 to provide for the Company's exclusive production in Chile of the super-premium beer under the Paulaner label and the Company's exclusive distribution in Chile of a variety of additional imported Paulaner products. The amended contract has a term of five years, beginning in May 1995, and is renewable for successive five-year periods beginning in the year 2000. See "Item 4: Information on the Company—Business Overview—The Company's Beer Business in Chile—Beer Production and Marketing in Chile".

The Company also has entered into a technical service agreement with Paulaner-Salvator-Thomasbräu AG (now Paulaner Brauerei AG) pursuant to which Paulaner Brauerei AG provides the Company with "know-how" for the production of beer and assistance in the selection and development of raw materials and the modernization of plant installations. This agreement was signed in June 1989. The initial term expired in May 1994 and the agreement has since been renewed annually according to the contract's terms. See "Item 5: Operating and Financial Review and Prospects—Research and Development".

The Company produces, bottles and distributes Budweiser beer in Argentina under license from Anheuser-Busch, and sells imported Budweiser beer in Chile under a distribution agreement. In relation with CCU Argentina, the Company and Anheuser-Busch also signed an investment agreement that gives the option, until 2005, to Anheuser-Busch to increase its current participation of 10.8% up to 20% of CCU Argentina. See "Item 4: Information on the Company—Business Overview—The Company's Beer Business in Argentina" and "Item 4: Information on the Company—Business Overview—The Company's Beer Business in Chile". Anheuser-Busch began buying in January 2001 CCU's shares. As of May 31, 2001; Anheuser-Busch owns 19.8% of the Company's shares. See "—Major Shareholders".

Article 89 of the Chilean Corporations Act requires that the Company's transactions with related parties be on a market or "arms-length" basis. The Company believes that it has complied with the requirements of Article 89 in all transactions with related parties.

The principal transactions with related parties for the three-month period ended March 31, 2001, are detailed below:

<u>Company</u>	<u>Relationship</u>	<u>Transaction</u>	<u>Amounts</u>
(thousands of Ch\$ as of March 31, 2001)			
Banco de A. Edwards	Affiliate	Purchase of time deposits	19,975,358
		Interest on time deposits	155,700
Banedwards S.A. Corredores de Bolsa	Affiliate	Investments	32,695,800
		Interest income	15,436
Banedwards S.A. Administradora de Fondos Mutuos	Affiliate	Investments	2,448,000
		Interest income	738
Hoteles Carrera S.A.	Affiliate	Services received (expense)	2,893
		Sales	3,530
Inmobiliaria del Norte S.A.	Affiliate	Services received (expense)	5,194
Karlovacka Pivovara d.d.	Affiliate	Services rendered (income)	24,835
		Expenses paid on behalf of	2,838
Paulaner Brauerei AG	Affiliate	License agreement and technical services	20,633
Southern Breweries Establishment	Equity investee	Advances on current account	137,727
Banco de Chile	Affiliate	Purchase of time deposits	3,470,500
		Interest income	191,187
Anheuser Busch Int. Holding Inc.	Affiliate	Dividend payment	1,044,479
Cotelsa S.A.	Affiliate	Sales of pallets	11,649
Finca La Celia	Affiliate in development stage	Billing for transfer of assets	10,400

See Note 17 to the Consolidated Financial Statements for information about the years 1998, 1999 and 2000.

Interests of Experts and Counsel

Not applicable

ITEM 8: Financial Information

Consolidated Statements and Other Financial Information

See “Item 19: Financial Statements and Exhibits” for the Company’s Financial Statements and notes, audited by PricewaterhouseCoopers.

Wine Exports

The Company, through its subsidiary VSP, exports wine to more than 50 countries. VSP is the second largest wine exporter in Chile. See “Item 4: Information on the Company—Business Overview—The Company’s Wine Business”.

The following table presents the Company’s wine exports by volume, in Chilean pesos and as percentage of total sales for the last three years:

	1998	1999	2000
Exports (thousands of liters)	23,084	27,729	33,804
% of total sales	2.4%	3.0%	3.5%
Exports (Ch\$ million)	23,405	30,474	35,268
% of total sales	7.8%	10.0%	11.1%

Legal Proceedings

ECUSA filed an application before the Antitrust Solicitor General on July 2, 1999, seeking the declaration by the Chilean Antitrust Authority that the acquisition of the Cadbury brands by The Coca-Cola Company and its subsidiaries would have an adverse effect on competition in Chile. On January 12, 2000, the Chilean Competition Law Authority issued a resolution ordering an investigation. The Company expects a resolution by the end of June 2001.

In September 2000, ECUSA and TCCC reached an agreement to replace the two previous license contracts between ECUSA and each of CS Beverages Ltd. and Canada Dry Corporation Ltd., with a new “Bottler Contract”. To be operative, this agreement was submitted for the approval of the Antitrust Commission. On December 26, 2000, the Commission issued a resolution declaring that the “Bottler Contract” is not objectionable from a free competition point of view. Additionally, this resolution denies the request to put an end to the Commission’s ex-officio proceeding, which continues its course until a judgment is made. On January 2, 2001, ECUSA and the subsidiaries to TCCC, CS Beverages Ltd., Canada Dry Corporation Ltd. and Schweppes Holdings Ltd., agreed to make effective the new “Bottler Contract”. This new contract agreement

has an initial ten-year term, renewable for consecutive five-year periods provided that certain conditions are fulfilled. However, the new contract is subject to the outcome of the judicial proceeding now pending.

On November 11, 1999, ECUSA filed a complaint before a Chilean civil court against Canada Dry Corporation Limited, CS Beverages Limited, Cadbury Beverages, Cadbury Schweppes plc and TCCC, and its subsidiary Atlantic Industries, seeking damages and a declaration that the purchase of the companies owning the Canada Dry and Crush brands by the latter was in breach of the current agreements.

On March 21, 2000, Canada Dry Corporation Limited and CS Beverages Limited separately filed a Request for Arbitration before the ICC, pleading the termination of the agreements due to the dissolution of the joint venture between CCU and BAESA.

All the proceedings referred to in the last two paragraphs are at present waiting for the Antitrust Commission's final resolution.

Dividend Policy and Dividends

The Company's dividend policy is reviewed and established from time to time by the Board of Directors and approved at the annual regular shareholders' meeting, which is generally held in April. Shareholder approval of the dividend policy is not required. However, each year the Board of Directors must submit the declared final dividend in respect of the preceding year for shareholder approval at the annual regular shareholders' meeting. As required by the Chilean Corporation Act, unless otherwise decided by unanimous vote of the issued, subscribed and paid shares, the Company must distribute a cash dividend in an amount equal to at least 30% of its net income for that year, unless and except to the extent it has a deficit in retained earnings for the year.

The Board of Directors announced at the annual regular shareholders' meeting held on April 26, 2001, its decision to maintain the current dividend policy for future periods, which authorizes distribution of cash dividends in an amount equal to 50% of the Company's net income under Chilean GAAP for the previous year. The Board of Directors has the authority to decide whether the dividend will be paid in the form of interim dividends or a single annual payment. The Company's dividend policy is subject to change in the future due to changes in Chilean law, capital requirements, economic results and/or other factors. During the last shareholders' meeting it was approved, in addition to the final dividend of Ch\$7.388 per share of Common Stock, an extraordinary dividend of Ch\$91.612 per share of Common Stock paid from retained earnings.

Dividends are paid to shareholders of record on the fifth business day (including Saturday) preceding the date set for payment of the dividend. The holders of the ADRs on the applicable record dates are entitled to dividends declared for each corresponding period.

The following table sets forth the amounts of interim and final dividends and the aggregate of such dividends per share of Common Stock and per ADS in respect of each of the years indicated:

<u>Year ended</u> <u>December 31,</u>	<u>Ch\$ Per share (1)</u>			<u>US\$ Per ADS (2)</u>		
	<u>Interim</u>	<u>Final (3)</u>	<u>Total</u>	<u>Interim</u>	<u>Final (3)</u>	<u>Total</u>
1996	10.55	18.76	29.31	0.13	0.22	0.35
1997	31.00	29.15	60.15	0.34	0.32	0.66
1998	32.00	30.62	62.62	0.34	0.32	0.66
1999	26.00	38.65	64.65	0.25	0.38	0.63
2000	33.00	99.00 (4)	132.00	0.29	0.82 (4)	1.11

- (1) Interim and final dividend amounts are expressed in historical pesos.
- (2) U.S. dollars per ADR dividend information serves reference purposes only as the Company pays all dividends in Chilean pesos. The Chilean peso amounts as shown here have been converted into U.S. dollars at the respective Observed Exchange Rate in effect at each payment date. Note: The Federal Reserve Bank of New York does not report a noon buying rate for Chilean pesos.
- (3) The final dividend with respect to each year is declared and paid within the first five months of the subsequent year.
- (4) This dividend considers the final dividend of Ch\$7.388 per share Common Stock (US\$0.06 per ADS) plus an extraordinary dividend of Ch\$91.612 per share of Common Stock (US\$0.76 per ADS). It was paid on May 9, 2001.

As a general requirement, each shareholder who is not a resident of Chile must register as a foreign investor under one of the foreign investment regimes contemplated by Chilean law to have dividends, sale proceeds or other amounts with respect to their shares remitted outside of Chile through the Formal Exchange Market (see “Item 3: Key Information—Selected Financial Data—Exchange Rates”). Under the Foreign Investment Contract, the Depository, on behalf of ADR holders, will be granted access to the Formal Exchange Market to convert cash dividends from pesos to dollars and to pay such dollars to ADR holders outside of Chile. Dividends received in respect of shares of Common Stock by holders, including holders of ADRs who are not Chilean residents, are subject to Chilean withholding tax. See “Item 10: Additional Information—Taxation”.

Significant Changes

On March 20, 2001, the Company sold its equity investment in Unión de Cervecerías Backus & Johnston S.A.A. (“Backus”) for Ch\$34,870 million. This transaction generated a non-recurring gain of approximately Ch\$16,227 million which was recorded during the first quarter of 2001.

ITEM 9: The Offer and Listing

Offer and Listing Details

For the periods indicated, the table below sets forth the reported high and low closing sales prices for the Common Stock on the Santiago Stock Exchange as well as the high and low sales prices of the ADSs as reported by NASDAQ or by the NYSE, the latter since March 26, 1999:

	<u>Santiago Stock Exchange</u> <u>(per share of common stock)(*)</u>		<u>NASDAQ/NYSE (since 3/26/99)</u> <u>(per ADS)</u>	
	<u>High</u> <u>(Ch\$)</u>	<u>Low</u> <u>(Ch\$)</u>	<u>High</u> <u>(US\$)</u>	<u>Low</u> <u>(US\$)</u>
Years				
1996	2,100	1,330	26.87	16.00
1997	2,500	1,310	30.75	15.48
1998	2,700	1,300	31.12	13.00
1999	3,375	1,350	32.19	13.25
2000	3,471	2,100	34.25	18.44
2001 (through May 31)	3,085	2,450	26.15	21.31
1999				
1 st quarter	2,080	1,350	21.81	13.25
2 nd quarter	3,000	2,000	30.94	21.62
3 rd quarter	3,200	2,470	31.00	23.00
4 th quarter	3,375	2,246	32.19	20.31
2000				
1 st quarter	3,471	2,570	34.25	24.87
2 nd quarter	2,600	2,150	25.44	20.75
3 rd quarter	2,700	2,449	24.12	21.69
4 th quarter	2,530	2,100	22.62	18.44
2001				
1 st quarter	3,057	2,450	26.15	21.31
Last six months				
December 2000	2,450	2,250	21.50	19.25
January 2001	2,940	2,450	26.15	21.31
February	2,900	2,810	26.09	24.80
March	3,057	2,881	26.10	24.88
April	3,085	2,850	26.10	23.65
May	2,970	2,795	24.65	22.50
June (**)	2,780	2,700	23.15	21.50

(*) Pesos per share of Common Stock reflect nominal price at trade date.

(**) Through June 20

Significant trading suspensions of the Company's stock have not occurred in the last three years.

Plan of distribution

Not applicable

Markets

The Company's Common Stock is currently traded on the Santiago Stock Exchange, the BEC, and the Valparaíso Stock Exchange. The Santiago Stock Exchange accounted for approximately 74% of the trading volume of the Common Stock in Chile in 1999 and 79% of such volume in 2000. Shares of the Company's Common Stock traded in the United States on the NASDAQ stock exchange between September 24, 1992 and March 25, 1999 and on the NYSE since March 26, 1999, in the form of ADSs, each representing five shares of Common Stock, with ADSs in turn evidenced by ADRs. The ADSs are issued under the terms of a deposit agreement dated September 1, 1992, as amended (the "Deposit Agreement"), among the Company, Morgan Guaranty Trust Company of New York, as depositary (the "Depositary"), and the holders from time to time of the ADSs.

Selling Shareholders

Not applicable

Dilution

Not applicable

Expenses of the Issue

Not applicable

ITEM 10: Additional Information

Share Capital

Not applicable

Memorandum and Articles of Association

Provided below is a summary of certain material information found in the Company's bylaws and provisions of Chilean law. This summary is not exhaustive. For more information relating to the items discussed in this summary, the reader is encouraged to read the Company's bylaws which have been filed as an exhibit to the Company's Registration Statement on form F-1, as amended, filed with the Commission on September 23, 1992 (File NO. 033-48592).

Registration and corporate purposes Compañía Cervecerías Unidas S.A. (hereinafter "CCU") is a public corporation (sociedad anónima abierta) organized by means of a public deed dated January 8, 1902, executed before the notary public of Valparaíso, Mr. Pedro Flores Zamudio, and its existence was approved by Supreme Decree N° 889 of the Treasury Department, dated March 19, 1902, both of which were recorded on the reverse of Folio 49, N° 45 of Valparaíso's Registry of Commerce for 1902, and published in Chile's Official Gazette on March 24, 1902. The Company was recorded on March 8, 1982, at Chile's Securities Registry of the Superintendencia de Valores y Seguros ("SVS", equivalent to the Securities and Exchange Commission in the U.S.) under N° 0007.

The last amendment to the articles of association, which moved the domicile of the corporation from Valparaíso to Santiago City, and the complete, revised and updated text of the corporation's bylaws were set forth in a public deed dated 4 June 2001, executed before the notary public of Valparaíso, María Ester Astorga Lagos, an extract of which was recorded on the reverse of folio 474 N° 363 of Valparaíso Registry of Commerce for 2001, published in the Official Gazette on June 13 2001, and is in the process of being recorded at the Registry of Commerce of Santiago.

Under Article 4 of CCU's bylaws, its principal purpose is to produce, manufacture and market alcoholic and non-alcoholic beverages, to manufacture containers and packaging, and to provide transportation services, among other businesses.

Directors Under the Chilean law regarding corporations (the "Chilean Corporations Act"), a corporation may not enter into a contract or agreement in which a director has a direct or indirect interest (i.e., a conflicting interest transaction) without prior approval by the Board of Directors, and then only if the terms of the conflicting interest transaction are similar to those of an arm's length transaction.

If the conflicting interest transaction involves a "material amount," the Board of Directors is required to produce a statement declaring in advance that the conflicting interest transaction is

similar in its terms to an arm's length transaction. A conflicting interest transaction is deemed to involve a "material amount" if the amount involved is both greater than 2,000 Unidades de Fomento (as of June 15, 2001, approximately US\$52,000) and exceeds 1% of the assets of the corporation, or if the amount exceeds 20,000 Unidades de Fomento (as of June 15, 2001, approximately US\$520,000) regardless of the size of the corporation.

If the Board of Directors believes that it is not possible to ascertain whether the conflicting interest transaction is similar to an arm's length transaction, it may approve or reject the conflicting interest transaction, or appoint independent advisors to make such a determination. If the Board appoints independent advisors, the report prepared by the advisors will be made available to the shareholders and the Board of Directors for 20 business days from the date the report was received from the independent advisors. The shareholders will be notified in writing of the receipt of the report. After this period the Board may approve or reject the conflicting interest transaction, but the Board is not required to follow the independent advisors' conclusion. The Board may treat the conflicting interest transaction and the report as confidential information. Shareholders representing at least a 5% of the voting shares of the Company may request the Board to call a shareholders' meeting in order to approve or reject the conflicting interest transaction by a two-thirds majority of the outstanding voting shares.

Interested directors are excluded from all decisions of the Board related to the conflicting interest transaction. All decisions adopted by the Board in respect of the conflicting interest transaction must be reported to the next following shareholders' meeting. The controller of the corporation or the related party which intends to enter into the conflicting interest transaction shall make available to the Board of Directors, at the time the transaction is being considered by the Board, all information relating to the transaction filed with any non-Chilean regulatory entities or stock exchanges.

If a suit for damages arises from such a transaction, the defendant (i.e., one or more directors, the controller, a related party, or all of them) bears the burden of proof that the transaction was equally as or more beneficial to the corporation than an arm's length transaction, unless the conflicting interest transaction was previously approved by the shareholders.

The amount of any director's remuneration is established each year at the annual shareholders' meeting. Directors are not entitled to vote on any proposal relating to compensation for themselves or any member of the Board.

Directors are prohibited from borrowing or otherwise making use of corporate money or assets for their own benefit, unless previously authorized by the Board of Directors. Directors are also prohibited from borrowing or otherwise making use of corporate money or assets for the benefit of companies in which such directors are either directors or owners of a 10% interest or more, unless previously authorized by the Board of Director. Directors who receive such loans are excluded from voting on the matter. However, the shareholders' authorization is not required. These rules can only be modified by law.

It is not necessary to hold shares of the Company to be elected a director, and there is no age limit established for the retirement of directors.

Rights, preferences and restrictions regarding shares At least thirty percent of the Company's net profits for each fiscal year is required to be distributed in cash to the shareholders, unless the shareholders unanimously decide otherwise. Any remaining profits may be used to

establish a reserve fund (that may be capitalized at any time, amending the corporate bylaws by the vote of a majority of the voting stock issued), or to pay future dividends.

Compulsory minimum dividends, i.e., at least thirty percent of the Company's net profits for each fiscal year, become due thirty days after the date on which the annual shareholders' meeting has approved the distribution of profits in the fiscal year. Any additional dividends approved by the shareholders become due on the date set by the shareholders or the Board of Directors.

Accrued dividends that corporations fail to pay or make available to their shareholders within certain periods are to be adjusted from the date on which those dividends became due and that of actual payment. Overdue dividends will accrue yearly interest established for adjustable operations over the same period.

Dividends and other cash benefits unclaimed by shareholders after five years from the date on which they became due will become the property of the Chilean Fire Department.

CCU has only one class of shares and there are therefore no preferences or limitations on the voting rights of shareholders. Each shareholder is entitled to one vote per share. In shareholders' meetings, determinations are generally made by a simple majority of stockholders entitled to vote. However, the Chilean Corporations Act provides that certain determinations require the vote of a two-thirds majority of the voting stock issued.

The Company's directors are elected every three years and their terms are not staggered. Shareholders may accumulate their votes in favor of just one person or distribute their votes to more than one person. In addition, by unanimous agreement of the shareholders present and entitled to vote, the vote may be omitted and the election made by acclamation.

In the event of liquidation, the Chilean Corporations Act provides that corporations may carry out distributions to shareholders on account of a reimbursement of capital only after the payment of corporate indebtedness.

There are no redemption or sinking fund provisions applicable to the Company, nor are there any liabilities to shareholders relating to future capital calls by the corporation.

Under Chilean law, certain provisions affect any existing or prospective holder of securities as a result of the shareholder owning a substantial number of shares. The Securities Market Law establishes that (a) any person who, directly or indirectly, (i) owns 10% or more of the subscribed capital of a corporation (the "majority shareholders") whose shares are registered in the Securities Registry of the SVS (the "SRSVS"), or (ii) owns any such percentage because of the purchase of shares; and (b) all directors, the chief executive officer, liquidators and other principal officers of any corporation whose shares are registered with the SRSSI, regardless of the number of shares they own, must report any purchase or sale of shares made by such persons or entities within two business days of such transactions to the SVS and to each of the stock exchanges in Chile where such corporation has securities registered. In addition, majority shareholders must inform the SVS and the stock exchanges with respect to whether the purchase is aimed at acquiring control of the corporation or just as a financial investment.

The Securities Market Law also provides that when one or more persons intend to take over a corporation subject to oversight by the SVS, they must give prior public notice. This notice

must include the price to be offered per share and the conditions of the proposed transaction, including the expected manner of acquiring the shares.

Finally, Chapter XXV of the Securities Market Law was recently enacted in order that controlling shareholders share with minority shareholders the benefits of a change of control, by requiring that certain share acquisitions be made pursuant to a tender offer. This tender offer requirement, however, is not wholly applicable to the current controlling shareholders of CCU, pursuant to the exemption contemplated in transitory article 10 of Law N° 19.705, the benefits of which were granted to the controllers by the shareholders' meeting held on June 4, 2001. For a more complete description of the tender offer rules, see "Item 14: Material Modifications to the Rights of Security Holders and Use of Proceeds—Tender Offers".

The Chilean Corporations Act provides shareholders with preemptive rights. The Act requires that options to purchase stock representing capital increases in corporations and debentures duly convertible into stock of the issuing corporation, or any other securities extending future rights over such stock, must be offered preferably, at least once, to existing shareholders, proportionally to the number of shares owned by them. A corporation must distribute any bonus stock in the same manner.

The Chilean Corporations Act also provides shareholders with a right to withdraw from a corporation in certain situations. Unless there is an ongoing bankruptcy proceeding, if a shareholders' meeting approves any of the following matters, dissenting shareholders will be automatically entitled to withdraw from the corporation upon payment by the corporation of the market value of their shares:

- transformation of the corporation into a different type of legal entity;
- merger of the corporation;
- disposition of 50% or more of the assets of the corporation, whether or not including the disposition of its liabilities;
- guarantee of a third party's obligations with collateral exceeding 50% of the corporation's assets;
- establishment of preferences in connection with a series of shares, or any other modification of existing preferences, in which case only dissenting shareholders in the affected series will have the right to withdraw; and
- curing certain errors or defects affecting the corporate charter, or amending the bylaws in respect of one or more of the matters listed above.

In addition, shareholders may withdraw if a person becomes the owner of two-thirds of the outstanding shares of the corporation as a consequence of a share acquisition and such person does not make a tender offer for the remaining shares within 30 days.

The Company's bylaws do not provide for additional circumstances under which shareholders may withdraw.

Action necessary to change the rights of holders of stock Rights of stockholders are established by law and pursuant to the bylaws of a corporation. Any change to the rights of stockholders must be adopted by an absolute majority (i.e., 50% plus one) of stockholders or, in some cases, by a two-thirds majority vote, as discussed above. However, the amendment of certain rights requires a unanimous vote of the shareholders, including the right of shareholders to receive at least 30% of the net profits for each fiscal year. Notwithstanding the preceding, no decision of the shareholders' meeting can deprive a shareholder of his ownership of stock.

The Company's bylaws do not contemplate additional conditions in connection with matters described in this subsection.

Shareholders' meetings Annual shareholders' meetings are to be held during the first quarter of each year. During the meetings, determinations are made relating to particular matters, which matters may or may not be specifically indicated in the notice of such meeting.

The quorum for a shareholders' meeting is established by the presence, in person or by proxy, of shareholders representing at least an absolute majority of the issued voting stock of CCU; if a quorum is not present at the first meeting, the meeting can be reconvened and upon the meeting being reconvened, shareholders present at the reconvened meeting are deemed to constitute a quorum regardless of the percentage of the voting stock represented. In that case, decisions will be made by the absolute majority of stock with voting rights present or otherwise represented. The following matters are specifically reserved for annual meetings:

- review of the state of the corporation and of the reports of internal and independent auditors, and the approval or rejection of the annual report, balance sheet, financial statements and records submitted by the officers or liquidators of the corporation;
- distribution of profits, including the distribution of dividends;
- election or revocation of regular and alternate Board members, liquidators and management supervisors; and
- determination of the remuneration of the Board members, designation of a newspaper to publish the notice of meetings and, in general, any other matter to be dealt with by the annual meeting being of corporate interest and not specifically reserved to extraordinary shareholders' meetings.

Extraordinary shareholders' meetings may be held at any time, when required by corporate necessity. During extraordinary meetings, determinations are made relating to any matter which the law or the Company's bylaws reserve for consideration by such extraordinary meetings, which matters shall be expressly set forth in the relevant notice. Whenever in an extraordinary shareholders' meeting determinations must be made relating to matters specifically reserved to annual meetings, the operation and decisions of such extraordinary meeting will follow the requirements applicable to annual meetings. The following matters are specifically reserved for extraordinary meetings:

- dissolution of the corporation;
- transformation, merger or spin-off of the corporation and amendments to its bylaws;

- issuance of bonds or debentures convertible into stock;
- transfer of corporate fixed assets and liabilities or all of its assets; and
- guarantees of third parties' obligations, except when these third parties are affiliated companies (in which case approval of the Board of Directors will suffice).

In addition to the above, annual and extraordinary shareholders' meetings must be called by the Board of Directors in the following circumstances:

- when requested by shareholders representing at least 10% of issued stock; and
- when required by the SVS.

Only holders of stock registered in the Record of Shareholders at least five days before the date of the pertinent meeting may participate with the right to be heard and vote in shareholders' meetings. Directors and officers other than shareholders may participate in shareholders' meetings with the right to be heard.

Shareholders may be represented at meetings by other individuals, regardless of whether or not those persons are shareholders themselves. Representation must be conferred in writing, and for the total number of shares held by the shareholder and entitled to vote in accordance with the previous paragraph.

Limitations on the right to own securities The right to own any kind of property is guaranteed by the Chilean Constitution, and the Chilean Corporations Act does not contain any general limitation regarding the right to own securities. There are, however, certain limitations on the right of foreigners to own securities of Chilean corporations, but only for certain special types of companies. CCU is not affected by these limitations, and CCU's bylaws do not contain limitations or restrictions in this regard.

Article 14 of the Chilean Corporations Act forbids public corporations from including in their bylaws any provisions restricting the free transferability of stock. However, two or more shareholders may enter into a private agreement on this matter, but, in order for these agreements to be effective, they must be recorded by the corporation and thus made available to any interested third parties. See "Item 6: Directors, Senior Management and Employees—Directors and Senior Management".

Takeover defenses The Company's bylaws do not contain any provisions that would have the effect of delaying, deferring or preventing a change in control of the Company and that would operate only with respect to a merger, acquisition or corporate restructuring involving the Company (or any of its subsidiaries).

Ownership threshold CCU's bylaws do not contain any ownership threshold above which shareholder ownership must be disclosed. For a description of the ownership thresholds mandated by Chilean law, see "—Rights, preferences and restrictions regarding shares".
Changes in the capital

CCU's bylaws do not impose any conditions that are more stringent than those required by law for effecting changes in the capital of the Company.

Material Contracts

Not applicable

Exchange Controls

The Central Bank of Chile is responsible for, among other things, monetary policies and exchange controls in Chile. See "Item 3. Key Information—Exchange Rate Information". Foreign investments can be registered with the Foreign Investment Committee under Decree Law No. 600 – registration which grants the investor access to the Formal Exchange Market — or with the Central Bank of Chile under Chapter XIV of the Central Bank Foreign Exchange Regulations.

Effective April 19, 2001, the Central Bank of Chile of Chile has abrogated the then existing Chapter XXVI of the Central Bank Foreign Exchange Regulations ("Chapter XXVI"), which addressed issuances of ADSs by a Chilean company, and issued an entirely new set of Foreign Exchange Regulations (the "New Regulations"), virtually eliminating all the restrictions and limitations that had been in force up to that date. The New Regulations are based upon the general principle that foreign exchange transactions can be done freely in Chile by any person, notwithstanding the power conferred by law to the Central Bank of Chile of imposing certain restrictions and limitations to such transactions.

With the issuance of the New Regulations the approval by the Central Bank of Chile required for access to the Formal Exchange Market has been replaced with the requirement of disclosure of the relevant transactions to the Central Bank of Chile. However, some foreign exchange transactions, notably foreign loans, capital investment or deposits, shall continue to be effected through the Formal Exchange Market. The New Regulations will likely reduce the time needed to effect foreign exchange transactions by foreign investors in Chile.

The New Regulations, among others, have eliminated the following restrictions:

- (1) prior authorization by the Central Bank of Chile for the entry of capital in connection with foreign loans, investment, capital contribution, bonds and ADRs;
- (2) prior authorization by the Central Bank of Chile for the remittance of capital in connection with repatriation of capital, dividends and other benefits related to capital contributions and investment, and prepayment of foreign loans;
- (3) minimum risk classification restrictions and terms for the issuance of bonds;
- (4) restrictions to the issuance of ADRs. Therefore, the rules established under Chapter XXVI of the previous Foreign Exchange Regulations are not applicable any more; and

(5) Mandatory Reserve deposits for foreign capitals.

Transactions made pursuant to the former Chapter XIV, i.e., before April 19, 2001, shall be subject to Chapter XXVI, unless the interested parties elect the applicability of the New Regulations, thereby expressly waiving the applicability of Chapter XXVI.

Transactions made pursuant to Chapter XIV on or after April 19, 2001 will be governed by the rules existing at the time of delivery of currency into Chile, or when the proceeds of some debt transactions (notably to make payments abroad) are disposed of abroad. In the case of payments of foreign loans (including bond issuances) and remittances of capital, they shall be subject to the regulations in effect at the moment the relevant payment or remittance is made.

A Foreign Investment Contract was entered into among the Central Bank of Chile, the Company and the Depositary pursuant to Article 47 of the Central Bank Act and Chapter XXVI. Absent the Foreign Investment Contract, under Chilean exchange controls in force until April 19, 2001, investors would not have been granted access to the Formal Exchange Market for the purpose of converting Chilean pesos to U.S. dollars and repatriating from Chile amounts received in respect of deposited Shares or Shares withdrawn from deposit on surrender of ADRs (including amounts received as cash dividends and proceeds from the sale in Chile of the underlying Shares and any rights with respect thereto). In December 1999, amendments were introduced in Chapter XXVI whereby, among other things, the Central Bank of Chile was authorized to reject applications under such regulations without expression of cause. In resolving on such applications, the Central Bank of Chile was required to take into account the situation of the balance of payments and the stability of the capitals account. However, the Central Bank of Chile was authorized to require certain conditions to the applicants prior to resolving on the applications. In April 2000, Chapter XXVI was again amended in order to incorporate, in addition to shares issued by Chilean corporations, quotes of investment funds as eligible to be converted into ADSs. Chapter XXVI did not require delivery of a new application in case of the entry of U.S. dollars intended for the acquisition of shares not subscribed by the shareholders or by the transferees of the options to subscribe the shares.

Under Chapter XXVI and the Foreign Investment Contract, the Central Bank of Chile agreed to grant to the Depositary, on behalf of ADR holders, and to any non-Chilean resident investor who withdrew Shares upon surrender of ADRs (such Shares being referred to herein as "Withdrawn Shares") access to the Formal Exchange Market to convert Chilean pesos to U.S. dollars (and to remit such dollars outside of Chile) in respect of Shares represented by ADSs or Withdrawn Shares, including amounts received as (a) cash dividends, (b) proceeds from the sale in Chile of Withdrawn Shares (subject to receipt by the Central Bank of Chile of a certificate from the holder of the Withdrawn Shares (or from an institution authorized by the Central Bank of Chile) that such holder's residence and domicile were outside Chile and a certificate from a Chilean stock exchange (or from a brokerage or securities firm established in Chile) that such Withdrawn Shares had been sold on a Chilean exchange), (c) proceeds from the sale in Chile of pre-emptive rights to subscribe for and purchase additional Shares, (d) proceeds from the liquidation, merger or consolidation of the Company and (e) other distributions, including, without limitation, those resulting from any recapitalization, as a result of holding Shares represented by ADSs or Withdrawn Shares. Access to the Formal Exchange Market in the case of (a), (b), (c) and (d) above would be available for only five working days following the sale of the shares on the stock exchange. Transferees of Withdrawn Shares would not be entitled to any of the foregoing rights under Chapter XXVI unless the Withdrawn Shares were redeposited with the Custodian. Investors receiving Withdrawn Shares in

exchange for ADRs would have the right to redeposit such Shares in exchange for ADRs, provided that certain conditions to redeposit were satisfied. For a description of the Formal Exchange Market, see “Item 3. Key Information—Exchange Rates”. Alternatively, according to the amendments introduced to Chapter XXVI in December 1999, in case of Withdrawn Shares and their subsequent sale in a stock exchange, the Chilean peso proceeds obtained thereby could be converted into U.S. dollars in a market different from the Formal Exchange Market within five business days from the date of the sale.

Chapter XXVI provided that access to the Formal Exchange Market in connection with the sale of Withdrawn Shares or distributions thereon would be conditioned upon receipt by the Central Bank of Chile of a certification by the Depositary or the Custodian, as the case might have been, that such Shares had been withdrawn in exchange for delivery of the pertinent ADRs and receipt of a waiver of the benefits of the Foreign Investment Contract with respect thereto (except in connection with the proposed sale of the Shares) until such Withdrawn Shares were redeposited. Chapter XXVI also provided that access to the Formal Exchange Market in connection with dividend payments was conditioned on certification by the Company to the Central Bank of Chile that a dividend payment had been made. The provision contained in Chapter XXVI that established that access to the Formal Exchange Market in connection with dividend payments was conditioned on certification by the Company to the Central Bank of Chile that any applicable tax had been withheld was eliminated on November 23, 2000.

Chapter XXVI and the Foreign Investment Contract provided that a person who brought foreign currency into Chile, including U.S. dollars, to purchase Shares entitled to the benefit of the Foreign Investment Contract was required to convert such foreign currency into Chilean pesos on the same date and had five banking business days within which to invest in Shares in order to receive the benefit of the Foreign Investment Contract. If such person decided within such period not to acquire Shares, such person could access the Formal Exchange Market to reacquire foreign currency, provided that the applicable request was presented to the Central Bank of Chile within seven banking days of the initial conversion into pesos. Shares acquired as described above could be deposited in exchange for ADRs and receive the benefit of the Foreign Investment Contract, subject to receipt by the Central Bank of Chile of a certificate from the Depositary that such deposit had been effected and that the related ADRs had been issued and receipt by the Custodian of a declaration from the person making such deposit waiving the benefit of the Foreign Investment Contract with respect to the deposited Shares.

Chapter XXVI required foreign investors acquiring shares or securities in Chile to maintain a mandatory reserve (the “Mandatory Reserve”) for one year in the form of a non-interest bearing U.S. dollar deposit with the Central Bank, or to pay to the Central Bank a non-refundable fee (the “Fee”). Such reserve requirement was imposed with respect to investments made by foreign investors to acquire shares or securities in the secondary market, but did not apply to capital contributions made for purposes of paying-in capital for a newly created company or increasing the capital of an existing company. As of June 1, 1999, the Mandatory Reserve was not applied to foreign investments made for purposes of acquiring shares of a stock corporation, provided that the investor was entitled to the benefit of Chapter XXVI, and that such acquisition was consummated in accordance with the provisions of Chapter XXVI. On September 17, 1998, the Central Bank of Chile reduced the Mandatory Reserve to 0%.

Access to the Formal Exchange Market under any of the circumstances described above was not automatic. Pursuant to Chapter XXVI, such access required approval of the Central Bank of Chile based on a request therefor presented through a banking institution established

in Chile within five business days from the occurrence of any of the events described in letters (a), (b), (c) and (d) above. Pursuant to the Foreign Investment Contract, if the Central Bank of Chile had not acted on such request within seven banking days, the request would be deemed approved.

Under current Chilean law, the Foreign Investment Contract cannot be changed unilaterally by the Central Bank of Chile. No assurance can be given, however, that new restrictions applicable to the holders of ADRs, the disposition of underlying Shares or the repatriation of the proceeds from such disposition will not be reinstated in the future by the Central Bank of Chile, nor can there be any assessment of the possible duration or impact of such restrictions.

Taxation

Chilean Tax Considerations

The following discussion relates to Chilean income tax laws presently in force, including Ruling No. 324 of January 29, 1990 of the Chilean Internal Revenue Service and other applicable regulations and rulings in effect on the date of this Annual Report, all of which are subject to change. The discussion summarizes the principal Chilean income tax consequences of an investment in the ADSs or Shares by a person who is neither domiciled in nor a resident of Chile or by a legal entity that is not organized under the laws of Chile and does not have a permanent establishment located in Chile (any such individual or entity, a "Foreign Holder"). For purposes of Chilean tax law, an individual holder is a resident of Chile if such person has resided in Chile for more than six consecutive months in one calendar year or for a total of six months, whether consecutive or not, in two consecutive tax years. The discussion is not intended as tax advice to any particular investor, which can be rendered only in light of that investor's particular tax situation.

Under Chilean law, provisions contained in statutes such as tax rates applicable to foreign investors, the computation of taxable income for Chilean purposes and the manner in which Chilean taxes are imposed and collected may only be amended by another statute. In addition, the Chilean tax authorities enact rulings and regulations of either general or specific application and interpret the provisions of Chilean tax law. Chilean tax may not be assessed retroactively against taxpayers who act in good faith relying on such rulings, regulations and interpretations, but Chilean tax authorities may change these rulings, regulations and interpretations prospectively. There is no income tax treaty in force between Chile and the United States.

Cash Dividends and Other Distributions. Cash dividends paid by the Company with respect to the ADSs or Shares held by a Foreign Holder will be subject to a 35% Chilean withholding tax, which is withheld and paid over to the Chilean tax authorities by the Company (the “Withholding Tax”). A credit against the Withholding Tax is available based on the level of corporate income tax actually paid by the Company on the income to be distributed (the “First Category Tax”); however, this credit does not reduce the Withholding Tax on a one-for-one basis because it also increases the base on which the Withholding Tax is imposed. In addition, if the Company distributes less than all of its distributable income, the credit for First-Category Tax paid by the Company is proportionately reduced. Presently, the First Category Tax rate is 15%. The example below illustrates the effective Chilean Withholding Tax burden on a cash dividend received by a foreign holder, assuming a Withholding Tax rate of 35%, an effective First-Category Tax rate of 15% and a distribution of 30% of the consolidated net income of the Company distributable after payment of the First-Category Tax:

The Company's taxable income.....	100.0
First Category Tax (15% of Ch\$100).....	<u>(15.0)</u>
Net distributable income	<u>85.0</u>
Dividend distributed (30% of net distributable income).....	25.5
Withholding Tax (35% of the sum of Ch\$25.5 dividend plus Ch\$4.5 First Category Tax paid)	(10.5)
Credit for 30% of First-Category Tax.....	<u>4.5</u>
Net additional tax withheld	<u>(6.0)</u>
Net dividend received	<u>19.5</u>
Effective dividend withholding rate.....	<u>23.5%</u>

In general, the effective dividend Withholding Tax rate, after giving effect to the credit for the First-Category Tax, can be calculated using the following formula:

$$\frac{(\text{Withholding Tax rate}) - (\text{First Category Tax effective rate})}{1 - (\text{First Category Tax effective rate})}$$

Under Chilean income tax law, dividends generally are assumed to have been paid out of the Company's oldest retained profits for purposes of determining the level of First-Category Tax that was paid by the Company. For information as to the retained earnings of the Company for tax purposes and the tax credit available on the distribution of such retained earnings, see Note 24 to the Audited Consolidated Financial Statements. The effective rate of Withholding Tax to be imposed on dividends paid by The Company will vary depending upon the amount of First Category Tax paid by the Company on the earnings to which the dividends are attributed. The effective rate for dividends attributed to earnings from 1991 and later years, for which the First Category Tax is 15%, generally is 23.5%.

For dividends attributable to the Company's profits during years when the First-Category Tax was 10% (before 1991), the effective dividend Withholding Tax rate will be 27.8%. However, whether the First-Category Tax is 10% or 15%, the effective overall combined tax rate imposed on the Company's distributed profits will be 35%.

Dividend distributions made in property would be subject to the same Chilean tax rules as cash dividends based on the fair market value of such property. Stock dividends and the distribution of preemptive rights are not subject to Chilean taxation.

Capital Gains. Gain from the sale or other disposition by a Foreign Holder of ADSs (or ADRs evidencing ADSs) outside Chile will not be subject to Chilean taxation. The deposit and withdrawal of Shares in exchange for ADRs will not be subject to any Chilean taxes.

Gain recognized on a sale or exchange of Shares (as distinguished from sales or exchanges of ADRs evidencing ADSs representing such Shares) may be subject to both the First-Category Tax and the Withholding Tax (the former being creditable against the latter) if either (i) the Foreign Holder has held the Shares for less than one year since exchanging ADSs for the Shares, (ii) the Foreign Holder acquired and disposed of the Shares in the ordinary course of its business or as a habitual trader of shares or (iii) the Foreign Holder and the purchaser of the Shares are “related parties” within the meaning of Article 17, Number 8, of the Chilean Income Tax Law. In all other cases, gain on the disposition of Shares will be subject only to a capital gains tax which is assessed at the same rate as the First Category Tax (currently imposed at a rate of 15%).

There is also a transitory optional capital gains tax regime in force applicable to the sale of shares that are publicly traded in a stock exchange in Chile, whereby a taxpayer may choose to pay a 15% sole tax on the capital gain obtained in such sale, regardless of whether it is deemed to be habitual or not. However, the sale must still be made between non-related parties for the special 15% sole tax regime to apply. This special regime only applies to capital gains obtained from tax years 1999 through tax year 2002 inclusive.

As of June 19, 2001, capital gains obtained in the sale of shares that are publicly traded in a stock exchange will be exempt from capital gains tax in Chile when the sale is made by “foreign institutional investors”, such as mutual funds and pension funds, provided that the sale is made in a stock exchange or in accordance with the provisions of the Securities Market Law (Law N°18.045, of October 22, 1981), or in any other form authorized by the SVS. To qualify as a foreign institutional investor, the referred entities must be formed outside of Chile, not have a domicile in Chile, and they must be at least one of the following:

- a) An investment fund that offers its shares or quotas publicly in a country with an investment grade for its public debt, according to a classification performed by an international risk classification entity registered with the SVS;
- b) An investment fund registered with a regulatory agency or authority from a country with an investment grade for its public debt, according to a classification performed by an international risk classification entity registered with the SVS, provided that its investments in Chile constitute less than 30% of the share value of the fund, including deeds issued abroad representing Chilean securities, such as ADRs of Chilean companies;
- c) An investment fund whose investments in Chile represent less than 30% of the share value of the fund, including deeds issued abroad representing Chilean securities, such as ADRs of Chilean companies, provided that not more than 10% of the share value of the fund is directly or indirectly owned by Chilean residents;
- d) A pension fund, i.e., those formed exclusively by natural persons that receive pensions out of an accumulated capital in the fund;

- e) A Foreign Capital Investment Fund, as defined in Law N° 18.657; or
- f) Any other foreign institutional investor that complies with the requirements set forth through general regulations for each category of investor, prior information from the SVS and the Chilean tax authority or Servicio de Impuestos Internos (“SII”).

The foreign institutional investor must not directly or indirectly participate in the control of the corporations issuing the shares it invests in nor possess or participate in 10% or more of the capital or the profits of the same corporations.

Other requirements for the exemption to apply are that the referred foreign institutional investors must execute a written contract with a bank or a stock broker, both incorporated in Chile. In this contract, the bank or stock broker undertake to perform the purchase and sale orders, as well as to verify the applicability of the tax exemption and inform the SII of the investors it operates with and the transactions it performs. Finally, the foreign institutional investor must register with the SII by means of a sworn statement issued by the entities referred above (bank or stock broker). The sworn statement must mention that the foreign institutional investor meets the requirements for the applicability of the exemption, that it has no permanent establishment in Chile, and that it will not become involved in the control of the companies in which it invests, as well as a complete individualization of the representative of the fund or institution making the investment, and the bank where the foreign currency was exchanged.

The tax basis of Shares received in exchange for ADRs will be the acquisition value of the Shares on the date of exchange. The valuation procedure set forth in the Deposit Agreement, which values Shares which are being exchanged at the highest price at which they trade on the Santiago Stock Exchange on the date of the exchange, will determine the acquisition value for this purpose. Consequently, the surrender of ADRs for Shares and the immediate sale of the Shares for the value established under the Deposit Agreement will not generate a capital gain subject to taxation in Chile.

United States Tax Considerations

The following is a summary of certain United States federal income tax consequences of the ownership of shares of Common Stock or ADSs by an investor that is a U.S. holder (as defined below) that holds the shares of Common Stock or ADSs as capital assets. This summary does not purport to address all material tax consequences of the ownership of Common Stock or ADSs, and does not take into account the specific circumstances of any particular investors (such as tax-exempt entities, certain insurance companies, broker-dealers, traders in securities that elect to mark to market, investors liable for alternative minimum tax, investors that actually or constructively own 10% or more of the voting stock of the Company, investors that hold Common Stock or ADSs as part of a straddle or a hedging or conversion transaction or U.S. holders (as defined below) whose functional currency is not the U.S. dollar), some of which may be subject to special rules. This summary is based on the tax laws of the United States (including the Internal Revenue Code of 1986, as amended, its legislative history, existing and proposed regulations thereunder, published rulings and court decisions) as in effect on the date hereof, all of which are subject to change (or changes in interpretation), possibly with retroactive effect.

For purposes of this discussion, a “U.S. Holder” is any beneficial owner of shares of Common Stock or ADSs that is (i) a citizen or resident of the United States, (ii) a corporation or partnership organized under the laws of the United States or any State, (iii) an estate whose income is subject to United States federal income tax regardless of its source or (iv) a trust if a United States court can exercise primary supervision over the trust's administration and one or more United States persons are authorized to control all substantial decisions of the trust. The discussion does not address any aspects of United States taxation other than federal income taxation. Investors are urged to consult their tax advisors regarding the United States federal, state and local and other tax consequences of owning and disposing of Common Stock and ADSs.

In general, assuming that the representations of the Depositary are true and that each obligation in the Deposit Agreement and any related agreement will be performed in accordance with its terms, for United States federal income tax purposes, holders of ADRs evidencing ADSs will be treated as the owners of the shares of Common Stock represented by those ADSs, and exchanges of shares of Common Stock for ADSs, and ADSs for shares of Common Stock will not be subject to United States federal income tax.

Cash Dividends and Other Distributions Under the United States federal income tax laws, and subject to the passive foreign investment company (“PFIC”) rules discussed below, U.S. holders will include in gross income the gross amount of any dividend paid (after reduction for any Chilean First-Category Tax that is credited against Chilean Withholding Tax, but before reduction for the net amount of Chilean Withholding Tax) by the Company out of its current or accumulated earnings and profits (as determined for United States federal income tax purposes) as ordinary income when the dividend is actually or constructively received by the U.S. holder, in the case of shares of Common Stock, or by the Depositary, in the case of ADSs. The dividend will not be eligible for the dividends-received deduction. The amount of the dividend distribution includible in income of a U.S. holder will be the U.S. dollar value of the Chilean peso payments made, determined at the spot Chilean peso/U.S. dollar rate on the date such dividend distribution is includible in the income of the U.S. holder, regardless of whether the payment is in fact converted into U.S. dollars. Generally, any gain or loss resulting from currency exchange fluctuations during the period from the date the dividend payment is includible in income to the date such payment is converted into U.S. dollars will be treated as ordinary income or loss. Such gain or loss will generally be from sources within the United States for foreign tax credit limitation purposes.

Subject to certain generally applicable limitations, the net amount of Chilean Withholding Tax (after reduction for the credit for Chilean First-Category Tax) paid over to Chile will be creditable against the U.S. holder's United States federal income tax liability. For foreign tax credit limitation purposes, the dividend will be income from sources without the United States.

Pro rata distributions of shares of Common Stock or preemptive rights generally are not subject to United States federal income tax. The basis of the new shares of Common Stock or preemptive rights (if such rights are exercised or sold) generally will be determined by allocating the U.S. holder's adjusted basis in the old shares between the old shares and the new shares or preemptive rights received, based on their relative fair market values on the date of distribution (except that the basis of the preemptive rights will be zero if the fair market value of the rights is less than 15% of the fair market value of the old shares at the time of distribution, unless the U.S. holder irrevocably elects to allocate basis between the old shares and the preemptive rights). The holding period of a U.S. holder for the new shares or preemptive rights will include the U.S.

holder's holding period for the old shares with respect to which the new shares or preemptive rights were issued.

Capital Gains U.S. holders will not recognize gain or loss on deposits or withdrawals of shares of Common Stock in exchange for ADSs or on the exercise of preemptive rights. U.S. holders will recognize capital gain or loss on the sale or other disposition of ADSs or shares of Common Stock (or preemptive rights with respect to such shares) held by the U.S. holder or by the Depositary equal to the difference between the amount realized and the U.S. holders tax basis in the ADSs or shares. Any gain recognized by a U.S. holder generally will be treated as United States source income. Consequently, in the case of a disposition of shares of Common Stock or preemptive rights (which, unlike a disposition of ADRs, will be taxable in Chile), the U.S. holder may not be able to claim the foreign tax credit for Chilean tax imposed on the gain unless it appropriately can apply the credit against tax due on other income from foreign sources. Loss generally would be treated as United States source loss.

PFIC Rules CCU believes that it should not be treated as a passive foreign investment company (a "PFIC") for United States federal income tax purposes, although this conclusion is subject to some uncertainty given the lack of definitive asset values for non publicly-traded or illiquid assets. This conclusion is a factual determination made annually and thus may be subject to change.

In general, the Company will be a PFIC with respect to a U.S. holder if for any taxable year in which the U.S. holder held the Company's ADSs or shares of Common Stock, either (i) at least 75% of the gross income of the Company for the taxable year is passive income or (ii) at least 50% of the value (determined on the basis of a quarterly average) of the Company's assets is attributable to assets that produce or are held for the production of passive income. For this purpose, passive income generally includes dividends, interest, royalties, rents (other than certain rents and royalties derived in the active conduct of a trade or business), annuities and gains from assets that produce passive income. If a foreign corporation owns at least 25% by value of the stock of another corporation, the foreign corporation is treated for purposes of the PFIC tests as owning its proportionate share of the assets of the other corporation, and as receiving directly its proportionate share of the other corporation's income. If the Company is treated as a PFIC, a U.S. holder would be subject to special rules with respect to (a) any gain realized on the sale or other disposition of shares of Common Stock or ADSs and (b) any "excess distribution" by the Company to the U.S. holder (generally, any distributions to the U.S. holder in respect of the shares of Common Stock or ADSs during a single taxable year that are greater than 125% of the average annual distributions received by the U.S. holder in respect of the shares of Common Stock or ADSs during the three preceding taxable years or, if shorter, the U.S. holder's holding period for the shares or ADSs). Under these rules, (i) the gain or excess distribution would be allocated ratably over the U.S. holder's holding period for the shares of Common Stock or ADSs, (ii) the amount allocated to the taxable year in which the gain or excess distribution was realized would be taxable as ordinary income, (iii) the amount allocated to each prior year, with certain exceptions, would be subject to tax at the highest tax rate in effect for that year and (iv) the interest charge generally applicable to underpayments of tax would be imposed in respect of the tax attributable to each such year.

Special rules apply with respect to the calculation of the amount of the foreign tax credit with respect to excess distributions by a PFIC.

If the Company is treated as a PFIC, a U.S. holder may be able to make a mark-to-market election if the Company's stock is treated as regularly traded on a registered national securities exchange or other exchange to the extent permitted by the IRS. If the election is made, the PFIC rules described above will not apply. Instead, in general, the electing U.S. holder will be required to include as ordinary income each year the excess, if any, of the fair market value of the shares of Common Stock or ADSs at the end of the taxable year over the U.S. holder's adjusted tax basis in the shares or ADSs. The electing U.S. holder will also be allowed to take an ordinary loss in respect of the excess, if any, of the adjusted tax basis in the shares of Common Stock or ADSs over their fair market value at the end of the taxable year (but only to the extent of the net amount of income previously included as a result of the mark-to-market election). An electing U.S. holder's tax basis in the shares of Common Stock or ADSs will be adjusted to reflect any such income or loss amounts.

Dividends and Paying Agents

Not applicable

Statement by Experts

Not applicable

Documents on Display

The documents concerning the Company which are referred to in this Annual Report may be inspected at the Company's main offices at Bandera 84, Sixth Floor, Santiago, Chile.

Subsidiary Information

Not applicable

ITEM 11: Quantitative and Qualitative Disclosures About Market Risk

The following discussion about the Company's risk management activities includes "forward-looking statements" that involve risk and uncertainties. Actual results could differ materially from those projected in the forward-looking statements.

The Company faces primary market risk exposures in three categories: interest rate fluctuations, exchange rate fluctuations and commodity price fluctuations. The Company periodically reviews its exposure to the three main sources of risk described above and determines at its senior management level how to minimize the impact on the Company's operations of interest rate, foreign exchange and commodity price changes. As part of this review process, the Company periodically evaluates the convenience of entering into hedging mechanisms to mitigate such risks.

The market risk sensitive instruments referred to below are entered into only for purposes of hedging the Company's risks and are not used for trading purposes.

Quantitative Information About Market Risk

Interest Rate Sensitivity. The major interest rate risk which the Company faces is a rise in the London Interbank Offered Rate ("LIBOR"). As of December 31, 2000, the Company's interest-bearing debt amounted to Ch\$91,623 million (see Notes 10 and 11 to the Consolidated Financial Statements), 51.3% of which was variable-rate debt and 48.7% was fixed-rate debt. The majority of the Company's floating-rate debt was dollar-denominated and tied to LIBOR. As of December 31, 2000, the Company had Ch\$39,232 million of LIBOR-based interest-bearing debt outstanding.

The following table summarizes debt obligations with variable interest rates held by the Company as of December 31, 2000. The table presents principal payments obligations in millions of Chilean pesos that exist by maturity date, the related weighted-average interest rates and fair values:

Variable Interest-Bearing Debt as of December 31, 2000

(millions of Ch\$, except percentages)

<u>Currency</u>	<u>Expected Maturity Date</u>						<u>TOTAL</u>	<u>Fair Value</u>
	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>Thereafter</u>		
Ch\$ (UF) (*)	Ch\$978	1,294	1,567	794	794	1,587	7,014	7,014
Average int. rate	6.8%	6.7%	6.7%	6.4%	6.4%	6.4%	6.6%	
US\$	13,418	12,907	12,907	-	-	-	39,232	39,232
Average int. rate	6.6%	6.7%	6.7%	-	-	-	6.6%	
French francs	306	209	82	162	-	-	759	759
Average int. rate	6.3%	6.3%	6.3%	6.3%	-	-	6.3%	

(*) A UF (*Unidad de Fomento*) is a daily indexed, peso-denominated monetary unit. The UF is set daily in advance based on the previous month's inflation rate.

Exchange Rate Sensitivity. The major exchange rate risk faced by the Company is the variation of the Chilean peso against the dollar.

The following table summarizes debt obligations and derivative contracts in foreign currencies held by the Company as of December 31, 2000. The table presents principal payments obligations and derivative contracts in millions of Chilean pesos that exist by maturity date, the related weighted-average interest rates and fair values:

Exchange Rate Sensitivity as of December 31, 2000
(millions of Ch\$, except percentages and exchange rate)

	Expected Maturity Date					<u>TOTAL</u>	<u>Fair Value</u>
	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u> Thereafter		
<u>Debt Obligations</u>							
Fixed rate							
US\$	Ch\$10,768	-	-	-	-	- 10,768	10,748
Average int. rate	6.9%					6.9%	
Other currencies	7,457	-	-	-	-	- 7,457	7,454
Average int. rate	14.2%					14.2%	
Variable rate							
US\$	13,418	12,907	12,907	-	-	- 39,232	39,232
Average int. rate	6.6%	6.7%	6.7%			6.6%	
French francs	306	209	82	162	-	- 759	759
Average int. rate	6.3%	6.3%	6.3%	6.3%		6.3%	
<u>Derivative Contracts</u>							
Receive US\$/pay A\$	Th US\$8,000						
Average contractual exchange rate							

Commodity Price Sensitivity. The major commodity price sensitivity faced by the Company is the variation of barley and malt prices.

The following table summarizes information about the Company's barley and malt inventories and futures contracts that are sensitive to changes in commodity prices, specifically barley and malt prices. For inventory, the table presents the carrying amount and fair value as of December 31, 2000. For the futures contracts the table presents the notional amounts in tons, the weighted average contract prices, and the total dollar contract amount by expected maturity dates.

Commodity Price Sensitivity as of December 31, 2000

<u>On Balance Sheet Position</u>	Carrying Amount	Fair Value
Barley inventory (millions of Ch\$)	Ch\$362	344
Malt inventory (millions of Ch\$)	1,636	1,867
	Expected Maturity 2000	Fair Value
<u>Futures Contracts</u>		
Malt:		
Volume (tons)	18,700	
Weighted Average FOB Price (US\$ per ton)	255	
Contract Amount (thousands of US\$)	US\$4,769	US\$5,236

Qualitative Information About Market Risk

Interest Rate Sensitivity. The major interest rate risk which the Company faces is a rise in the LIBOR. As of December 31, 2000, the Company had Ch\$39,232 million of LIBOR-based interest-bearing debt outstanding, none of which was hedged, with the exception of only Ch\$17 million in time deposits that are tied to LIBOR that would reduce the impact of a variation on that interest rate.

Exchange Rate Sensitivity. The major exchange rate risk faced by the Company is the variation of the Chilean peso against the dollar. As of December 31, 2000, the Company's foreign currency denominated liabilities amounted to Ch\$73,593 million, most of which were U.S. dollar denominated. Foreign currency denominated interest-bearing debt (Ch\$58,217 million) represented 63.5% of the Company's total interest-bearing debt, of which 97.8% were U.S. dollar denominated. The remaining 36.5% was indexed to Chilean inflation. To reduce the impact of any devaluation of the peso against the U.S. dollar, as of December 31, 2000, the Company held only Ch\$17 million in dollar-indexed instruments, namely time deposits and re-adjustable promissory notes of the Central Bank. In addition, the Company held other assets denominated in U.S. dollars equal to Ch\$24,447 million, most of which were accounts receivable. Including the other assets denominated in U.S. dollars, the net liability exposure to variations in foreign exchange rates was Ch\$31,648 million.

According to Chilean generally accepted accounting principles, the Company applied TB 64 to translate and value investments in foreign subsidiaries (see Note 1 of the Consolidated Financial Statements) as of December 31, 2000. Under TB 64, the Company's foreign investments in Karlovacka Pivovara, CICSA, Finca La Celia and Backus are not subject to price-level restatements based on inflation in those countries. Instead, the Deutsche mark is considered the functional currency for Karlovacka Pivovara, and the U.S. dollar is considered the functional currency for CICSA, Finca La Celia and Backus. As a result, the effect of a devaluation of the peso against the U.S. dollar on the Company's Financial Statements is determined, in part, by the impact of such devaluation on the value of the Company's investments in Karlovacka Pivovara, CICSA, Finca La Celia and Backus, as well as on foreign currency denominated obligations that qualify as a hedge against those investments. These effects are recorded in the account "Cumulative translation adjustment" in shareholders' equity. As of December 31, 2000, the Company's investment in Karlovacka Pivovara, CICSA, Finca La Celia and Backus amounted to Ch\$122,103 million, and foreign currency denominated obligations that were designed to hedge against these investments amounted to Ch\$44,463 million. Therefore, such amounts should not be included in determining the net exposure in Chile to foreign exchange that would have an impact on net income. As a result, the net accounting exposure with effect on the results of operations was a net asset of Ch\$12,815 million.

The exchange rate risk arising from the Company's business in Argentina is subject to the devaluation of the Argentine peso against the U.S. dollar. Currently, the Argentine Central Bank policy to maintain the Argentine peso linked to the U.S. dollar mitigates this risk. However, no assurance can be given with respect to the ability of the Argentine Central Bank to maintain its present policy. CCU Argentina, as of December 31, 2000, had a net asset exposure of US\$0.4 million due to certain exchange rate hedging. In the event of a devaluation of the Argentine peso, such exposure would generate a gain. Additionally, according to TB 64 the Argentine peso net monetary liability position would generate a gain in the Company's net income in the case of a devaluation of the Argentine peso. As of December 31, 2000, the Argentine peso net monetary liability amounted to Ch\$1,210 million.

As of December 31, 2000, CCU Argentina had a derivative contract for US\$8.0 million to limit the exposure of fluctuations between the Argentine peso and the U.S. dollar.

Commodity Price Sensitivity. The major commodity price sensitivity faced by the Company is the variation of barley and malt prices. In Chile, the Company obtains its supply of malt from local producers and in the international market. During 2000, the Company imported 13,000 tons of barley. In Argentina during 2000, the Company purchased its malt from local suppliers. See "Item 4: Information on the Company—Business Overview—The Company's Beer Business—The Company's Beer Business in Chile—Raw Materials" and "Item 4: Information on the Company—Business Overview—The Company's Beer Business—The Company's Beer Business in Argentina—Raw Materials". The Company does not hedge these transactions. Rather, the Company negotiates yearly contracts with malt suppliers.

The principal commodity used in the production of soft drinks is sugar. The Company generally purchases all of its sugar requirements from Empresas Iansa S.A., the sole producer of sugar in Chile, but it occasionally purchases sugar in the international market when prices are favorable. See "Item 4: Information on the Company—Business Overview—The Company's Soft Drinks and Mineral Water Business—The Company's Soft Drinks and Mineral Water

Business in Chile—Raw Materials”. The Company does not hedge these transactions. Rather, it negotiates yearly contracts with Empresas Iansa S.A.

Other Raw Materials Price Sensitivity. The principal raw materials used in the production of wine are harvested grapes and purchased wine. VSP obtains approximately 48% of the grapes used for export wines from its own vineyards, thereby reducing grape price volatility. The majority of the wine sold in the domestic market is purchased from third parties. During 2000, the Company purchased the majority of its grape and wine needs based on yearly contracts at fixed prices from third parties. Spot transactions for wine are executed from time to time depending on additional wine needs. See “Item 4: Information on the Company—Business Overview—The Company’s Wine Business—Raw Materials”.

ITEM 12: Description of Securities Other than Equity Securities

Not applicable

PART II

ITEM 13: Defaults, Dividend Arrearages and Delinquencies

Not applicable

ITEM 14: Material Modifications to the Rights of Security Holders and Use of Proceeds

Material Modifications to the Instruments Defining the Rights of Holders of any Class of Registered Securities.

Tender Offers

The Securities Market Law was amended effective December 20, 2000. The amendment added an entire new chapter regulating tender offers (“Chapter XXV”). The policy underlying Chapter XXV is that controlling shareholders must share the benefits of a change of control with minority or outside shareholders. This objective is achieved by requiring that the relevant share acquisition be made pursuant to a public tender offer.

For purposes of Chapter XXV, a “tender offer” is any public offer to purchase the equity securities or convertible debt securities of a publicly traded corporation aimed at acquiring a certain percentage interest within a certain period of time. A “controller” is any person (or group of persons acting together pursuant to a “joint acting agreement” with respect to their voting rights) who (a) directly or indirectly “participates in the ownership” of a corporation and (b) has the ability to (i) secure a voting majority at the shareholders’ meetings of the corporation and to designate a majority of its Board; or (ii) materially influence the company’s management.

Chapter XXV requires that purchases of equity securities of a publicly traded corporation be effected pursuant to a tender offer if:

- (1) the intended share purchase would enable the purchaser to take control of the corporation and the purchase price is at least 10% higher than the market value of such shares;
- (2) as a result of a voluntary or mandatory share purchase, a controlling shareholder acquires more than two-thirds of the voting stock of the controlled corporation; or
- (3) a person intends to acquire a controlling interest in a holding company 75% of whose consolidated net asset value consists of a controlling interest in a publicly traded corporation, in which case such person must first make a tender offer to acquire a controlling interest in the publicly traded corporation.

However, the new law provides for two important yet transitory exceptions to the foregoing:

- (A) a controller of a publicly traded corporation will be allowed, on one single occasion, to dispose of its shares in a private transaction, even at a substantial premium over the market value of the shares, provided that (i) the sale is made on or before January 1, 2004, and (ii) the sale is approved by a majority of the issued shares at a shareholders’ meeting of the corporation held on or before June 20, 2001; and
- (B) a purchase or sale of shares will be exempted from the provisions of Chapter XXV if such purchase or sale results from the exercise of “preferential rights to purchase or sell shares or rights to subscribe newly issued shares” if such rights were contemplated in a shareholders’ agreement validly entered into and filed with the publicly traded corporation prior to the effective date of Chapter XXV.

The main substantive requirements established by Chapter XXV are the following:

- (i) the tender offer must be addressed to all the shareholders, or to all the shareholders of a given series of shares, of the publicly traded corporation without any discrimination. If the offer is for less than 100% of the shares, or for less than 100% of a given series of shares, the purchase must be made on a pro rata basis;
- (ii) the tender offer must be irrevocable, unless the tender offer documents clearly and conspicuously indicate that the offer will be automatically revoked upon the occurrence of an objective condition or event, or if the offer is conditioned on the valid tender of a minimum number of shares;

- (iii) the offer cannot be modified, except to increase the offered price or the number of shares accepted for purchase. All other modifications require that the offer be withdrawn and resubmitted after 20 days;
- (iv) shareholders may withdraw their tendered shares at any time during the period the offer remains open;
- (v) during the period the offer remains open, (a) the offeror may acquire shares that are subject to the offer solely in accordance with the procedures and conditions of the offer, and may not acquire such shares otherwise than in accordance with such procedures, and (b) the publicly traded corporation may not enter into extraordinary transactions, such as acquiring its own stock, selling assets representing more than 5% of its net worth, or increasing its indebtedness above 10% of the amount outstanding prior to the announcement of the tender offer;
- (vi) the new law expressly provides that the closing of a tender offer may be structured either on the stock exchange or off the stock exchange, and in the latter case the tendering and closing process must be made through a registered stock broker or securities dealer; and
- (vii) local pension funds or “AFPs” may now tender in a Chapter XXV tender offer without being subject to the limitations imposed by their governing statutes, i.e., pension funds are now allowed to tender off the stock exchange and arguably to receive non-cash consideration.

The basic procedural rules that apply to all tender offers under Chapter XXV can be summarized as follows:

- (a) the offeror must announce the tender offer in two widely circulated newspapers on the day immediately preceding the day on which the tender period begins;
- (b) the offeror must prepare, make available and circulate a “prospectus” containing the complete terms and conditions of the offer, together with any tendering materials;
- (c) the period during which the offer is open may last between a minimum of 20 and a maximum of 30 days. This period can be extended for an additional 5 to 15 days;
- (d) each director of the corporation must issue an individual written opinion regarding the advisability of the offer to the shareholders;
- (e) the publicly traded corporation must make available to the offeror an updated list of its registered shareholders;
- (f) a competing tender offer can be made provided its announcement is published not later than the tenth day prior to the expiration of the previous offer(s);
- (g) the Superintendent of Securities and Insurance may (i) request information from the offeror (and its advisors) and from the publicly traded corporation,

- (ii) suspend the process for up to 30 days, or (iii) issue a termination order if its instructions are not complied with; and
- (h) on the third calendar day following the date of expiration of the tender offer, the offeror must publish an acceptance notice indicating the total number of shares tendered, the number of shares accepted for purchase, the proration factor, if applicable, and the percentage interest thereby acquired. Failure to timely publish this notice allows the shareholders to withdraw their shares.

Chapter XXV also establishes that, within the 12 months following the closing of the tender offer, the offeror may not purchase additional shares beyond 3% of the issued and outstanding shares, unless the offeror makes a new tender offer at the same or a higher price.

In addition, if the offeror acquires shares of the publicly traded corporation in terms more favorable than the terms of the tender offer during the period between the 90th day prior to the tender offer announcement and the 120th day following the publication date of the acceptance notice, the shareholders who tendered their shares during the tender offer will be entitled to claim from the offeror the difference in price.

Audit Committee

See “Item 6: Directors, Senior Management and Employees—Board Practices”.

PART III

ITEM 17: Financial Statements

The Company has responded to Item 18 in lieu of responding to this item.

ITEM 18: Financial Statements

See Annex for the Financial Statements

ITEM 19: Exhibits

(a) Index to Financial Statements and Schedules

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Ch\$ -	Chilean pesos
ThCh\$ -	Thousands of Chilean pesos
US\$ -	United States dollars
DM -	German marks
UF -	A UF is a daily indexed, peso-denominated unit. The UF value is set daily in advance based on the previous month's inflation rate.

Index to Exhibits

- 2.1 Investment Agreement dated as of December 14, 1995, among Anheuser-Busch International Holdings, Inc., Compañía Cervecerías Unidas S.A., and Compañía Cervecerías Unidas Argentina S.A., Schedule 5.3 and Exhibit F.*

* Confidential treatment had been granted in respect of certain portions of the filed schedule and exhibit. This contract was previously filed as an exhibit to the Company's Annual Report on Form 20-F for the year ended December 31, 1995. The filed schedule and exhibit to the contract are being refiled pursuant to an agreement with the Commission to include the information previously provided with confidential treatment.

COMPAÑIA CERVECERIAS UNIDAS S.A.
AND SUBSIDIARIES

December 31, 2000

Consolidated Financial Statements

CONTENTS

Report of independent accountants

Audited financial statements:

Consolidated balance sheet at December 31, 1999 and 2000

Consolidated statement of income for the years ended December 31, 1998, 1999 and 2000

Consolidated statement of cash flows for the years ended December 31, 1998, 1999 and 2000

Notes to the consolidated financial statements

Ch\$ - Chilean pesos

ThCh\$ - Thousands of Chilean pesos

US\$ - United States dollars

DM - Deutsch mark

UF - A UF is a daily indexed, peso - denominated monetary unit. The UF rate is set daily in advance based on the previous month's inflation rate.

REPORT OF INDEPENDENT ACCOUNTANTS

To the Board of Directors and Shareholders
Compañía Cervecerías Unidas S.A.
(A subsidiary of Inversiones y Rentas S.A.)

- 1 We have audited the accompanying consolidated balance sheet of Compañía Cervecerías Unidas S.A. and its subsidiaries as of December 31, 1999 and 2000, and the related consolidated statements of income and of cash flows for each of the three years in the period ended December 31, 2000, expressed in constant Chilean pesos. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.
- 2 We conducted our audits in accordance with generally accepted auditing standards in both Chile and the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.
- 3 As described in Note 1, the accompanying consolidated financial statements have been restated to reflect the effects of changes in the purchasing power of the Chilean peso on the Company's financial position and results of operations. Furthermore, the financial statements as of December 31, 1998 and 1999 and for the years then ended have been restated in terms of constant Chilean pesos of December 31, 2000 purchasing power.
- 4 In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Compañía Cervecerías Unidas S.A. and its subsidiaries at December 31, 1999 and 2000, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2000, in conformity with accounting principles generally accepted in Chile.

Compañía Cervecerías Unidas S.A.
(A subsidiary of Inversiones y Rentas S.A.)

- 5 Accounting principles generally accepted in Chile vary in certain important respects from accounting principles generally accepted in the United States. The application of the latter would have affected the determination of consolidated net income expressed in constant Chilean pesos for each of the three years in the period ended December 31, 2000 and the determination of consolidated shareholders' equity, also expressed in constant Chilean pesos, at December 31, 1998, 1999 and 2000 to the extent summarized in Note 24 to the consolidated financial statements.

Santiago, Chile
January 29, 2001, except for Note 23 as to which the date is March 20, 2001

COMPAÑIA CERVECERIAS UNIDAS S.A. AND SUBSIDIARIES

(A subsidiary of Inversiones y Rentas S.A.)

CONSOLIDATED BALANCE SHEET

Adjusted for general price-level changes and expressed
in thousands of constant Chilean pesos of December 31, 2000

	<u>As of December 31,</u>	
	<u>1999</u>	<u>2000</u>
<u>ASSETS</u>	ThCh\$	ThCh\$
<u>CURRENT ASSETS</u>		
Cash	7,648,921	6,497,085
Time deposits and marketable securities (Note 3)	44,551,317	37,746,921
Accounts receivable - trade and other (Note 4)	66,951,171	71,640,626
Accounts receivable from related companies (Note 16)	582,610	2,745,415
Inventories (Note 6)	44,502,602	37,794,995
Prepaid expenses	6,866,499	4,947,603
Prepaid taxes	695,235	1,866,470
Other current assets (Note 7)	<u>33,746,216</u>	<u>28,065,909</u>
Total current assets	205,544,571	191,305,024
PROPERTY, PLANT AND EQUIPMENT, net (Note 8)	331,639,890	329,507,150
OTHER ASSETS (Note 9)	<u>84,930,104</u>	<u>104,653,476</u>
Total assets	<u>622,114,565</u>	<u>625,465,650</u>
	=====	=====
<u>LIABILITIES AND SHAREHOLDERS' EQUITY</u>		
<u>CURRENT LIABILITIES</u>		
Short-term borrowings (Note 10)	10,881,949	17,814,577
Current portion of long-term debt (Note 11)	16,746,489	20,708,319
Dividends payable	8,940,171	10,737,457
Accounts payable	34,101,047	28,447,771
Notes payable	1,587,439	2,558,816
Other payables	4,686,977	4,435,647
Accounts payable to related companies (Note 16)	1,745	7,358
Accrued expenses (Note 13)	14,968,682	13,830,714
Withholding taxes payable	8,531,614	9,840,944
Other current liabilities	20,190	18,146
Deferred income taxes (Note 14)	-	<u>254,333</u>
Total current liabilities	<u>100,466,303</u>	<u>108,654,082</u>
<u>LONG-TERM LIABILITIES</u>		
Long-term debt (Note 11)	68,037,333	54,535,910
Accrued expenses (Note 13)	2,777,852	2,218,780
Deferred income taxes (Note 14)	10,794,022	12,288,045
Deposits on bottles and containers	<u>13,045,277</u>	<u>13,416,177</u>
Total long-term liabilities	<u>94,654,484</u>	<u>82,458,912</u>
Total liabilities	<u>195,120,787</u>	<u>191,112,994</u>
MINORITY INTEREST	<u>29,982,199</u>	<u>32,397,602</u>
COMMITMENTS AND CONTINGENCIES (Note 18)	-	-
<u>SHAREHOLDERS' EQUITY (Note 15)</u>		
Common Stock (authorized, issued and outstanding - 318,502,872 shares with no par value at December 31, 1999 and 2000)	158,478,348	158,478,348
Share premium	12,394,153	12,394,153
Other reserves	8,628,727	11,022,173
Retained earnings	<u>217,510,351</u>	<u>220,060,380</u>
Total shareholders' equity	<u>397,011,579</u>	<u>401,955,054</u>
Total liabilities and shareholders' equity	<u>622,114,565</u>	<u>625,465,650</u>
	=====	=====

The accompanying Notes 1 to 24 form an integral part of these consolidated financial statements.

COMPAÑIA CERVECERIAS UNIDAS S.A. AND SUBSIDIARIES

(A subsidiary of Inversiones y Rentas S.A.)

CONSOLIDATED STATEMENT OF INCOME

Adjusted for general price-level changes and expressed
in thousands of constant Chilean pesos of December 31, 2000

	For the years ended		
	<u>December 31,</u>		
	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
OPERATING RESULTS			
Net sales (Note 22)	301,018,859	304,053,599	317,376,417
Cost of sales	<u>(135,548,367)</u>	<u>(142,524,533)</u>	<u>(152,338,730)</u>
Gross margin	165,470,492	161,529,066	165,037,687
Selling and administrative expenses (Note 21)	<u>(117,423,098)</u>	<u>(119,581,306)</u>	<u>(125,597,812)</u>
Operating income	48,047,394	41,947,760	39,439,875
NON-OPERATING RESULTS			
Non-operating income (Note 20)	21,832,830	19,762,626	12,024,613
Non-operating expenses (Note 21)	(16,780,118)	(9,769,612)	(19,893,637)
Price-level restatement (Note 24)	<u>(9,433)</u>	<u>2,709,663</u>	<u>(64,149)</u>
Income before income tax and minority interest	53,090,673	54,650,437	31,506,702
Income tax (Note 14)	(4,988,220)	(7,530,715)	(5,019,845)
Minority interest	<u>(5,869,035)</u>	<u>(4,002,502)</u>	<u>(759,483)</u>
NET INCOME	42,233,418	43,117,220	25,727,374
	=====	=====	=====

The accompanying Notes 1 to 24 form an integral part of these consolidated financial statements.

COMPAÑIA CERVECERIAS UNIDAS S.A. AND SUBSIDIARIES

(A subsidiary of Inversiones y Rentas S.A.)

CONSOLIDATED STATEMENT OF CASH FLOWS

Adjusted for general price-level changes and expressed in
thousands of constant Chilean pesos of December 31, 2000

	For the years ended		
	December 31,		
	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
CASH FLOWS FROM OPERATING ACTIVITIES			
NET INCOME	42,233,418	43,117,220	25,727,374
CHARGES (CREDITS) TO INCOME NOT REPRESENTING CASH FLOWS			
Depreciation	31,834,454	34,330,531	36,992,486
Amortization of goodwill	1,227,895	1,496,873	2,390,645
Amortization of negative goodwill	(28,765)	(31,458)	(33,711)
Amortization of other intangibles	412,165	613,868	814,841
Provision for impairment of property plant and equipment	1,858,362	256,071	3,040,659
Write-offs of glass bottles, consumption of spare parts and other provisions	5,538,720	5,060,050	4,555,103
Equity in net income of affiliated companies (net)	(945,320)	(955,111)	(1,219,407)
Price-level restatement	9,433	(2,709,663)	64,149
Gain on change in estimate of deposit liability for bottles and containers	-	(6,071,126)	-
Gain on sale of land and properties held for sale	(2,214,244)	(294,178)	(4,776,745)
Gain on sale of investments and other assets	(472,063)	(1,330,268)	-
Other	333,545	428,600	1,020,359
(INCREASE) DECREASE IN ASSETS AFFECTING CASH FLOWS			
Accounts and notes receivable	(2,564,168)	(4,409,785)	(2,414,532)
Inventories	(5,244,080)	(6,991,682)	4,300,522
Other assets	(4,031,653)	(99,758)	(11,382,442)
INCREASE (DECREASE) IN LIABILITIES AFFECTING CASH FLOWS			
Accounts payable affecting operating results	(5,749,680)	6,283,699	412,567
Interest payable	(53,842)	(32,472)	128,616
Income tax payable	609,639	(799,498)	1,294,979
Accounts payable affecting non-operating results	(572,560)	5,889,282	8,610
Value added tax	1,042,093	258,459	5,581,143
MINORITY INTEREST	<u>5,869,035</u>	<u>4,002,502</u>	<u>759,483</u>
Net cash provided by operating activities	<u>69,092,384</u>	<u>78,012,156</u>	<u>67,264,699</u>

CONSOLIDATED STATEMENT OF CASH FLOWS

Adjusted for general price-level changes and expressed in
thousands of constant Chilean pesos of December 31, 2000

	For the years ended		
	<u>December 31,</u>		
	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from issuance of common shares	12,772,216	19,509,004	-
Payment of expenses relating to issuance of common shares	(72,575)	(127,775)	-
Loans obtained	17,303,008	11,773,854	17,746,290
Dividends paid	(22,424,349)	(24,689,196)	(21,175,772)
Payments of loans	(19,046,790)	(17,913,274)	(17,870,181)
Payments of bonds	(4,287,270)	(4,508,277)	(4,698,299)
Other	<u>-</u>	<u>-</u>	<u>492,775</u>
Net cash used in financing activities	<u>(15,755,760)</u>	<u>(15,955,664)</u>	<u>(25,505,187)</u>
CASH FLOWS FROM INVESTMENT ACTIVITIES			
Proceeds from sale of property, plant and equipment	5,528,810	959,157	7,241,801
Proceeds from sale of investments in related companies	-	3,326,996	-
Proceeds from sale of other investments	185,779,009	155,762,054	102,293,628
Capital expenditures	(43,748,482)	(61,245,863)	(55,787,164)
Investments in related companies	(6,925,264)	(60,307,669)	(10,778,036)
Investments in financial instruments	(189,071,764)	(113,981,572)	(97,426,067)
Accounts receivable from related companies	-	13,809,478	(812,621)
Other	<u>(3,057,733)</u>	<u>1,231,967</u>	<u>4,810,986</u>
Net cash used in investment activities	<u>(51,495,424)</u>	<u>(60,445,452)</u>	<u>(50,457,473)</u>
Net cash flow for the year	1,841,200	1,611,040	(8,697,961)
PRICE-LEVEL RESTATEMENT OF CASH AND CASH EQUIVALENTS	<u>(996,487)</u>	<u>(920,440)</u>	<u>(1,446,183)</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	844,713	690,600	(10,144,144)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	<u>56,175,336</u>	<u>57,020,049</u>	<u>57,710,649</u>
CASH AND CASH EQUIVALENTS AT END OF YEAR	<u>57,020,049</u>	<u>57,710,649</u>	<u>47,566,505</u>
Supplemental cash flow information:			
Interest paid	7,588,121	6,394,478	6,950,345
Income taxes paid	3,508,306	7,523,391	6,331,142

The accompanying Notes 1 to 24 form an integral part of these consolidated financial statements.

COMPAÑIA CERVECERIAS UNIDAS S.A. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

AT DECEMBER 31, 2000

Adjusted for general price-level changes and expressed in thousands of constant Chilean pesos of December 31, 2000, except as indicated

NOTE 1 - NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Compañía Cervecerías Unidas S.A. ("CCU" or "the Company") is the largest producer, bottler and distributor of beer in Chile. CCU's line of beers includes a full range of super-premium, premium, medium-priced and popular-priced brands which are primarily marketed under eight different brand names and two brand extension. The Company has three beer production facilities located throughout Chile, and has a nationwide production and distribution network. The Company also imports and distributes Budweiser beer in Chile.

The Company is one of the largest producers in the Argentine beer market. It has two beer production facilities in Argentina, one in Salta and the other one in Santa Fe, and one mineral water production plant in Rosario de la Frontera, Salta province. Under a joint venture agreement with Anheuser-Busch Incorporated ("Anheuser-Busch"), the Company produces and distributes locally produced Budweiser beer in Argentina as part of its strategy to develop Budweiser as the flagship brand of its Argentine operations. At December 31, 2000, as a result of the joint venture agreement and subsequent capital increases, the Company and Anheuser-Busch have 89.2% and 10.8% interests, respectively, in Compañía Cervecerías Unidas Argentina S.A. ("CCU Argentina").

CCU also owns an interest in Karlovacka Pivovara d.d. which operates a brewery and several distribution centers in Croatia.

The Company also produces Chilean wine through a controlling interest in Viña San Pedro S.A. ("VSP"), Chile's third largest winery. VSP produces and markets premium, varietal and popular-priced wines under the brand families, Viña San Pedro and Santa Helena.

In November 1994, CCU created a joint venture with Buenos Aires Embotelladora S.A. ("BAESA"), the exclusive PepsiCo, Inc. ("PepsiCo") bottler in Chile, for the production, bottling, and marketing of all soft drink and mineral water products previously sold by the two separate and competing entities. The company, called Embotelladoras Chilenas Unidas S.A. ("ECUSA") was owned 54.84% by the Company and 45.00% by BAESA. During November 1999, CCU acquired BAESA's 45.00% ownership in ECUSA. ECUSA is the exclusive producer, bottler, and distributor in Chile of CCU's proprietary brands and those brands produced under license from PepsiCo, C.S. Beverages Limited, a subsidiary of Cadbury Schweppes plc, Canada Dry Corporation Ltd. and Watt's Alimentos S.A. ECUSA's soft drink and nectar products are produced in three facilities located throughout Chile, and its mineral water is produced in two bottling plants in the central region of Chile.

The consolidated financial statement for the years 1998, 1999 and 2000 include the following significant subsidiaries:

	<u>At December 31,</u>		
	<u>1998</u>	<u>1999</u>	<u>2000</u>
	%	%	%
Percentage of Direct and Indirect Ownership:			
Agrícola Victoria Limitada	99.971	--	
Aguas Minerales Cachantun S.A.	99.898	99.898	99.902
Comercial CCU Santiago S.A.	99.710	99.710	99.762
Comercial CCU Norte Sur Limitada	99.993	--	
Fábrica de Envases Plásticos S.A.	99.986	99.986	99.991
Transportes CCU Limitada	99.999	99.999	99.999
Cervecera CCU Chile Limitada	99.993	99.993	99.995
CCU Cayman Limited	99.993	99.994	99.994
Compañía Cervecerías Unidas Argentina S.A.	91.790	89.217	89.217
Agua Mineral Porvenir S.A.I.	99.999	99.999	99.999
Andina de Desarrollo S.A.	53.910	52.399	52.399
Compañía Industrial Cervecera S.A. ("CICSA")	91.065	88.512	88.511
Viña San Pedro S.A.	52.240	60.325	63.905
Vinos de Chile S.A.	52.188	60.265	63.841
Saint Joseph Investment Limited	-	99.994	99.994
South Investment Limited	99.993	99.994	99.994
ECUSA	54.841	99.846	99.869
Transportes y Servicios ECCUSA Ltda.	-	-	99.871

A summary of significant accounting policies is set forth below:

a) Consolidation

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in Chile ("Chilean GAAP").

The consolidated financial statements include the accounts of Compañía Cervecerías Unidas S.A. (the "Parent Company") and subsidiaries (companies in which the Parent Company holds a direct or indirect ownership of more than 50%). The Parent Company and its subsidiaries are herein referred to collectively as the "Company" or "CCU."

Transportes y Servicios ECCUSA Ltda. was formed on October 13, 2000. This Company provides transportation services to the Company.

All significant intercompany accounts and transactions have been eliminated in consolidation. The participation of minority shareholders has been given effect to in the consolidated financial statements under the caption Minority interest.

Certain reclassifications have been made in the 1998 and 1999 amounts to conform with the 2000 presentation.

The Company has issued its audited statutory consolidated financial statements in Spanish and in conformity with accounting principles generally accepted in Chile, which include certain notes and additional information required by the Chilean Superintendency of Securities and Insurance for statutory purposes. Management believes that these additional notes and information are not essential for the complete understanding of the consolidated financial statements and accordingly, these notes and additional information have been excluded from the accompanying financial statements.

b) Use of estimates in the preparation of financial statements

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

c) Price-level restatements

The financial statements, which are expressed in Chilean pesos, have been restated to reflect the effects of variations in the purchasing power of the local currency during each year. For this purpose, and in conformity with current Chilean regulations, non-monetary assets and liabilities and equity accounts have been restated by charges or credits to income. Furthermore, the income and expense accounts have been restated in terms of year-end constant pesos. In accordance with Chilean tax regulations and accounting practices, the restatements were calculated based on the official Consumer Price Index of the National Institute of Statistics, applied one month in arrears, which was 4.3%, 2.6% and 4.7% for the years ended November 30, 1998, 1999 and 2000, respectively. This index is considered by the business community, the accounting profession and the Chilean government to be the index which most closely complies with the technical requirement to reflect the variation in the general level of prices in the country and, consequently, is widely used for financial reporting purposes in Chile. For comparative purposes, the consolidated financial statements as of December 31, 1998 and 1999 and the amounts disclosed in the related footnotes have been restated in terms of Chilean pesos of December 31, 2000 purchasing power. The above-mentioned price-level restatements do not purport to present appraisal or replacement values and are only intended to restate all non-monetary financial statement components in terms of local currency of a single purchasing power and to include in the net result for each year the gain or loss in purchasing power arising from the holding of assets and liabilities exposed to the effects of inflation.

d) Foreign currency

Balances in foreign currency included in the consolidated balance sheet and detailed in Note 5 have been translated into Chilean pesos at the Observed Exchange Rates determined by the Central Bank of Chile in effect at each year end (historical rates of Ch\$ 472.41 per US\$ 1.00 in 1998, Ch\$ 530.07 per US\$ 1.00 in 1999 and Ch\$ 573.65 per US\$ 1.00 in 2000).

e) Time deposits and marketable securities

Time deposits are reported at cost plus accrued interest and monetary correction at each year end.

Marketable securities include shares owned by the Company which are reported at the lower of their historical cost plus price-level restatements ("restated cost") or market value of the portfolio of shares, and mutual fund shares which are reported at their year end quoted values.

f) Allowance for doubtful accounts receivable

The Company records an allowance for doubtful accounts receivable on the basis of an aging analysis. The allowance is netted against Accounts receivable - trade and other.

g) Inventories

This caption includes inventories which the Company estimates to have a turnover period of one year or less.

Inventories of finished and in-process goods, raw materials and supplies (see Note 6) are stated at replacement cost, as defined in the Income Tax Law, considering only the cost of raw materials added to the products. The resulting value of the inventories does not exceed their estimated net realizable values.

h) Prepaid expenses

Prepaid expenses are shown at restated cost and include prepayments for advertising, insurance premiums, computer maintenance services and others. They are amortized to income over the period benefited by the prepaid expense. Advertising costs capitalized at December 31, 1999 and 2000 were ThCh\$ 4,000,266 and ThCh\$ 5,024,166, respectively.

i) Other current assets

At December 31, 1999 and 2000, these assets include investments in debt securities issued by the Central Bank of Chile and other institutions, acquired under resale agreements. Investments under this caption are stated at cost plus monetary correction and accrued interest. Also included is the short-term portion of bond discount arising from bonds issued by the Company during 1994, which is being amortized over the term of the bonds.

j) Property, plant and equipment

Property, plant and equipment are shown at restated cost. Depreciation for each year has been calculated by the straight-line method, based on the estimated useful lives assigned to the assets.

Purchased software is included in this caption and is being amortized over seven years.

This caption also includes the net remaining increment arising from the technical appraisal of property, plant and equipment carried out during 1979, in conformity with instructions issued by the Chilean Superintendency of Securities and Insurance. In addition, this value was increased by the technical appraisal of assets carried out in the foreign subsidiaries which were consolidated for the first time in 1995.

Repair and maintenance costs are charged against income while renewals and betterments are capitalized as additions to the related assets. Retirements, sales and disposals of assets are recorded by removing the cost and accumulated depreciation accounts, with any related gain or loss reflected in other non-operating income.

k) Bottles and containers

At December 31, 1999 and 2000, bottles and containers are reported at restated cost, net of write-offs due to breakage and allowances. Depreciation of glass bottles, pallets, and plastic boxes is calculated on the restated values based on the estimated useful lives assigned to the respective assets.

Deposits received on bottles and containers in circulation are classified as long-term liabilities. At December 31, 1999 and 2000, the amount of these deposits was determined based on estimated redemption of the bottles and containers by the customers valued using the current deposit amount. Prior to 1999, customer deposits on the bottles and containers were recorded at historical values received at the time the respective bottles and containers were put into circulation, less actual redemptions. These deposits are not subject to price-level restatement.

l) Investments in related companies

This caption includes investments in unconsolidated related companies where the Company has the ability to exercise significant influence over the operating and financial policies of the investee which, under Chilean GAAP, is generally presumed to occur when the investor owns between 10% and 50% of the shares. Such investments are valued by the equity method.

m) Goodwill and negative goodwill

Under Chilean GAAP, goodwill arises from the excess of the purchase price of companies acquired over their net book value; negative goodwill arises when net book value exceeds the purchase price of companies acquired. Goodwill and negative goodwill also arise from the purchase of investments accounted for by the equity method. Goodwill and negative goodwill are normally amortized over a maximum period of 20 years considering the expected period of return of the investments. Chilean GAAP also provides that the amortization of goodwill and negative goodwill may be accelerated if the proportional net income or loss of the investee company exceeds the respective straight-line amortization amount.

n) Investments in other companies

This caption includes investments in quoted shares with an average trading value below UF 400 in the last quarter of each year. In addition, this caption includes investments in unlisted shares and partnership interests in other companies where the Company does not have the ability to exercise significant influence over the operating and financial policies of the investee.

Investments in unlisted shares and partnership interests in other companies are reported at each year end at restated costs. Income from these investments is recognized on a cash basis.

o) Translation of foreign currency financial statements

The investments in Southern Breweries Establishment and the Argentine subsidiaries are recorded in accordance with Technical Bulletin No. 64 of the Chilean Institute of Accountants. Under this pronouncement, the financial statements of foreign subsidiaries which operate in countries that are exposed to significant risks, restrictions or inflation/exchange fluctuations must be remeasured into US dollars and translated into Chilean pesos at the year-end exchange rate. As a result, no effect is given to price-level restatements based on inflation in those countries and the US dollar is considered to be the functional currency of these operations. Accordingly, the financial statements of Southern Breweries Establishment and the subsidiaries in Argentina are prepared in accordance with local GAAP except for the application of monetary correction and then remeasured into US dollars as follows:

- 1 Monetary assets and liabilities at the closing exchange rate for the period.
- 2 All other assets and liabilities and shareholders' equity are expressed in historical US dollars.
- 3 Income and expense accounts at average rates during the period.
- 4 The resulting exchange adjustments were included in the Cumulative translation adjustment account.

The resulting US dollar amounts are then translated to Chilean pesos at the Observed Exchange Rate of the US dollar in relation to the Chilean peso at the balance sheet date. The net equity in the foreign subsidiaries in Chilean pesos is compared to the investment valued by the equity method at the beginning of the year, as adjusted for price-level changes in Chile during the year. Any difference between the Company's participation in the equity of the subsidiaries and the investment therein as adjusted for Chilean inflation arises from exchange adjustments, which are included in the Cumulative translation adjustment account in the equity section of the balance sheet under Chilean GAAP.

p) Other assets

At December 31, 1999 and 2000, other assets include principally land and buildings held for sale which have been adjusted to their estimated realizable values, and trademarks which have been valued at restated cost and are amortized over a period of twenty years. Other assets also include bond discount arising from bonds issued by the Company during 1994 (see Note 9).

q) Long-term severance indemnities

The Company and most of its subsidiaries have agreed with their personnel to the payment of long-term severance indemnities. The accrued liability covering this obligation is reported under Long-term liabilities and has been calculated each year based on the present value of the obligation, assuming an average employee tenure of eight years and a 7% discount rate (see Note 13).

r) Income taxes

Effective January 1, 2000, the effects of deferred income taxes arising from temporary differences between the basis of assets and liabilities for tax and financial statement purposes are recorded in accordance with Technical Bulletin No. 60 of the Chilean Institute of Accountants. The effects of deferred income taxes at January 1, 2000, which were not previously recorded, are recognized in income beginning in 2000 as the temporary differences reverse. Until December 31, 1999, deferred income taxes were also recorded on the basis of timing differences between tax and financial results, but only for those items at year end which were not expected to be offset by similar new timing differences in future years.

The subsidiaries in Argentina have not accrued income taxes due to tax loss carryforwards (see Note 14). However, CICSA recorded a minimum imputed income tax (see Note 9) under Other assets as the taxes paid can be used to offset income taxes in future periods.

s) Employee vacations

Vacations are accrued as a liability when earned by employees.

t) Cash equivalents

For purposes of the statement of cash flows, the Company considers all highly liquid investments purchased with a maturity of three months or less to be cash equivalents, including time deposits, marketable securities and securities purchased under resale agreements.

Cash flows from operating activities include all those cash flows related to the primary operating activities of the Company and also include interest paid, interest income and, in general, all those flows that are not defined as investing or financing activities. The concept of operating used in this statement is broader than the concept of operating income used in the statement of income.

The balance of cash and cash equivalents is as follows:

	At December 31,	
	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$
Cash	7,648,921	6,497,085
Time deposits	15,073,572	14,386,785
Mutual fund shares (money market funds) (Note 3)	2,149,005	414,614
Securities purchased under resale agreements	<u>32,839,151</u>	<u>26,268,021</u>
Total	<u>57,710,649</u>	<u>47,566,505</u>

u) Revenue recognition

The Company recognizes revenues relating to domestic sales of beer, soda, mineral water, juice products and wine upon delivery and physical acceptance of the product, at which time title passes to the customer. Viña San Pedro S.A. generally recognizes revenues relating to export sales of wine when the wine is shipped, which in accordance with established sales terms is when title passes to the customer.

v) Advertising and sales promotion costs

Advertising and sales promotion costs are expensed as incurred.

w) Accumulated deficit during development period

In accordance with Circular 981 of the Superintendency of Securities and Insurance, disbursements made during the organization and start-up stage which are not assignable to tangible or intangible assets are included in shareholder's equity in the balance sheets as Accumulated deficit during development period.

NOTE 2 - ACCOUNTING CHANGES

- a) During 1999, the Company changed its estimate of the liability for guarantees on bottles. Previously, the liability was represented by the historical value of cash received in guarantee for the bottles. In 1999 and in future years, the liability for guarantees on bottles is recorded based on the estimated number of bottles in circulation, determined by way of regular inventories of bottles, and by applying a weighted average deposit value per bottle. The revised estimate reflects the reduction in the guarantees corresponding to bottles destroyed in the market or transferred by clients to third parties.

The aforementioned accounting change caused a decrease in the liability for guarantees on bottles amounting to ThCh\$ 6,071,126, and an increase in non-operating income in the same amount. In addition, a loss of ThCh\$ 910,669 was accounted for due to the corresponding effect on deferred taxes.

Starting in 2000, the adjustments made to this obligation are based on annual physical inventory counts.

- b) As indicated in Note 1 r), effective January 1, 2000 the Company began applying Technical Bulletin No. 60 of the Chilean Institute of Accountants regarding deferred income taxes. This Bulletin requires the recognition of deferred income taxes for all temporary differences whether recurring or not, using an asset and liability approach. This change resulted in an increase in income of ThCh\$ 248,153 during the year ended December 31, 2000 as described in Note 14 c).

NOTE 3 - TIME DEPOSITS AND MARKETABLE SECURITIES

Time deposits and marketable securities are summarized as follows:

	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$
Time deposits	42,159,075	37,087,781
Shares	243,237	244,526
Mutual fund quotas	<u>2,149,005</u>	<u>414,614</u>
Total	44,551,317	37,746,921
	=====	=====

NOTE 4 - ACCOUNTS RECEIVABLE - TRADE AND OTHER

Accounts receivable are summarized as follows:

	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$
Trade accounts receivable	69,148,639	71,350,045
Other accounts receivable	3,140,654	4,287,123
Advances to suppliers	890,431	3,236,375
Allowance for doubtful accounts	<u>(6,228,553)</u>	<u>(7,232,917)</u>
Total	66,951,171	71,640,626
	=====	=====

The provision for doubtful accounts totaled ThCh\$ 6,175,235, ThCh\$ 6,228,554 and ThCh\$ 7,232,917 for the years ended 1998, 1999 and 2000, respectively.

NOTE 5 - FOREIGN CURRENCY

Assets and liabilities denominated in or exposed to the effects of foreign currency are included in the consolidated financial statements and translated into Chilean pesos as described in Note 1 d) and o). They are summarized as follows:

	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$
Assets		
Current assets	41,490,282	36,791,272
Property, plant and equipment	73,156,892	75,989,623
Other assets	<u>23,161,730</u>	<u>27,436,014</u>
Total	137,808,904	140,216,909
	=====	=====
Liabilities		
Current liabilities	27,097,863	47,090,654
Long-term liabilities	<u>40,545,638</u>	<u>33,266,523</u>
Total	67,643,501	80,357,177
	=====	=====

The 1999 and 2000 amounts detailed above include the non-monetary assets and liabilities of investments in foreign subsidiaries and investees (Compañía Cervecerías Unidas Argentina S.A. and subsidiaries) expressed in US dollars in conformity with the application of Technical Bulletin No. 64 as described in Note 1 o).

NOTE 6 - INVENTORIES

Inventories are summarized as follows:

	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$
Finished goods	4,875,170	5,138,558
Production in process and semi-manufactured goods	3,790,795	1,483,076
Raw materials	24,478,254	21,248,372
Raw materials in transit	550,825	555,723
Supplies	7,556,496	7,977,091
Wine in third-party cellars	1,380,651	164,060
Grape crop development costs	2,251,910	1,900,007
Obsolescence provisions	<u>(381,499)</u>	<u>(671,892)</u>
Total	44,502,602	37,794,995
	=====	=====

NOTE 7 - OTHER CURRENT ASSETS

Other current assets consisted of the following:

	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$
Securities purchased under resale agreements:		
Readjustable Promissory Notes - Central Bank of Chile (1)	32,945,016	26,345,428
Bond discount (Note 12)	55,917	55,900
Deferred income taxes (Note 14)	740,681	1,664,581
Other	<u>4,602</u>	<u>-</u>
Total	33,746,216	28,065,909
	=====	=====

(1) Readjustable Promissory Notes that mature in January, February and March 2001 (January, February and March 2000 for 1999 balances).

NOTE 8 - PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment, net, are summarized as follows:

	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$
Land and buildings	73,785,522	79,719,103
Vineyards	7,894,668	10,026,969
Machinery and equipment	220,024,826	237,599,761
Increase arising from technical appraisal of fixed assets	9,187,816	8,618,951
Bottles and containers	100,837,363	88,202,928
Construction in progress	38,856,223	14,182,145
Promotional assets	42,809,749	42,017,635
Fixed assets in transit	552,958	1,419,814
Fixtures and fittings	30,587,908	34,798,963
Software (net)	950,575	2,865,506
Other fixed assets	283,463	1,111,731
Accumulated depreciation	<u>(194,131,181)</u>	<u>(191,056,356)</u>
Total property, plant and equipment (net)	331,639,890	329,507,150
	=====	=====

Estimated useful lives of assets are as follows:

	<u>Years</u>
Buildings	25 - 100
Vineyards	20 - 30
Machinery and equipment	5 - 20
Bottles and containers	4 - 8
Other fixed assets	10

NOTE 9 - OTHER ASSETS

	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$
Accounts receivable from related companies (Note 16)	2,535,503	2,648,019
Goodwill on investments (d)	32,947,136	44,473,878
Negative goodwill on investment in Compañía Industrial Cervecera S.A., net	(548,214)	(675,795)
Property, plant and equipment held for sale (b)	10,250,120	17,555,316
Investments in affiliated companies (c)	10,746,884	30,247,822
Prepaid expenses	1,280,229	915,039
Discount on issuance of bonds (Note 12)	654,201	598,086
Investments in other companies (a)	18,877,570	35,492
Trademarks	6,856,000	6,999,380
Acumulated amortization of trademarks	(597,157)	(997,851)
Minimum imputed income tax (Argentina)	1,413,596	1,941,234
Deferred income tax (Note 14)	302,029	746,422
Other	<u>212,207</u>	<u>166,434</u>
Total	84,930,104	104,653,476
	=====	=====

(a) Corresponds in 1999 mainly to the Company's investment in UCP Backus & Johnston S.A.A. In 2000, the designation of the director from CCU in UCP Backus & Johnston S.A.A. it was classified as investment in related company.

(b) Property, plant and equipment held for sale:

<u>Location</u>	<u>December 31, 1999</u>			<u>December 31, 2000</u>		
	<u>Gross</u>	<u>Provision for net realizable value</u>	<u>Net</u>	<u>Gross</u>	<u>Provision for net realizable value</u>	<u>Net</u>
Quilicura	2,116,712	-	2,116,712	2,172,589	-	2,172,589
Limache	1,916,791 (701,791)	1,215,000	2,214,105	(701,791)	1,512,313	1,881,321
Santiago	2,427,363	(835,732)	1,591,631	2,717,053	(835,732)	1,881,321
Talca	1,064,562	(28,561)	1,036,001	1,234,808	(28,561)	1,206,248
Concepción	2,048,666	(671,895)	1,376,771	263,779	(87,706)	176,073
Osorno	-	-	-	9,940,601	(2,336,800)	7,603,801
Serena	2,823,338	(577,680)	2,245,658	2,923,583	(577,680)	2,345,903
Viña del Mar	945,096	(306,753)	638,343	897,630	(306,753)	590,877
Other	<u>371,671</u>	<u>(341,667)</u>	<u>30,004</u>	<u>407,858</u>	<u>(341,667)</u>	<u>66,191</u>
Total	13,714,199	(3,464,079)	10,250,120	22,772,006	(5,216,690)	17,555,316
	=====	=====	=====	=====	=====	=====

During 2000, the Company wrote down property, plant and equipment at its Osorno plant to net realizable value due to the closing of the plant (see Note 24). A charge totaling ThCh\$ 2,336,800 was recorded in non-operating expenses. Minor variations in the provisions of other plants occur due to the transfer of equipment between plants. In prior years, the Company wrote down the other properties listed above, all of which are included in the Company's Beer segment (see Note 22).

(c) Investments in related companies at December 31 of each year are summarized as follows:

<u>Company</u>	Percentage owned		Investment carrying value		Equity in net earnings of affiliated companies recognized in income (loss)		
	<u>1999</u>	<u>2000</u>	<u>1999</u>	<u>2000</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>
	%	%	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Southern Breweries Establishment (1)	50.00	50.00	10,746,884	11,533,288	942,962	956,172	1,194,012
Unión de Cervecerías Peruanas Backus & Johnston S.A.A. (2)	-	4.63	-	11,237,203	-	-	(11,537)
Cervecería Austral S.A. (3)	-	50.00	-	2,090,687	-	-	36,932
Finca La Celia S.A. (4)	-	100.00	-	5,386,644	-	-	-
Inversiones Socinver S.A. in liquidation	-	-	-	<u>2,358</u>	<u>(1,061)</u>	-	-
Total			<u>10,746,884</u>	<u>30,247,822</u>	<u>945,320</u>	<u>955,111</u>	<u>1,219,407</u>

(1) The Company's ownership interest in Southern Breweries Establishment is 50%. Its primary objective is to maintain an investment in Karlovacka Pivovara d.d., a brewery operating in Croatia. Southern Breweries Establishment had an ownership interest of 68.80% in Karlovacka Pivovara d.d. at December 31, 1999 and 2000.

The Company acquired its investment in Southern Breweries Establishment in September 1994, resulting in Goodwill amounting to ThCh\$ 192,945 which is being amortized over a period of 20 years.

(2) During 1999, the Company acquired a 4.28% interest in UCP Backus & Johnston S.A.A. for ThCh\$ 18,841,251, generating goodwill of ThCh\$ 8,962,809. This investment was accounted for at cost during 1999. During 2000, the Company acquired an additional 0.35% interest in UCP Backus & Johnston S.A.A. for ThCh\$ 852,762 generating goodwill of ThCh\$ 563,026. On February 22, 2000, a member of the Board of Directors of the Company became a member of the Board of UCP Backus & Johnston S.A.A. As a result, for Chilean GAAP purposes the Company began accounting for its investment by the equity method effective February 1, 2000.

(3) During November 2000, the Company acquired 50.00% of Cervecería Austral S.A. at a cost of ThCh\$ 4,412,928, generating goodwill of ThCh\$ 2,296,764. The principal activity of Cervecería Austral S.A. is the production, bottling and distribution of beer in Chile.

(4) The principal activity of Finca La Celia S.A., an Argentine company, is the production, marketing, and distribution of wine-related and other agricultural products and the rental of agricultural plots, warehouses, vineyards and other commercial establishments related to the wine industry. This company is not consolidated under Chilean GAAP at December 31, 2000, because it is in the development stage.

(d) Goodwill on investments (net of accumulated amortization) is detailed as follows:

	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$
Viña San Pedro S.A. (1)	5,700,702	6,839,173
Compañía Industrial Cervecera S.A.	15,896,830	15,432,898
ECUSA (2)	10,150,691	9,638,890
South Investment Limited	1,075,344	1,018,455
Southern Breweries Establishment	122,687	114,369
Aguas Minerales Cachantun S.A.	882	836
UCP Backus & Johnston S.A.A.	-	9,142,063
Cervecería Austral S.A.	<u>-</u>	<u>2,287,194</u>
Total	32,947,136	44,473,878
	=====	=====

Purchases of companies:

(1) During 1999, the Company made capital investments in Viña San Pedro S.A. totaling ThCh\$ 7,811,036 and acquired additional shares for ThCh\$ 3,655,842, thereby increasing its participation to 60.33%.

During 2000, the Company increased its participation in Viña San Pedro S.A. from 60.33% to 63.905% at a cost of ThCh\$ 9,854,147, generating goodwill of ThCh\$ 1,497,096.

(2) On November 29, 1999, the Company acquired an additional 45% interest in ECUSA for ThCh\$ 39,711,387. This transaction was recorded by the purchase method and generated goodwill of ThCh\$ 10,235,991. As CCU had previously owned a 54.84% interest in ECUSA and had consolidated the subsidiary for the past three years, no pro forma information is presented.

NOTE 10 - SHORT-TERM BORROWINGS

Short-term borrowings relate to bank loans obtained principally to finance imports which are denominated in the following currencies:

	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$
United States dollars	7,588,977	10,357,304
Other foreign currencies	19,599	7,457,273
UFs	<u>3,273,373</u>	<u>-</u>
Total	10,881,949	17,814,577
	=====	=====

The annual average rate of interest in 2000 on the above loans was approximately 10.12% (6.57% in 1999).

NOTE 11 - LONG-TERM DEBT

Long-term debt is comprised of:

	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$
Loans payable (generally in quarterly and semi-annual installments)	52,535,045	47,416,061
Bonds payable (Note 12)	31,211,324	26,392,836
Other long-term obligations	<u>1,037,453</u>	<u>1,435,332</u>
Total	84,783,822	75,244,229
<u>Less: Current portion</u>	<u>(16,746,489)</u>	<u>(20,708,319)</u>
Long-term portion	68,037,333	54,535,910
	=====	=====

The details of loans payable at December 31, 1999 were as follows:

<u>Bank</u>	<u>Currency</u>	<u>Short-term</u>	<u>Long-term</u>	Total at	Annual
				December 31, <u>1999</u>	interest rate
		ThCh\$	ThCh\$	ThCh\$	%
Banco BICE	UF	130,192	247,791	377,983	6.42
Citibank (1)	US\$	4,638,759	37,461,372	42,100,131	(2)
Banco de A. Edwards	UF	524,178	1,420,561	1,944,739	7.54
Banco Dresdner	US\$	247,213	233,714	480,927	6.58
Banco del Estado de Chile	UF	4,449,540	-	4,449,540	6.16
Banco Sudameris	US\$	279,154	155,396	434,550	8.41
Banco Santander	UF	470,852	900,090	1,370,942	7.54
Banco Sudameris	UF	254,482	-	254,482	6.45
Banco Sudameris	FrF	<u>352,482</u>	<u>769,269</u>	<u>1,121,751</u>	4.31
Total		11,346,852	41,188,193	52,535,045	
		=====	=====	=====	

The details of loans payable at December 31, 2000 were as follows:

<u>Bank</u>	<u>Currency</u>	<u>Short-term</u>	<u>Long-term</u>	Total at	Annual
				December 31, <u>2000</u>	interest rate
		ThCh\$	ThCh\$	ThCh\$	%
Banco BICE	UF	128,020	123,855	251,875	6.24
Citibank (1)	US\$	13,418,245	25,814,250	39,232,495	(2)
Banco de A. Edwards	UF	474,399	946,743	1,421,142	6.65
Banco Dresdner	US\$	249,305	-	249,305	7.20
Banco del Estado de Chile	UF	75,159	4,365,273	4,440,432	6.39
Banco Sudameris	US\$	161,635	-	161,635	8.41
Banco Santander	UF	300,688	599,850	900,538	7.44
Banco Sudameris	FrF	<u>305,789</u>	<u>452,850</u>	<u>758,639</u>	6.28
Total		15,113,240	32,302,821	47,416,061	
		=====	=====	=====	

(1) On October 25, 1996, the Company subscribed a syndicated loan amounting to US\$ 75,000,000, with a term of 7 years, with fourteen foreign banks headed by Citibank, New York..

This loan requires that the Company comply with the following financial covenants:

- To maintain an interest coverage ratio of at least 2.25 measured quarterly on both an individual Parent Company and consolidated basis, and based on a moving average for the last four quarters. The interest coverage ratio is based on EBIT (earnings before interest expense and taxes) divided by interest expense.
- To maintain its leverage ratio at no more than 0.60 measured quarterly on both an individual Parent Company and consolidated basis. The leverage ratio is based on total debt divided by the sum of total debt, shareholders' equity and minority interest.
- To maintain as shareholders' equity the equivalent to the prior year required shareholders' equity, restated by the Consumer Price Index (CPI) plus 25% of earnings, if they are positive. The required shareholders' equity for 1995, the first year in the calculation, amounted to ThCh\$ 134,323,000 (historical), measured in Chilean pesos.

At December 31, 2000 the Company was in compliance with all of the covenants.

(2) Libor plus 0.40 for the first 5 years and Libor plus 0.45 for the last 2 years.

NOTE 12 - BONDS PAYABLE

a) Series B Bonds

Corresponds to an issue of 1,500 bonds of UF 1,000 each, with a ten year term. The principal is payable in semi-annual installments, with a two year grace period. Interest is payable every six months in arrears at a rate of 6.5% per annum. At December 31, 2000 the Company had made fourteen payments of principal, as stipulated in the placement deed. The last installment is payable on July 31, 2001.

b) Series C and D Bonds

The Series C and D Bonds consist of an issue of 120 bonds for a total of UF 1,200,000 and 70 bonds for a total of UF 700,000 with 21 and 12 year terms, respectively. For both series, the principal is payable in semi-annual installments beginning on March 31, 1995. Interest is payable semi-annually in arrears at a rate of 6% per annum calculated over 360 days, with payments on March 31 and September 30 of each year. At December 31, 2000 the Company had made twelve payments of principal, as stipulated in the placement deed. The last installments are due on September 30, 2015 and 2006, respectively.

These issues were placed at a discount of ThCh\$ 727,796 (historical) which was deferred over the term of the bonds. At December 31, 2000, ThCh\$ 55,900 (ThCh\$ 55,917 in 1999) are presented in Other current assets and ThCh\$ 598,086 (ThCh\$ 654,201 in 1999) in Other assets.

The series B, C and D Bonds have the following covenants:

- i) The Company is required to maintain a ratio of total liabilities to equity of two to one.
- ii) Current assets must exceed current liabilities during the term of the obligations.
- iii) The Company must maintain a minimum ratio of 1.30 of its unpledged assets over its unsecured current liabilities.
- iv) The Company must maintain unpledged assets of not less than 30% of liabilities.

- v) The Company must not make any new investments which exceed 15% of total assets in companies not classified by the Risk Classification Committee or which are classified as D or E investments by the Committee.

At December 31, 2000 the Company was in compliance with all the covenants.

Bonds payable are reported in the financial statements as follows:

	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$
<u>Short-term</u>		
Principal	4,701,539	4,922,640
Accrued interest	<u>538,905</u>	<u>430,495</u>
Total	5,240,444	5,353,135
<u>Long-term</u>		
Principal	<u>25,970,880</u>	<u>21,039,701</u>
Total	<u>31,211,324</u>	<u>26,392,836</u>
	=====	=====

- c) Scheduled maturities of long-term debt and bonds payable at December 31, 2000 are follows:

<u>Maturing during the years</u>	<u>Bonds payable</u>	<u>Loans payable</u>	<u>Other</u>	<u>Total</u>
	ThCh\$	ThCh\$	ThCh\$	ThCh\$
2001	5,353,135	15,113,240	241,944	20,708,319
2002	1,274,735	14,410,600	195,779	15,881,114
2003	1,274,735	14,555,747	404,155	16,234,637
2004	1,274,735	955,416	137,532	2,367,683
2005	1,274,735	793,686	418,423	2,486,844
2006 to 2009	2,334,732	1,587,372	37,499	3,959,603
2010 to 2014	10,955,812	-	-	10,955,812
2015	<u>2,650,217</u>	<u>-</u>	<u>-</u>	<u>2,650,217</u>
Total	<u>26,392,836</u>	<u>47,416,061</u>	<u>1,435,332</u>	<u>75,244,229</u>
	=====	=====	=====	=====

NOTE 13 - ACCRUED EXPENSES

The detail of accrued expenses at each year-end is as follows:

<u>Short-term</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$
Salaries payable	169,359	188,213
Compulsory profit sharing benefits to employees	1,212,713	773,461
Other employee benefits	329,773	684,131
Advertising expenses	2,504,929	2,585,609
Fees	64,556	60,639
Directors' profit sharing (Note 19)	1,077,931	640,435
Provision for vacation expenses	3,216,848	2,926,606
Provision for severance indemnities	170,030	366,092
Forward exchange contracts	4,779	-
Accrued expenses	3,147,996	2,939,548
Fines payable for closure of Cordoba plant	1,182,946	573,650
Sales commissions	108,296	149,180
Licenses and consulting	107,763	276,785
Freight costs	-	272,826
Other accrued expenses	<u>1,670,763</u>	<u>1,393,539</u>
Total	14,968,682	13,830,714
	=====	=====
<u>Long-term</u>		
Provision for severance indemnities	2,708,298	1,928,810
Distribution contracts	-	187,662
Provision for lawsuits	<u>69,554</u>	<u>102,308</u>
Total	2,777,852	2,218,780
	=====	=====

NOTE 14 - INCOME TAXES

- a) The Company has income tax liabilities at December 31, 2000 amounting to ThCh\$ 4,230,538 (ThCh\$ 4,847,905 in 1999) and liabilities for other taxes of ThCh\$ 331,853 (ThCh\$ 79,181 in 1999). Most of the income tax that would have been payable on 1999 and 2000 results of operations has been eliminated by the application of tax loss carryforwards which arose in prior years. At December 31, 2000, the Company had tax loss carryforwards in Chile amounting to ThCh\$ 2,215,676 (ThCh\$ 11,961,888 in 1999) which are available to apply against tax liabilities in future years. No expiration date is prescribed by Chilean law for tax loss carryforwards.

b) Deferred income taxes

Effective January 1, 2000, the Company began applying Technical Bulletin No. 60 of the Chilean Institute of Accountants regarding deferred income taxes.

At December 31, 1999 and 2000, the accumulated balances from deferred taxes originating from timing differences were as follows:

<u>Timing differences</u>	1999				2000			
	Asset		Liabilities		Asset		Liabilities	
	<u>Short-term</u>	<u>Long-term</u>	<u>Short-term</u>	<u>Long-term</u>	<u>Short-term</u>	<u>Long-term</u>	<u>Short-term</u>	<u>Long-term</u>
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Allowance for doubtful accounts	-	-	-	-	856,231	-	-	-
Provision for vacations	-	-	-	-	344,183	-	-	-
Provision for obsolescence of inventories	-	-	-	-	130,143	2,565	-	-
Provision for impairment of fixed assets	-	-	-	(1,853,386)	-	308,005	-	-
Other provisions	740,681	302,029	-	15,255	539,022	708,378	-	30,223
Leasing obligations	-	-	-	-	-	-	-	23,250
Depreciation of fixed assets	-	-	-	11,647,127	-	3,392	-	13,455,910
Employee severance indemnities	-	-	-	102,835	-	-	-	234,627
Capitalization of required software	-	-	-	-	-	-	-	2,206
Amortization of intangibles	-	-	-	(28,478)	-	78,239	-	92,981
Capitalization of fixed assets	-	-	-	-	-	-	-	120,149
Deferred customs duties	-	-	-	-	-	77,926	-	-
Provision for labor lawsuit	-	-	-	-	-	35,808	-	-
Operating expenses on farmland development	-	-	-	-	-	-	264,386	-
Adjustment of bottle deposits	-	-	-	910,669	-	-	-	893,578
Tax loss carryforwards	-	-	-	-	18,147	3,032,287	-	-
Less: Complementary accounts - net of accumulated amortization	-	-	-	-	(223,145)	(3,500,178)	(10,053)	(2,564,879)
Total	740,681	302,029	-	10,794,022	1,664,581	746,422	254,333	12,288,045

The complementary accounts correspond to the accumulated effect of deferred income taxes which were not recorded until January 1, 2000 when Technical Bulletin No. 60 was adopted. The complementary accounts are amortized over the weighted average terms of reversal of the corresponding temporary differences.

c) Effect on results

	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
Deferred income tax provision	(783,195)	(2,506,443)	(709,613)
Amortization of effects of deferred income taxes accumulated at beginning of the year	-	-	248,153
Current tax provision	<u>(4,205,025)</u>	<u>(5,024,272)</u>	<u>(4,558,385)</u>
Total	<u>(4,988,220)</u>	<u>(7,530,715)</u>	<u>(5,019,845)</u>

NOTE 15 - SHAREHOLDERS' EQUITY

The changes in the Shareholders' equity accounts during 1998, 1999 and 2000 were as follows:

	Number of shares	Common stock	Share premium	Other reserves			Cumulative translation adjustment	Retained earnings		Total
				Surplus on technical appraisal of fixed assets	Other	Pre-operating stage deficit		Retained earnings	Net income for the year	
Balances at December 31, 1997 (historical)	310,829,080	127,298,708	8,516,297	2,921,039	(7,852)	-	-	125,795,043	27,754,065	292,277,300
Allocation of 1997 net income	-	-	-	-	-	-	-	27,754,065	(27,754,065)	-
Final dividend of Ch\$ 29.15 per share	-	-	-	-	-	-	-	(9,059,182)	-	(9,059,182)
Price-level restatement	-	5,630,508	396,240	125,605	(338)	-	-	6,321,776	-	12,473,791
Capital increase	3,100,000	5,802,364	1,106,699	-	-	-	-	-	-	6,909,063
Interim dividend of Ch\$ 32.00 per share	-	-	-	-	-	-	-	-	(10,045,731)	(10,045,731)
Translation adjustment for the year	-	-	-	-	-	-	1,733,252	-	-	1,733,252
Net income for the year	-	-	-	-	-	-	-	-	39,315,354	39,315,354
Balances at December 31, 1998	313,929,080	138,731,580	10,019,236	3,046,644	(8,190)	-	1,733,252	150,811,702	29,269,623	333,603,847
Balances at December 31, 1998 restated in constant December 31, 2000 pesos		149,028,516	10,762,884	3,272,771	(8,798)	-	1,861,898	162,005,248	31,442,073	358,364,592
Balances at December 31, 1998 (historical)	313,929,080	138,731,580	10,019,236	3,046,644	(8,190)	-	1,733,252	150,811,702	29,269,623	333,603,847
Allocation of 1998 net income	-	-	-	-	-	-	-	29,269,623	(29,269,623)	-
Final dividend of Ch\$ 30.62 per share	-	-	-	-	-	-	-	(9,751,987)	-	(9,751,987)
Price-level restatement	-	3,757,892	286,544	79,212	(213)	-	43,910	4,516,332	-	8,683,677
Capital increase	4,573,792	8,874,757	1,531,997	-	-	-	-	-	-	10,406,754
Interim dividend of Ch\$ 26.00 per share	-	-	-	-	-	-	-	-	(8,281,075)	(8,281,075)
Translation adjustment for the year	-	-	-	-	-	-	3,346,767	-	-	3,346,767
Net income for the year	-	-	-	-	-	-	-	-	41,181,681	41,181,681
Balances at December 31, 1999	318,502,872	151,364,229	11,837,777	3,125,856	(8,403)	-	5,123,929	174,845,670	32,900,606	379,189,664
Balances at December 31, 1999 restated in constant December 31, 2000 pesos		158,478,348	12,394,153	3,272,771	(8,798)	-	5,364,754	183,063,417	34,446,934	397,011,579
Balances at December 31, 1999 (historical)	318,502,872	151,364,229	11,837,777	3,125,856	(8,403)	-	5,123,929	174,845,670	32,900,606	379,189,664
Allocation of 1999 net income	-	-	-	-	-	-	-	32,900,606	(32,900,606)	-
Final dividend of Ch\$ 38.65 per share	-	-	-	-	-	-	-	(12,309,767)	-	(12,309,767)
Price-level restatement	-	7,114,119	556,376	146,915	(395)	-	240,307	9,407,092	-	17,464,414
Proportional share of loss of subsidiary in development period	-	-	-	-	-	(109,961)	-	-	-	(109,961)
Interim dividend of Ch\$ 33.00 per share	-	-	-	-	-	-	-	-	(10,510,595)	(10,510,595)
Translation adjustment for the year	-	-	-	-	-	-	2,503,925	-	-	2,503,925
Net income for the year	-	-	-	-	-	-	-	-	25,727,374	25,727,374
Balances at December 31, 2000	318,502,872	158,478,348	12,394,153	3,272,771	(8,798)	(109,961)	7,868,161	204,843,601	15,216,779	401,955,054

- a) Beginning in 1998, the Cumulative translation adjustments account includes exchange differences resulting from the application of Technical Bulletin No 64 of the Institute of Chilean Accountants as follows:

Translation gain (net) on foreign investment.....	ThCh\$ 3,017,647
Exchange losses on bank loans designated as hedges on foreign investments.....	(1,155,749)
Balance at December 31, 1998.....	1,861,898
Translation gain (net) on foreign investment.....	8,177,952
Exchange losses on bank loans designated as hedges on foreign investments.....	(4,719,006)
Price-level restatement.....	43,910
Balance at December 31, 1999.....	5,364,754
Translation gain (net) on foreign investment.....	8,602,116
Exchange losses on bank loans designated as hedges on foreign investments.....	(6,339,016)
Price-level restatement.....	240,307
Balance at December 31, 2000.....	ThCh\$ 7,868,161
	=====

- b) The accumulated deficit during development period of subsidiaries for 2000 includes the recognition of the proportional share of the result of operations of a subsidiary in the development stage.
- c) As required by Chilean Law, Paid-in capital has been modified to reflect the proportional capitalization of the price-level restatement of equity accounts.
- d) The Company's dividend policy is to distribute an annual dividend in an amount equal to 50% of its net income.
- e) At the Board of Directors' meeting held on December 11, 2000, the directors agreed to distribute an interim dividend of Ch\$ 33.00 per share for a total of ThCh\$ 10,510,595 (historical).
- f) At the Shareholders' meeting held on April 27, 2000, the shareholders agreed to distribute a final dividend of Ch\$ 38.65 per share for a total of ThCh\$ 12,309,767 (historical).
- g) At the Board of Directors' meeting held on December 6, 1999, the directors agreed to distribute an interim dividend of Ch\$ 26 per share for a total of ThCh\$ 8,281,075 (historical).
- h) At the Shareholders' meeting held on April 26, 1999, the shareholders agreed to pay a dividend of Ch\$ 30.62 for a total of ThCh\$ 9,751,987 (historical) corresponding to accumulated earnings. This dividend includes an amount of ThCh\$ 1,748,875 (historical) to complete the 30% minimum dividend required by Chilean Corporate Law and an additional dividend of ThCh\$ 8,003,112 (historical) equivalent to Ch\$ 25.12728 per share.
- i) At the Board of Directors' meeting held on December 14, 1998, the directors agreed to distribute an interim dividend of Ch\$ 32.00 per share for a total of ThCh\$ 10,045,731 (historical).
- j) At the Shareholders' meeting held on April 28, 1998, the shareholders agreed to distribute a final dividend of Ch\$ 29.15 per share for a total of ThCh\$ 9,059,182 (historical).

- k) At an Extraordinary Shareholders' Meeting held on October 24, 1996, the shareholders agreed to increase the capital of the Company by ThCh\$ 97,976,000, through the issuance of 57,108,434 shares with no par value, establishing October 24, 1999 as the maximum term to subscribe the issued shares. During 1996 and 1997, the Company sold 49,434,642 shares of this authorized increase in capital. In 1998, 3,100,000 shares of this issue were sold for ThCh\$ 6,975,000 (historical), generating a share premium of ThCh\$ 1,106,699. Total expenses relating to this placement amounted to ThCh\$ 65,937 (historical). In 1999, 4,573,792 shares of this issue were sold for ThCh\$ 10,526,754 (historical), generating a share premium of ThCh\$ 1,531,997 (historical). Total expenses relating to this placement amounted to ThCh\$ 120,000 (historical). The stock issuance expenses are shown deducted from the proceeds in the movement of shareholders' equity.

NOTE 16 - ACCOUNTS WITH RELATED COMPANIES

The consolidated balance sheet at December 31, 1999 and 2000 includes the following accounts with related companies:

<u>Entity</u>	<u>1999</u>		<u>2000</u>	
	<u>Receivable</u>	<u>Payable</u>	<u>Receivable</u>	<u>Payable</u>
	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Compañía de Petróleos de Chile S.A.	-	-	-	2,050
Cotelsa S.A.	-	-	-	3,020
Hoteles Carrera S.A.	2,936	-	1,617	-
Quiñenco S.A.	-	-	1,950	-
Southern Breweries Establishment	2,395,077	-	2,512,404	-
Lanzville Investments Establishment	140,426	-	135,615	-
Anheuser - Busch International Holdings, Inc.	542,908	-	1,411,285	-
Inmobiliaria del Norte S.A.	-	1,745	-	1,722
Editorial Trineo S.A.	-	-	-	566
Finca La Celia S.A.	-	-	1,295,437	-
Karlovacka Pivovara d.d.	<u>36,766</u>	<u>-</u>	<u>35,126</u>	<u>-</u>
Total	<u>3,118,113</u>	<u>1,745</u>	<u>5,393,434</u>	<u>7,358</u>

The balances receivable at December 31, 1999 and 2000 are included in the financial statements as follows:

	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$
Current assets		
Accounts receivable from related companies	582,610	2,745,415
Other assets (Note 9)		
Accounts receivable from related companies	<u>2,535,503</u>	<u>2,648,019</u>
Total	<u>3,118,113</u>	<u>5,393,434</u>

NOTE 17 - SIGNIFICANT TRANSACTIONS WITH RELATED COMPANIES

The principal transactions with related parties are detailed below:

<u>Company</u>	<u>Relationship</u>	<u>Transaction</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>
			ThCh\$	ThCh\$	ThCh\$
Alupack S.A.	Affiliate	Purchase of materials	113,717	39,207	25
Banco Santiago (1)	Affiliate	Purchase of time deposits	6,996,489	-	-
Banco de A. Edwards	Affiliate	Purchase of time deposits	-	8,157,899	108,933,110
		Interest on time deposits	-	9,621	611,212
		Services rendered	-	-	32,996
		Comisions paid	-	-	16,155
		Loans	-	-	3,687,072
Editorial Trineo S.A.	Affiliate	Purchase of materials	59,977	32,711	23,626
Hoteles Carrera S.A.	Affiliate	Services received (expense)	26,492	18,261	25,748
Inmobiliaria del Norte S.A.	Affiliate	Services received (expense)	21,029	22,883	23,980
Karlovacka Pivovara d.d.	Affiliate	Services rendered (income)	233,155	205,072	181,851
F.H.I. Finance Holding International B.V. (Paulaner Overseas Breweries B.V.)	Affiliate	License agreement and technical services	82,890	74,964	58,303
		Sales	69,326	29,167	-
Inversiones PFI Chile Ltda.	Affiliate	Purchase of raw materials	3,024,564	2,591,137	-
		Purchase of equipment	162,769	230,221	-
		Reimbursement of expenses	1,268,492	1,090,675	-
Southern Breweries Establishment	Equity investee	Advances on current account	232,420	121,077	224,701
Compañía de Petróleos de Chile S.A.	Affiliate	Purchase of raw materials	8,194	145,699	18,494
Anheuser Busch Lat Corporation	Affiliate	Technical assistance (expense)	30,254	77,571	90,866
Anheuser Busch Inc.	Affiliate	Royalty for Budweiser (expense)	681,404	833,258	885,675
		Purchase of raw materials and beer	1,759,525	1,815,596	1,607,012
		Marketing contribution	-	-	1,720,950
Cotelsa S.A.	Affiliate	Sales of pallets	16,999	28,253	35,837
BAESA	Minority interest	Reimbursement of expense	28,733	28,388	-
Lanzville Investments Establishment	Affiliate	Advance on current account	-	-	1,492
Banco de Chile	Affiliate	Time deposits	-	-	25,984,144
Quiñenco S.A.	Affiliate	Purchase of wine	-	-	2,064
Finca La Celia S.A.	Affiliate	Reimbursement of expenses	-	-	99,718
		Transfers on current account	-	-	812,621
		Interest on current account	-	-	123,272

(1) As from April 1999, not a related party.

NOTE 18 - COMMITMENTS AND CONTINGENCIES

- a) On December 11, 1998, The Coca Cola Company (“TCCC”) announced an agreement with Cadbury Schweppes plc (“Cadbury Schweppes”) to acquire certain of the latter’s international beverage brands and in August 1999 the agreement was reported to have been consummated. In July 1999, ECUSA filed an application against TCCC before the Chilean Antitrust Solicitor-General. In November 1999, ECUSA sued in a Chilean civil court, seeking a judicial declaration of breach of contract and damages, against CS Beverages Ltd., Canada Dry Corporation Ltd., TCCC, Atlantic Industries and Cadbury Schweppes. On December 22, 1999, the Company received a communication by means of which CS Beverages Ltd. and Canada Dry Corporation Ltd. unilaterally gave a 60-day notice of termination of the franchise agreements for the Crush and Canada Dry brands. This communication was later withdrawn by CS Beverages Ltd. and Canada Dry Corporation Ltd., stating that they would submit the validity of the termination of the agreements to the decision of a competent court. On March 24, 2000, the Company was informed that CS Beverages Ltd., and Canada Dry Corporation Ltd. filed a Request for Arbitration under the rules of the International Chamber of Commerce (“ICC”) to adjudge, among other things, the early termination of the agreements. During September 2000, ECUSA and TCCC reached an agreement to replace the two previous licence contracts between ECUSA and CS Beverages Limited and Canada Dry Corporation Limited with a new Bottler Contract which was submitted to the approval of the Antitrust Commission. On December 26, 2000, the Commission issued a resolution declaring that the new bottling contract was not objectionable from a free competition point of view. Additionally, this resolution denied the request to put an end to the Commission’s ex-officio proceeding. On January 2, 2001, ECUSA and certain subsidiaries of The Coca-Cola Company (CS Beverages Limited, Canada Dry Corporation Limited and Schweppes Holding Limited) agreed to make effective the new Bottler Contract. This new contract agreement has an initial ten-year term, renewable for consecutive five-year periods provided that certain conditions are fulfilled. Additionally, the new contract is subject to the terms and conditions implicit in the judicial proceeding now pending and referred to above.
- b) At December 31, 2000, Viña San Pedro S.A. had granted mortgages and pledges over certain of its property and equipment with a book value amounting to ThCh\$ 6,932,867 to guarantee obligations aggregating ThCh\$ 6,932,867.
- c) At December 31, 2000 the Company was a defendant in a number of commercial lawsuits of the type normally associated with the Company’s business and involving claims for damages for insignificant amounts. The Company made a minor provision for these amounts because management believes that most of the resulting judgments will be favorable and any losses incurred will not result in any material liability to the Company.

NOTE 19 - REMUNERATION OF DIRECTORS

During 2000, the Directors of the Parent Company and its subsidiaries received ThCh\$ 579,869 (ThCh\$ 562,023 in 1998 and ThCh\$ 576,031 in 1999) with respect to fees for attendance at Board meetings and reimbursement of expenses, which have been included in the consolidated statement of income under Selling and administrative expenses. In addition, in 2000 an accrual of ThCh\$ 640,435 was recorded corresponding to the Directors’ participation in net income for the year 2000 (ThCh\$ 1,055,836 in 1998 and ThCh\$ 1,077,931 in 1999). The participation in earnings is approved each year at the annual shareholders’ meeting.

These amounts are shown under Selling and administrative expenses.

NOTE 20 - NON-OPERATING INCOME

Non-operating income is summarized as follows:

	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
Interest earned from investments in banks and other financial institutions	12,436,649	8,870,000	4,562,931
Equity in net income of affiliated companies	945,320	956,172	1,230,944
Amortization of negative goodwill	28,765	31,458	33,711
Gain on sale of investments and marketable securities	410,248	1,346,558	-
Gain on change in estimate of deposit liability for bottles and containers (Note 2)	-	6,071,126	-
Deposits recognized in income	-	-	253,585
Gain on sale of properties held for sale and other assets	3,834,908	188,478	4,405,383
Rental income	102,224	11,725	42,964
Dividends received	77,390	352,934	13,078
Recovery of severance indemnities	-	284,429	198,125
Insurance recoveries	14,609	131,858	47,129
Gain from change in interest transaction in Argentine subsidiary	566,188	177,126	-
Reversal of impairment provision	1,130,496	-	-
Adjustment to income tax	530,548	-	-
Gain on sales of glass	478,657	537,955	497,248
Other	<u>1,276,828</u>	<u>802,807</u>	<u>739,515</u>
Total for the year	<u>21,832,830</u>	<u>19,762,626</u>	<u>12,024,613</u>

NOTE 21 - SELLING AND ADMINISTRATIVE AND NON-OPERATING EXPENSES

The following items are included under the Selling and administrative expenses caption:

	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
Salaries and employees benefits	42,643,086	42,762,915	41,673,183
Advertising and promotion expenses	28,759,064	28,722,102	31,685,138
Transportation	9,344,304	9,231,830	10,492,607
Distribution	2,647,559	2,084,983	2,437,534
Depreciation and amortization	8,355,936	9,347,693	10,310,299
Maintenance and general expenses	9,834,010	10,071,318	10,575,197
Remuneration of directors	1,617,859	1,653,962	1,220,304
Real estate and other taxes	1,718,023	2,050,647	1,930,223
Services purchased	9,319,898	10,398,800	11,498,901
Electricity	729,856	742,082	1,087,287
Other	<u>2,453,503</u>	<u>2,514,974</u>	<u>2,687,139</u>
Total for the year	<u>117,423,098</u>	<u>119,581,306</u>	<u>125,597,812</u>

The following items are included under the Non-operating expenses caption:

	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
Interest expense	7,980,370	6,330,420	6,976,448
Amortization of goodwill	1,227,895	1,496,873	2,390,645
Equity in loss of affiliated companies	-	1,061	11,537
Adjustment to market value of other investments	35,243	-	-
Write-offs of accounts receivables and other	-	-	519,540
Non- recurring legal expenses	-	-	317,172
Provision for impairment of property, plant and equipment	1,858,362	256,071	3,040,659
Loss on sale of Bahía Blanca Plant (Argentina)	1,942,393	-	-
Provision for severance indemnities	918,420	116,836	236,167
Loss on sale of property, plant and equipment	156,927	432,255	125,886
Amortization of intangibles	-	9,138	9,089
Restructuring costs and indemnities	-	132,478	5,877,893
Other	<u>2,660,508</u>	<u>994,480</u>	<u>388,601</u>
Total for the year	<u>16,780,118</u>	<u>9,769,612</u>	<u>19,893,637</u>

NOTE 22 - SEGMENT REPORTING

During 1998, the Company adopted the disclosure requirements of SFAS 131, "Disclosures about Segments of an Enterprise and Related Information" which requires that segment information be disclosed using a management approach. Under this pronouncement, segments are determined using the information that the chief operating decision maker uses to manage the business. The accounting policies of each segment are the same as those as described in Note 1- "Nature of Operations and Summary of Significant Accounting Policies".

The Company operates principally in five segments which comprise the production and sale of beer in Chile and Argentina, soft drinks and mineral water, wine and other activities which include the production and sale of plastic cases and containers. Total revenue by segment includes sales to unaffiliated customers, as reported in the Company's consolidated income statement, and intersegment sales of plastic cases, which are accounted for at invoice price.

Operating income is total revenue less operating expenses, which include cost of sales and selling and administrative expenses. In computing operating income, none of the following items has been added or deducted: net interest expense, equity in net income (loss) of affiliated companies, price-level restatement, other income and expenses, minority interest and income taxes.

Identifiable assets by segment are those that are used in the operations in each segment, as reported to the chief operating decision maker of the Company.

Segment information is presented below:

Year Ended December 31, 1998

	<u>Beer-Chile</u>	<u>Beer-Argentina</u>	<u>Soft Drinks and Mineral Waters</u>	<u>Wine</u>	<u>Other</u>	<u>Eliminations</u>	<u>Consolidated</u>
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Statement Income Data:							
Sales to third parties	125,881,701	40,547,145	94,605,879	39,557,833	426,301	-	301,018,859
Intersegment sales	-	-	-	-	<u>12,052,440</u>	<u>(12,052,440)</u>	-
Net sales	<u>125,881,701</u>	<u>40,547,145</u>	<u>94,605,879</u>	<u>39,557,833</u>	<u>12,478,741</u>	<u>(12,052,440)</u>	<u>301,018,859</u>
Operating income	<u>34,245,177</u>	<u>(2,099,071)</u>	<u>9,233,214</u>	<u>3,585,638</u>	<u>3,082,436</u>	<u>-</u>	<u>48,047,394</u>
Equity in net income of affiliated companies							945,320
Other expense (general corporate income)							8,450,861
Interest income (net)							4,456,279
Other expenses (general corporate expenses)							<u>(8,799,748)</u>
Price-level restatement							<u>(9,433)</u>
Income before income tax and minority interest							<u>53,090,673</u>
Sales of each segment include:							
Beer	123,820,271	38,495,891	-	-			
By-products	579,313	99,441	-	-			
Carbonated drinks	-	-	77,634,220	-			
Nectars	-	-	2,107,497	-			
Powdered mix	-	-	221,712	-			
Mineral Water	-	-	14,083,529	-			
Wine	-	-	-	39,403,323			
Other products	<u>1,482,117</u>	<u>1,951,813</u>	<u>558,921</u>	<u>154,510</u>			
Total	<u>125,881,701</u>	<u>40,547,145</u>	<u>94,605,879</u>	<u>39,557,833</u>			
Balance Sheet Data (at December 31, 1998):							
Identifiable assets	<u>189,676,511</u>	<u>67,480,176</u>	<u>111,114,325</u>	<u>51,375,936</u>	<u>10,444,395</u>	<u>-</u>	430,091,343
Cash and cash equivalents							57,020,049
Investments in affiliated and other companies							16,142,961
Goodwill							21,285,805
Negative goodwill							(530,049)
Corporate assets							<u>85,485,760</u>
Total consolidated assets							<u>609,495,869</u>

Year Ended December 31, 1999

	<u>Beer-Chile</u>	<u>Beer-Argentina</u>	<u>Soft Drinks and Mineral Waters</u>	<u>Wine</u>	<u>Other</u>	<u>Eliminations</u>	<u>Consolidated</u>
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Statement Income Data:							
Sales to third parties	119,351,282	47,333,654	89,022,633	47,773,286	572,744	-	304,053,599
Intersegment sales	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>11,479,834</u>	<u>(11,479,834)</u>	<u>-</u>
Net sales	<u>119,351,282</u>	<u>47,333,654</u>	<u>89,022,633</u>	<u>47,773,286</u>	<u>12,052,578</u>	<u>(11,479,834)</u>	<u>304,053,599</u>
Operating income	<u>27,762,725</u>	<u>(534,975)</u>	<u>6,305,764</u>	<u>5,371,895</u>	<u>3,042,351</u>	<u>-</u>	<u>41,947,760</u>
Equity in net income of affiliated companies							955,111
Other expense (general corporate income)							9,936,454
Interest income (net)							2,539,580
Other expenses (general corporate expenses)							(3,438,131)
Price-level restatement							<u>2,709,663</u>
Income before income tax and minority interest							<u>54,650,437</u>
Sales of each segment include:							
Beer	117,769,253	45,418,408	-	-			
By-products	463,437	77,202	-	-			
Carbonated drinks	-	-	72,877,936	-			
Nectars	-	-	1,776,978	-			
Powdered mix	-	-	101,767	-			
Mineral Water	-	-	13,630,249	-			
Wine	-	-	-	47,571,391			
Other products	<u>1,118,592</u>	<u>1,838,044</u>	<u>635,703</u>	<u>201,895</u>			
Total	<u>119,351,282</u>	<u>47,333,654</u>	<u>89,022,633</u>	<u>47,773,286</u>			
Balance Sheet Data (at December 31, 1999):							
Identifiable assets	<u>199,535,696</u>	<u>74,968,104</u>	<u>101,759,173</u>	<u>61,802,537</u>	<u>12,197,642</u>	<u>-</u>	450,263,152
Cash and cash equivalents							57,710,649
Investments in affiliated and other companies							29,624,454
Goodwill							32,947,136
Negative goodwill							(548,214)
Corporate assets							<u>52,117,388</u>
Total consolidated assets							<u>622,114,565</u>

Year Ended December 31, 2000

	<u>Beer-Chile</u>	<u>Beer-Argentina</u>	<u>Soft Drinks and Mineral Waters</u>	<u>Wine</u>	<u>Other</u>	<u>Eliminations</u>	<u>Consolidated</u>
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Statement of Income Data:							
Sales to third parties	119,787,818	47,328,956	97,505,952	52,501,813	251,878	-	317,376,417
Intersegment sales	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>17,492,075</u>	<u>(17,492,075)</u>	<u>-</u>
Net sales	<u>119,787,818</u>	<u>47,328,956</u>	<u>97,505,952</u>	<u>52,501,813</u>	<u>17,743,953</u>	<u>17,492,075</u>	<u>317,376,417</u>
Operating income	<u>25,096,241</u>	<u>(5,371,579)</u>	<u>10,440,121</u>	<u>5,576,110</u>	<u>3,698,984</u>	<u>-</u>	<u>39,439,875</u>
Equity in net income of affiliated companies							1,219,407
Other income (general corporate income)							6,230,738
Interest expense (net)							(2,413,517)
Other expenses (general corporate expenses)							(12,905,652)
Price-level restatement							<u>(64,149)</u>
Income before income tax and minority interest							<u>31,506,702</u>
 Sales of each segment include:							
Beer	117,702,155	45,978,643	-	-			
By-products	413,178	71,703	-	-			
Carbonated drinks	-	-	75,816,248	-			
Nectars	-	-	5,861,345	-			
Mineral Water	-	-	15,290,381	-			
Wine	-	-	-	52,198,317			
Other products	<u>1,672,485</u>	<u>1,278,610</u>	<u>537,978</u>	<u>303,496</u>			
Total	<u>119,787,818</u>	<u>47,328,956</u>	<u>97,505,952</u>	<u>52,501,813</u>			
 Balance sheet data (at December 31, 2000)							
Identifiable assets	<u>183,548,176</u>	<u>85,274,514</u>	<u>93,255,865</u>	<u>67,601,292</u>	<u>13,617,602</u>	<u>-</u>	<u>443,297,449</u>
Cash and cash equivalents							47,566,505
Investments in affiliated and other companies							30,283,314
Goodwill							44,473,878
Negative goodwill							(675,795)
Corporate assets							<u>60,520,299</u>
Total consolidated assets							<u>625,465,650</u>

Depreciation was allocated to each of the segments as follows:

<u>Segment</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
Beer-Chile	13,278,305	13,771,918	15,412,895
Beer-Argentina	4,979,894	6,710,581	7,995,997
Soft drinks and mineral water	11,417,385	11,285,611	10,811,666
Wine	1,199,240	1,486,924	1,710,611
Other	<u>959,630</u>	<u>1,075,497</u>	<u>1,061,317</u>
Total	<u>31,834,454</u>	<u>34,330,531</u>	<u>36,992,486</u>

Capital expenditures for each of the segments were as follows:

<u>Segment</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
Beer-Chile	7,996,411	35,029,885	10,103,737
Beer-Argentina	14,400,598	4,896,501	12,853,746
Soft drinks and mineral water	6,357,882	7,306,896	10,545,295
Wine	13,977,159	5,809,585	6,025,743
Other	<u>1,273,065</u>	<u>2,739,678</u>	<u>3,897,261</u>
Total	<u>44,005,115</u>	<u>55,782,545</u>	<u>43,425,782</u>

Information about the Company's operations in different geographic areas is as follows:

	1998			
	<u>Chile</u>	<u>Argentina</u>	<u>Eliminations</u>	<u>Consolidated</u>
	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Sales to third parties	259,727,348	41,779,301	(487,790)	301,018,859
Operating income (loss)	49,429,006	(1,381,612)	-	48,047,394
Equity in net income of affiliated companies				945,320
Other income (general corporate income)				8,450,861
Interest income (net)				4,456,279
Other expenses (general corporate expense)				(8,799,748)
Price level restatement				(9,433)
Income from continuing operations before income tax and minority interest				53,090,673
Total assets at December 31, 1998	503,717,665	105,948,528	(170,324)	609,495,869
	1999			
	<u>Chile</u>	<u>Argentina</u>	<u>Eliminations</u>	<u>Consolidated</u>
	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Sales to third parties	255,609,006	48,459,177	(14,584)	304,053,599
Operating income	41,777,884	169,876	-	41,947,760
Equity in net income of affiliated companies				955,111
Other income (general corporate income)				9,936,454
Interest income (net)				2,539,580
Other expenses (general corporate expense)				(3,438,131)
Price level restatement				2,709,663
Income from continuing operations before income tax and minority interest				54,650,437
Total assets at December 31, 1999	510,160,112	112,215,585	(261,132)	622,114,565
	2000			
	<u>Chile</u>	<u>Argentina</u>	<u>Eliminations</u>	<u>Consolidated</u>
	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Sales to third parties	269,375,194	48,024,099	(22,876)	317,376,417
Operating income	44,272,357	(4,832,482)	-	39,439,875
Equity in net income of affiliated companies				1,219,407
Other income (general corporate income)				6,230,738
Interest expense (net)				(2,413,517)
Other expenses (general corporate expense)				(12,905,652)
Price level restatement				(64,149)
Income from continuing operations before income tax and minority interest				31,506,702
Total assets at December 31, 2000	510,003,760	115,515,371	(53,481)	625,465,650

NOTE 23 - SUBSEQUENT EVENTS

- a) On January 16, 2001, the Company informed the Chilean Superintendency of Securities and Insurance that Anheuser-Busch Holding Inc. had become a shareholder in Compañía Cervecerías Unidas S.A. with a 15.445% ownership. This percentage does not include any purchases of ADRs.
- b) During January 2001, Viña San Pedro S.A. carried out a capital increase through the issuance of 2,168,711,657 shares and received proceeds totaling ThCh\$ 10,735,123, which is part of a capital increase approved in September 2000.
- c) On March 20, 2001, the Company sold its equity investment in Union de Cervecerías Peruanas Backus & Johnston S.A.A. for ThCh\$ 34,869,793. This transaction generated a non-recurring pre-tax gain of approximately ThCh\$ 16,227,474 which will be recorded during the first quarter of 2001.

NOTE 24 - DIFFERENCES BETWEEN CHILEAN AND UNITED STATES GENERALLY ACCEPTED ACCOUNTING PRINCIPLES

Accounting principles generally accepted in Chile vary in certain important respects from the accounting principles generally accepted in the United States. Such differences involve certain methods for measuring the amounts shown on the face of financial statements, as well as additional disclosures required by accounting principles generally accepted in the United States ("US GAAP").

1 Differences in measurement methods

The principal methods applied in the preparation of the accompanying financial statements which have resulted in amounts which differ from those that would have otherwise been determined under accounting principles generally accepted in the United States are as follows:

a) Inflation accounting

The cumulative inflation rate in Chile as measured by the Consumer Price Index for the three year period ended December 31, 2000 was approximately 12%.

Chilean accounting principles require that financial statements be restated to reflect the full effects of loss in the purchasing power of the Chilean peso on the financial position and results of operations of reporting entities. The method, described in Note 1, is based on a model which enables calculation of net inflation gains or losses caused by monetary assets and liabilities exposed to changes in the purchasing power of the local currency, by restating all non-monetary accounts in the financial statements. The model prescribes that the historical cost of such accounts be restated for general price-level changes between the date of origin of each item and the year-end, but allows direct utilization of replacement values for the restatement of inventories as an alternative to the price-level restatement of those assets, but only if the resulting variation is not material.

The inclusion of price-level adjustments in the accompanying financial statements is considered appropriate under the prolonged inflationary conditions which have affected the Chilean economy in the past. Accordingly, the effect of price-level changes is not eliminated in the reconciliation to US GAAP.

The price-level restatement is determined under Chilean GAAP by restating the following non-monetary assets and liabilities:

	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
Restatement of non-monetary accounts based on Consumer Price Index:			
Property, plant and equipment and bottles and containers	10,490,895	6,524,484	12,411,249
Investments in related companies	44,632	264,124	487,855
Investments in other companies and marketable securities	26,042	378,647	73,409
Other assets	5,053,679	5,270,649	7,351,745
Shareholders' equity	(13,399,621)	(9,091,810)	(17,464,414)
Net adjustment of assets and liabilities denominated in foreign currency	2,627,045	420,947	(1,805,005)
Adjustment of inventories to replacement cost	1,252,906	802,434	1,848,784
Increase in liabilities denominated in UF's due to indexation	(4,435,163)	(1,167,583)	(1,821,344)
Net restatements of income and expense accounts in terms of year end constant pesos	<u>(1,669,848)</u>	<u>(692,229)</u>	<u>(1,146,428)</u>
Price-level restatement (loss) gain	(9,433)	2,709,663	(64,149)
	=====	=====	=====

b) Revaluations of property, plant and equipment

As mentioned in Note 1 j), certain property, plant and equipment are reported in the financial statements at amounts determined in accordance with a technical appraisal carried out in 1979. The revaluation of property, plant and equipment is an accounting principle that is not generally accepted in the United States. The effects of the reversal of this revaluation, as well as of the related accumulated depreciation and depreciation charge for the year is shown in paragraph 1 q) below.

c) Inventory valuation

As indicated in Note 1 g), finished and in-process products are reported in the financial statements at the replacement cost of the raw materials included therein and therefore exclude labor and overhead. The practice of excluding labor and overhead is contrary to the accounting principles generally accepted in the United States. The adjustments required to conform with US GAAP at each year end are shown in paragraph 1 q) below.

d) Revaluation of fixed assets held for sale

Net income reported in the Chilean GAAP financial statements for the year ended December 31, 1991 included the effects of the reversal of a valuation allowance recorded in prior years to write-down the carrying value of land held for sale to estimated market value (Note 1 p). This reversal was not in conformity with accounting principles generally accepted in the United States and was therefore reflected in the reconciliation of net income to US GAAP for that year. The effect on the reconciliation of Shareholders' equity is set forth under paragraph 1 q) below. The US GAAP adjustment will be reversed when the land is actually sold.

e) Income tax

As discussed in Note 14, effective January 1, 2000 the Company began applying Technical Bulletin No. 60 of the Chilean Institute of Accountants concerning deferred income taxes. Technical Bulletin No. 60 requires the recognition of deferred income taxes for all temporary differences arising after January 1, 2000, whether recurring or not, using an asset and liability approach. For US GAAP purposes, in prior years the Company applied SFAS 109, "Accounting for Income Taxes", whereby income taxes are also recognized using substantially the same asset and liability approach with deferred income tax assets and liabilities established for temporary differences between the financial reporting basis and tax basis of the Company's assets and liabilities based on enacted rates at the dates that the temporary differences arose.

Furthermore, deferred income tax assets under US GAAP should be reduced by a valuation allowance if based on the weight of available evidence, it is more likely than not that some portion or all of the deferred income tax assets will be realized. The valuation allowance should be sufficient to reduce the deferred income tax asset to an amount that is more likely than not to be realized. Valuation allowances are also required in these circumstances under Chilean GAAP as from the adoption of Technical Bulletin No 60 in 2000.

After the year ended December 31, 1999, deferred income tax amounts determined under Chilean GAAP and US GAAP differ due to the recognition for US GAAP purposes of the reversal of deferred income taxes included in the US GAAP reconciliation in 1999 and prior years.

Prior to the implementation of Technical Bulletin No. 60, no deferred income taxes were recorded under Chilean GAAP if the related timing differences were expected to be offset in the year that they were projected to reverse by new timing differences of a similar nature.

The effects of the differences between providing for deferred income taxes under Chilean GAAP and US GAAP are included in paragraph 1 q) below and certain disclosures required under SFAS 109 are set forth under paragraph 3 b) below.

f) Joint venture

On November 2, 1994 BAESA and the Company signed an Association Agreement to form a joint venture, with both companies contributing the assets being used in their respective soft drinks and mineral water bottling and distribution businesses in Chile. The agreement was made effective as of November 1, 1994.

The joint venture was formed by the Company contributing net assets in exchange for 55% of the shares of ECUSA, which previously was a wholly-owned subsidiary of BAESA. Considering that the Company owned 55% of ECUSA and therefore would receive 55% of all dividends declared, this investment was consolidated under Chilean GAAP. However, as mutual consent was required for all significant operating and management decisions, under US GAAP this investment was accounted for under the equity method at that time.

As indicated in Note 9, on November 29, 1999 the Company acquired the remaining 45% interest in ECUSA and therefore as of that date, it is consolidated under both Chilean and US GAAP.

The effects of deconsolidating the joint venture for the years ended December 31, 1998 and for the eleven-month period ended November 30, 1999 are shown in paragraph 2 below.

In accordance with US GAAP, accounting for investments by the equity method requires that the earnings or losses and the financial position of an investee be determined in accordance with US GAAP. Thus, in determining the difference between cost of an investment and the underlying equity in investee net assets, it is first necessary to adjust the investee's financial statements to eliminate any material variances from US GAAP. In the case of the Company's investment in ECUSA, which under US GAAP should be recorded based on the equity method up to November 30, 1999 as discussed above, the only significant difference between Chilean and US GAAP relates to accounting for deferred income taxes.

The adjustment required to comply with FAS 109 by ECUSA has been given effect in paragraph 1 q) below.

g) Investment securities

Under Chilean GAAP, investment securities held by the Company which are publicly traded are carried at the lower of cost or market value.

Under FAS No. 115, "Accounting for Certain Investments in Debt and Equity Securities", investment securities, which include debt and certain equity securities, are accounted for as follows:

- Debt securities that the Company has the positive intent and ability to hold to maturity are classified as held-to-maturity securities and are reported at amortized cost.
- Debt and equity securities that are bought and held principally for the purpose of selling them in the near term are classified as trading securities and are reported at fair value, with unrealized gains and losses included in earnings.
- Debt and equity securities not classified as either held-to-maturity or trading securities are classified as available-for-sale securities and reported at fair value, with unrealized gains and losses excluded from earnings and reported in a separate component of shareholders' equity.

The effect of the difference between Chilean GAAP and US GAAP in accounting for investment securities is indicated in paragraph 1 q) below.

h) Goodwill

Under Chilean GAAP, the difference between the cost and net book value of an acquired company at the acquisition date is recorded as goodwill (positive or negative), which is then amortized to income over a maximum period of twenty years. Under US GAAP, the cost of acquiring a company should be assigned to the tangible and identified intangible assets acquired and liabilities assumed on the basis of their fair values at the date of acquisition. An excess of cost over the fair value of net assets acquired should be recorded as goodwill, which may then be amortized over a period not exceeding 40 years.

If an excess of acquired net assets over cost arises, the excess should be allocated to reduce proportionately the values assigned to non-current assets (except long-term investments in marketable securities) in determining their fair values. If the allocation reduces the non-current assets to zero value, the remainder of the excess over cost (negative goodwill) should be classified as a deferred credit and amortized systematically to income over the period estimated to be benefited, but not in excess of 40 years.

Under Chilean GAAP, when an investment accounted for by the equity method is acquired, the proportionate net book value of the investee company is recorded as an investment and the difference between the cost of the investment and the proportionate net book value of the investee is recorded as goodwill. The goodwill is then amortized to income over a maximum period of twenty years. The investment account is adjusted to recognize the investor's share of the earnings or losses of the investee subsequent to the date of the purchase.

Under US GAAP, the carrying amount of an investment under the equity method is initially recorded at cost and shown as a single amount in the balance sheet of the investor. It is adjusted to recognize the investor's share of the earnings or losses of the investee subsequent to the date of investment, with the amount of the increase or decrease being included in the determination of net income by the investor. The investment reflects adjustments similar to those made in preparing consolidated statements, including adjustments to eliminate intercompany gains and losses and to account for the differences, if any, between the investor's cost and the underlying equity in net assets of the investee at the date of investment. The investment is also adjusted to reflect the investor's share of changes in the investee capital accounts.

The effects of the differences between Chilean and US GAAP in accounting for goodwill and negative goodwill on the equity investments in Viña San Pedro S.A. and Southern Breweries Establishment and on the purchases of majority ownership interests in Compañía Industrial Cervecera S.A. and Cervecería Santa Fe S.A. are shown in paragraph 1 q) below.

With respect to the purchase of the additional 45% interest in ECUSA (see Note 9), the purchase price exceeded the fair value of the assets acquired and liabilities assumed on the date of purchase. As a result, trademarks with an assigned fair value of ThCh\$ 7,321,341 and goodwill totaling ThCh\$ 3,248,984 were calculated for US GAAP purposes. The trademarks are being amortized over a period of five years.

i) Classification of income and expenses

Under Chilean GAAP the following income and expenses arising during the years 1998, 1999 and 2000 are classified as Non-operating income and expenses whereas under US GAAP they would be classified as Operating income and expenses:

	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
Non-operating income:			
Gain on sales of glass	478,657	537,955	497,248
Amortization of negative goodwill	28,765	31,458	33,711
Gain on change in estimate of deposit liability for bottles and containers	-	6,071,126	-
Rental income	102,224	11,725	42,964
Gain on sale of properties held for sale and other assets	3,834,908	188,478	4,405,383
Recovery of severance indemnities	-	284,429	198,125
Insurance recoveries	14,609	131,858	47,129
Reversal of impairment provision	1,130,496	-	-
Deposits recognized in income	-	-	253,585
Gain on sale of investments and marketable securities	<u>410,248</u>	<u>1,346,558</u>	<u>-</u>
	<u>5,999,907</u>	<u>8,603,587</u>	<u>5,478,145</u>
	=====	=====	=====

	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
Non-operating expenses:			
Amortization of goodwill	1,227,895	1,496,873	2,390,645
Provision for severance indemnities	918,420	116,836	236,167
Provision for impairment of property, plant and equipment	1,858,362	256,071	3,040,659
Loss on sale of property, plant and equipment	156,927	432,255	125,886
Loss on sale of Bahia Blanca plant (Argentina)	1,942,393	-	-
Write-offs of accounts receivable and other	-	-	519,540
Amortization of intangibles	-	9,138	9,089
Non-recurring legal expenses	-	-	317,172
Restructuring costs and indemnities	<u>-</u>	<u>132,478</u>	<u>5,877,893</u>
	<u>6,103,997</u>	<u>2,443,651</u>	<u>12,517,051</u>
	=====	=====	=====

j) Minimum dividend

As required by the Chilean Companies Act, unless otherwise decided by the unanimous vote of the issued and subscribed shares, an open stock corporation in Chile must distribute a cash dividend in an amount equal to at least 30% of the Company's net income for each year as determined in accordance with Chilean GAAP. Since the payment of the 30% dividend out of each year's income is a legal requirement in Chile, provision has been made in the accompanying US GAAP reconciliation in paragraph 1 q) below to recognize the corresponding decrease in net equity at December 31 of each year. At December 31, 2000 no adjustment was necessary due to the declaration of an interim dividend in excess of the 30% minimum.

k) Trademarks

Under Chilean GAAP, beginning in 1998 trademarks should be amortized over a period not exceeding 20 years; in prior years, trademarks were not required to be amortized. Under US GAAP, trademarks should be amortized over a period not exceeding 40 years. Accordingly, the difference between Chilean and US GAAP in amortizing trademarks assets held by Viña San Pedro S.A. and Compañía Cervecerías Unidas Argentina S.A. is reflected in the reconciliation in paragraph 1 q) below.

l) Staff severance indemnities

For Chilean GAAP purposes and until January 1, 1999 for US GAAP purposes, the Company provides for severance indemnities when rights to such benefits have been formally guaranteed to employee groups. Those obligations are based on the present value of the liabilities determined at the end of each year based on the current salary and number of years of service of each employee. The Company uses a real discount rate and projected employee service life based on probable tenure for vested employees. The real annual discount rate does not include a projection of inflation and accordingly, future salary increases are also excluded from the calculation of the obligation, because all such future increases are expected to approximate the increase in inflation over a long-term period. For US GAAP purposes, the severance indemnities described above can be determined based on the vested benefits to which the employees are entitled if they separate immediately (settlement basis). Management decided to record the cumulative effect of a change in accounting principles for changing to the settlement basis under US GAAP with effect on January 1, 1999 (and for the effects prospectively thereafter) because management believes that the settlement basis better reflects the amounts that would be paid to employee in the event of any changes in levels of personnel that may be required to respond to the competitive business environment in which the Company operates. The difference in accounting for staff severance benefits between Chilean and US GAAP is included in the reconciliation to US GAAP under paragraph 1 q) below. The cumulative effect of the change in 1999 was a loss of ThCh\$ 1,875,680 (or Ch\$ 5.92 per share).

m) Capitalization of interest

Under Chilean GAAP, the capitalization of interest cost associated with projects under construction is optional when incurred on debt that is not directly related to such projects. Under US GAAP, the capitalization of interest of qualifying assets under construction is required, regardless of whether interest is associated with debt directly related to a project or not. The effect of the capitalization and the related depreciation expense of this difference are included in paragraph 1 q) below.

n) Comprehensive income

For US GAAP purposes, companies are required to report comprehensive income and its components in a full set of general purpose financial statements. US GAAP requires that all items that are required to be recognized under accounting standards as components of comprehensive income be reported in a financial statement that is displayed with the same prominence as other financial statements. The information required by this standard is shown in paragraph 1 q).

o) Development stage results of operations

For Chilean GAAP purposes, investments in majority-owned subsidiaries in the development stage are recorded by the equity method and the investor's proportional share of the subsidiary's results of operations are taken to a reserve that forms part of the investor's shareholders' equity. For US GAAP purposes, majority-owned subsidiaries in the development stage are consolidated and the results of their operations charged directly to income. The difference between charging development stage results to equity under Chilean GAAP and to income under US GAAP has been included in the reconciliation of income under paragraph 1 q) below. No disclosure of the effects of consolidation of such subsidiaries has been made because the effects are not material.

p) Investment in Backus & Johnston (Peru)

The Company held a 4.63% ownership interest in UCP Backus & Johnston S.A. ("Backus & Johnston") at December 31, 2000. During the year 2000, one of the Directors of the Company became a member of the Board of Directors of Backus & Johnston. As a result, for Chilean GAAP purposes the Company began accounting for its investment by the equity method during 2000. For US GAAP purposes, in the absence of a company exercising significant influence on an investment, the investment would generally be accounted for at cost less any impairment in value that is other than temporary. The effects of accounting for the investment in Backus & Johnston at cost under US GAAP are included in paragraph 1 q) below.

q) Effects of conforming to US GAAP

The adjustments to reported net income required to conform with accounting principles generally accepted in the United States are as follows (all amounts are expressed in thousands of Chilean pesos of December 31, 2000 purchasing power):

	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
Net income as shown in the Chilean GAAP financial statements	42,233,418	43,117,220	25,727,374
Reversal of additional depreciation on revaluation of property, plant and equipment (par. 1 b)	(163,642)	(3,116)	(8,782)
Inclusion of labor and overhead in inventories (par. 1 c)	(130,948)	218,209	252,988
Revaluation of fixed assets sold (par. 1 d)	110,729	317,493	769,707
Reversal of additional depreciation on revaluation of fixed assets held for sale (par. 1 d)	189,722	49,125	3,878
Deferred income taxes (par. 1 e)	(1,020,742)	338,764	(2,558,789)
Net effect of US GAAP adjustment of ECUSA (par. 1 f)	1,223,592	164,825	90,840
Adjustment of amortization of goodwill on purchases of equity investments and subsidiaries (par. 1 h)	508,162	977,190	989,464
Net effects of amortization of goodwill and trademarks on purchase of ECUSA (par.1 h)	-	(161,486)	(968,917)
Amortization of trademarks for Viña San Pedro S.A. and Compañía Cervecerías Unidas Argentina S.A. (par. 1 k)	111,147	390,413	179,464
Adjustment of employee severance indemnities (par.1 l)	-	(1,945,062)	688,044
Adjustment for capitalization of interest cost (par.1 m)	-	2,636,619	1,071,846
Reversal of deficit during development period of subsidiary (par. 1 o)	-	-	(109,961)
Reversal of amortization of goodwill for Backus & Johnston (par. 1 p)	-	-	383,772
Reversal of equity in loss for Backus & Johnston (par. 1 p)	-	-	11,537
Reversal of dividends received from Backus & Johnston (par. 1 p)	-	-	421,405
Net income according to US GAAP	<u>43,061,438</u>	<u>46,100,194</u>	<u>26,943,870</u>
Other comprehensive income:			
Foreign currency translation adjustments	1,861,898	3,504,065	1,001,958
Unrealized (losses) gains on securities:			
Unrealized holding gains arising during period	<u>1,406,552</u>	<u>6,385,606</u>	<u>7,048,715</u>
Other comprehensive income	3,268,450	9,889,671	8,050,673
Income tax expense related to items of other comprehensive income	<u>(210,984)</u>	<u>(957,842)</u>	<u>(1,057,307)</u>
Comprehensive income according to US GAAP, net of tax (par. 1 n)	<u>46,118,904</u>	<u>55,032,023</u>	<u>33,937,236</u>

In addition, as described in paragraph 1 i) above, under Chilean GAAP, Non-operating expenses aggregating ThCh\$ 6,103,997 in 1998, ThCh\$ 2,443,651 in 1999 and ThCh\$ 12,517,051 in 2000 and Non-operating income aggregating ThCh\$ 5,999,907 in 1998, ThCh\$ 8,603,587 in 1999 and ThCh\$ 5,478,145 in 2000 would be reclassified to Operating expenses under US GAAP. Also, under Chilean GAAP, Non-operating income of ThCh\$ 530,548 in 1998 arising from a refund of income taxes would be reclassified as a reduction of Income tax expenses under US GAAP.

The adjustments required to conform net equity amounts to the accounting principles generally accepted in the United States are as follows:

	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
Net equity as shown in the Chilean GAAP financial statements	358,364,593	397,011,579	401,955,054
Reversal of revaluation of property, plant and equipment (par. 1 b)	(2,353,011)	(2,353,011)	(2,353,011)
Reversal of accumulated depreciation on revaluation of property, plant and equipment (par. 1 b)	(172,531)	(175,647)	(184,429)
Inclusion of labor and overhead in inventories (par. 1 c)	371,535	589,744	842,732
Exclusion of revaluation of fixed assets held for sale (par. 1 d)	(8,132,206)	(7,814,712)	(7,045,005)
Reversal of accumulated depreciation on revaluation of fixed assets held for sale (par. 1 d)	932,266	981,391	985,269
Assets (liabilities) from deferred income taxes under FAS 109 (par. 1 e)	3,946,317	3,327,240	(288,856)
Effect of US GAAP adjustment of ECUSA (par. 1 f)	(255,665)	(90,840)	-
Investment securities (par. 1 g)	1,264,747	7,650,353	14,699,068
Net effect of amortization of goodwill and trademarks on purchase of ECUSA (par. 1 h)	-	(161,486)	(1,130,403)
Adjustment of goodwill on equity investments (par. 1 h)	5,976,611	6,953,801	7,943,265
Minimum dividend permitted by law, equivalent to 30% of net income for the year determined in accordance with Chilean GAAP (par. 1 j)	(1,878,680)	(4,264,880)	-
Amortization of trademark for Viña San Pedro S.A. and Compañía Cervecerías Unidas Argentina S.A. (par. 1k)	(104,704)	285,708	465,172
Adjustment of employee severance indemnities (par. 1 l)	-	(1,945,062)	(1,257,018)
Adjustment for capitalization of interest cost (par. 1 m)	-	2,636,619	3,708,465
Reversal of foreign currency translation adjustments for Backus & Johnston (par. 1 p)	-	-	(1,501,967)
Reversal of amortization of goodwill for Backus & Johnston (par. 1 p)	-	-	383,772
Reversal of equity in loss of Backus & Johnston (par. 1 p)	-	-	11,537
Reversal of dividends received from Backus & Johnston (par. 1 p)	-	-	421,405
Net equity according to US GAAP	<u>357,959,272</u>	<u>402,630,797</u>	<u>417,655,050</u>

The following summarizes the changes in Shareholders' equity under US GAAP during the years ended December 31, 1998, 1999 and 2000:

	<u>ThCh\$</u>
Balance at January 1, 1998	325,149,588
Reversal of accrued minimum dividend from prior year	1,771,630
Dividend declared	(20,824,597)
Increase in capital	7,622,427
Minimum dividend at year-end required by law	(1,878,680)
Net income for the year	43,061,438
Reversal of gross unrealized losses on investments that are available-for-sale from prior year, net of tax	120,531
Gross unrealized gains on investments that are available-for-sale at year end, net of tax	1,075,037
Cumulative translation adjustment for the year	<u>1,861,898</u>
Balance at December 31, 1998	357,959,272
Reversal of accrued minimum dividend from prior year	1,878,680
Dividend declared	(19,054,190)
Increase in capital	11,079,892
Minimum dividend at year-end required by law	(4,264,880)
Net income for the year	46,100,194
Reversal of gross unrealized losses on investments that are available-for-sale from prior year, net of tax	(1,075,037)
Gross unrealized gains on investments that are available- for-sale at year-end, net of tax	6,502,801
Cumulative translation adjustment for the year	<u>3,504,065</u>
Balance at December 31, 1999	402,630,797
Reversal of accrued minimum dividend from prior year	4,264,880
Dividend declared	(23,177,862)
Net income for the year	26,943,870
Reversal of gross unrealized gains on investments that are available-for-sale from prior year, net of tax	(6,502,801)
Gross unrealized gains on investments that are available-for-sale at year-end, net of tax	12,494,208
Cumulative translation adjustment for the year	<u>1,001,958</u>
Balance at December 31, 2000	417,655,050
	=====

2 US GAAP Condensed Financial Statements

The above reconciling items (including the deconsolidation of the ECUSA joint venture) affect the consolidated balance sheets as of December 31, 1999 and 2000 and the income statements for the three years in the period ended December 31, 2000 as follows:

CONSOLIDATED BALANCE SHEET

Adjusted for general price-level changes and expressed in thousands
of constant Chilean pesos of December 31, 2000

	As of December 31, 1999		
	Consolidated balance sheet under Chilean GAAP	US GAAP adjustments	Consolidated balance sheet under US GAAP
	ThCh\$	ThCh\$	ThCh\$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents (1)	57,710,649	-	57,710,649
Time deposits	27,085,503	(27,085,503)	-
Marketable securities	243,237	(243,237)	-
Investments in available-for-sale securities	-	53,820,344	53,820,344
Accounts receivable-trade and other	66,951,171	-	66,951,171
Accounts receivable from related companies	582,610	-	582,610
Inventories	44,502,602	589,744	45,092,346
Prepaid expenses	6,866,499	-	6,866,499
Prepaid taxes	695,235	-	695,235
Other current assets	<u>907,065</u>	<u>(740,681)</u>	<u>166,384</u>
Total current assets	205,544,571	26,340,667	231,885,238
PROPERTY, PLANT AND EQUIPMENT, NET	331,639,890	(842,614)	330,797,276
OTHER ASSETS	<u>84,930,104</u>	<u>(17,948,003)</u>	<u>66,982,101</u>
Total assets	<u>622,114,565</u>	<u>7,550,050</u>	<u>629,664,615</u>
LIABILITIES AND SHAREHOLDERS' EQUITY			
CURRENT LIABILITIES			
Short-term borrowings	10,881,949	-	10,881,949
Current portion of long-term debt	16,746,489	-	16,746,489
Dividends payable	8,940,171	4,264,880	13,205,051
Accounts payable	34,101,047	-	34,101,047
Notes payable	1,587,439	-	1,587,439
Other payables	4,686,977	-	4,686,977
Accounts payable to related companies	1,745	-	1,745
Accrued expenses	14,968,682	-	14,968,682
Withholding taxes payable	8,531,614	-	8,531,614
Other current liabilities	<u>20,190</u>	<u>-</u>	<u>20,190</u>
Total current liabilities	100,466,303	4,264,880	104,731,183
LONG-TERM LIABILITIES			
Long-term debt	68,037,333	-	68,037,333
Accrued expenses	2,777,852	1,945,062	4,722,914
Deferred income taxes	10,794,022	(4,279,110)	6,514,912
Deposits on bottles and containers	<u>13,045,277</u>	<u>-</u>	<u>13,045,277</u>
Total long-term liabilities	94,654,484	(2,334,048)	92,320,436
Total liabilities	195,120,787	1,930,832	197,051,619
MINORITY INTEREST	<u>29,982,199</u>	<u>-</u>	<u>29,982,199</u>
SHAREHOLDERS' EQUITY			
Common stock	158,478,348	-	158,478,348
Share premium	12,394,153	-	12,394,153
Other reserves	8,628,727	-	8,628,727
Retained earnings	<u>217,510,351</u>	<u>5,619,218</u>	<u>223,129,570</u>
Total shareholders' equity	397,011,579	5,619,218	402,630,797
Total liabilities and shareholders' equity	<u>622,114,565</u>	<u>7,550,050</u>	<u>629,664,615</u>

(1) This caption includes time deposits, marketable securities and securities under resale agreements amounting to ThCh\$ 15,073,572, ThCh\$ 2,149,005 and ThCh\$ 32,839,151, respectively, which are cash equivalents.

CONSOLIDATED BALANCE SHEET

Adjusted for general price-level changes and expressed in thousands
of constant Chilean pesos of December 31, 2000

	As of December 31, 2000		
	Consolidated balance sheet under <u>Chilean GAAP</u>	Other US GAAP adjustments	Consolidated balance sheet under <u>US GAAP</u>
	ThCh\$	ThCh\$	ThCh\$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents (1)	47,566,505	-	47,566,505
Time deposits	22,700,996	(22,700,996)	-
Marketable securities	244,526	(244,526)	-
Investments in available-for-sale securities	-	57,416,010	57,416,010
Accounts receivable - trade and other	71,640,626	-	71,640,626
Accounts receivable from related companies	2,745,415	-	2,745,415
Inventories	37,794,995	842,732	38,637,727
Prepaid expenses	4,947,603	-	4,947,603
Prepaid taxes	1,866,470	-	1,866,470
Other current assets	<u>1,797,888</u>	<u>(1,741,988)</u>	<u>55,900</u>
Total current assets	191,305,024	33,571,232	224,876,256
PROPERTY, PLANT AND EQUIPMENT, NET	329,507,150	(1,694,481)	327,812,669
OTHER ASSETS	<u>104,653,476</u>	<u>(17,041,884)</u>	<u>87,611,592</u>
Total assets	<u>625,465,650</u>	<u>14,834,867</u>	<u>640,300,517</u>
LIABILITIES AND SHAREHOLDERS' EQUITY			
CURRENT LIABILITIES			
Short-term borrowings	17,814,577	-	17,814,577
Current portion of long-term debt	20,708,319	-	20,708,319
Dividends payable	10,737,457	-	10,737,457
Accounts payable	28,447,771	-	28,447,771
Notes payable	2,558,816	-	2,558,816
Other payables	4,435,647	-	4,435,647
Accounts payable to related companies	7,358	-	7,358
Accrued expenses	13,830,714	-	13,830,714
Withholding taxes payable	9,840,944	-	9,840,944
Other current liabilities	18,146	-	18,146
Deferred income taxes	<u>254,333</u>	<u>(254,333)</u>	<u>-</u>
Total current liabilities	108,654,082	(254,333)	108,399,749
LONG-TERM LIABILITIES			
Long-term debt	54,535,910	-	54,535,910
Accrued expenses	2,218,780	1,257,018	3,475,798
Deferred income taxes	12,288,045	(1,867,814)	10,420,231
Deposits on bottles and containers	<u>13,416,177</u>	<u>-</u>	<u>13,416,177</u>
Total long-term liabilities	82,458,912	(610,796)	81,848,116
Total liabilities	191,112,994	(865,129)	190,247,865
MINORITY INTEREST	<u>32,397,602</u>	<u>-</u>	<u>32,397,602</u>
SHAREHOLDERS' EQUITY			
Common Stock	158,478,348	-	158,478,348
Share premium	12,394,153	-	12,394,153
Other reserves	11,022,173	-	11,022,173
Retained earnings	<u>220,060,380</u>	<u>15,699,996</u>	<u>235,760,376</u>
Total shareholders' equity	401,955,054	15,699,996	417,655,050
Total liabilities and shareholders' equity	<u>625,465,650</u>	<u>14,834,867</u>	<u>640,300,517</u>

(1) This caption includes time deposits, marketable securities and securities under resale agreements amounting to ThCh\$ 14,386,785, ThCh\$ 414,614 and ThCh\$ 26,268,021, respectively, which are cash equivalents.

CONSOLIDATED STATEMENT OF INCOME

Adjusted for general price-level changes and expressed in thousands
of constant Chilean pesos of December 31, 2000

	For the year ended December 31, 1998				
	Consolidated statement of income under Chilean <u>Chilean GAAP</u>	Adjustments to deconsolidate <u>joint venture</u>	Consolidated statement of income without <u>joint venture</u>	US GAAP <u>adjustments</u>	Consolidated statement of income under US <u>GAAP</u>
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
OPERATING RESULTS					
Net sales	301,018,859	(89,320,922)	211,697,937	-	211,697,937
Cost of sales	<u>(135,548,367)</u>	<u>47,315,675</u>	<u>(88,232,692)</u>	<u>(294,590)</u>	<u>(88,527,282)</u>
Gross margin	165,470,492	(42,005,247)	123,465,245	(294,590)	123,170,655
Selling and administrative expenses	<u>(117,423,098)</u>	<u>30,524,259</u>	<u>(86,898,839)</u>	<u>704,941</u>	<u>(86,193,898)</u>
Operating income	48,047,394	(11,480,988)	36,566,406	410,351	36,976,757
NON-OPERATING RESULTS					
Non-operating income	21,832,830	4,133,042	25,965,872	(5,196,134)	20,769,738
Non-operating expenses	<u>(16,780,118)</u>	<u>318,323</u>	<u>(16,461,795)</u>	<u>6,103,997</u>	<u>(10,357,798)</u>
Price-level restatements	<u>(9,433)</u>	<u>309,446</u>	<u>300,013</u>	<u>-</u>	<u>300,013</u>
Income before income tax and minority interest	53,090,673	(6,720,177)	46,370,496	1,318,214	47,688,710
Income tax	<u>(4,988,220)</u>	<u>1,845,684</u>	<u>(3,142,536)</u>	<u>(490,194)</u>	<u>(3,632,730)</u>
Minority interest	<u>(5,869,035)</u>	<u>4,874,493</u>	<u>(994,542)</u>	<u>-</u>	<u>(994,542)</u>
NET INCOME	<u>42,233,418</u>	<u>-</u>	<u>42,233,418</u>	<u>828,020</u>	<u>43,061,438</u>

CONSOLIDATED STATEMENT OF INCOME

Adjusted for general price-level changes and expressed in thousands
of constant Chilean pesos of December 31, 2000

	For the year ended December 31, 1999				
	Consolidated statement of income under Chilean <u>GAAP</u>	Adjustments to deconsolidate <u>joint venture</u>	Consolidated statement of income without <u>joint venture</u>	US GAAP <u>adjustments</u>	Consolidated statement of income under US <u>GAAP</u>
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
OPERATING RESULTS					
Net sales	304,053,599	(63,443,623)	240,609,976	-	240,609,976
Cost of sales	<u>(142,524,533)</u>	<u>35,681,108</u>	<u>(106,843,425)</u>	<u>215,093</u>	<u>(106,628,332)</u>
Gross margin	161,529,066	(27,762,515)	133,766,551	215,093	133,981,644
Selling and administrative expenses	<u>(119,581,306)</u>	<u>23,378,303</u>	<u>(96,203,003)</u>	<u>5,470,116</u>	<u>(90,732,887)</u>
Operating income	41,947,760	(4,384,212)	37,563,548	5,685,209	43,248,757
NON-OPERATING RESULTS					
Non-operating income	19,762,626	1,085,527	20,848,153	(8,121,269)	12,726,884
Non-operating expenses	<u>(9,769,612)</u>	<u>207,569</u>	<u>(9,562,043)</u>	<u>5,080,270</u>	<u>(4,481,773)</u>
Price-level restatements	<u>2,709,663</u>	<u>47,949</u>	<u>2,757,612</u>	<u>-</u>	<u>2,757,612</u>
Income before income tax and minority interest	54,650,437	(3,043,167)	51,607,270	2,644,210	54,251,480
Income tax	<u>(7,530,715)</u>	<u>857,229</u>	<u>(6,673,486)</u>	<u>338,764</u>	<u>(6,334,722)</u>
Minority interest	<u>(4,002,502)</u>	<u>2,185,938</u>	<u>(1,816,564)</u>	<u>-</u>	<u>(1,816,564)</u>
NET INCOME	<u>43,117,220</u>	<u>-</u>	<u>43,117,220</u>	<u>2,982,974</u>	<u>46,100,194</u>

CONSOLIDATED STATEMENT OF INCOME

Adjusted for general price-level changes and expressed in thousands
of constant Chilean pesos of December 31, 2000

	As of December 31, 2000		
	Consolidated statement of income under <u>Chilean GAAP</u>	US GAAP <u>adjustments</u>	Consolidated statement of income under <u>US GAAP</u>
	ThCh\$	ThCh\$	ThCh\$
OPERATING RESULTS			
Net sales	317,376,417	-	317,376,417
Cost of sales	<u>(152,338,730)</u>	<u>244,206</u>	<u>(152,094,524)</u>
Gross margin	165,037,687	244,206	165,281,893
Selling and administrative expenses	<u>(125,597,812)</u>	<u>(5,763,201)</u>	<u>(131,361,013)</u>
Operating income	39,439,875	(5,518,995)	33,920,880
NON-OPERATING RESULTS			
Non-operating income	12,024,613	(4,196,193)	7,828,420
Non-operating expenses	(19,893,637)	13,490,473	(6,403,164)
Price-level restatements	<u>(64,149)</u>	-	<u>(64,149)</u>
Income before income tax and minority interest	31,506,702	3,775,285	35,281,987
Income tax	(5,019,845)	(2,558,789)	(7,578,634)
Minority interest	<u>(759,483)</u>	-	<u>(759,483)</u>
NET INCOME	<u>25,727,374</u>	<u>1,216,496</u>	<u>26,943,870</u>

3 Additional disclosure requirements

a) Earnings per share

Disclosure of the following earnings per share information is not generally required for presentation in financial statements under Chilean accounting principles, but is required under US GAAP:

	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
Basic earnings per share (under US GAAP)			
Net income per share	137.65	145.38	84.60
	=====	=====	=====
Weighted average number of Common stock outstanding (in thousands)	312,842	317,099	318,503
	=====	=====	=====

Earnings per share is determined by dividing the net income for the year under US GAAP by the weighted average number of Common stock outstanding during each year.

b) Income taxes

The provision for income taxes charged to results is summarized as follows:

	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
Current tax expense	2,977,470	4,621,438	4,558,385
Deferred tax under Chilean GAAP	165,066	2,052,048	461,460
Additional deferred tax to conform with US GAAP	<u>490,194</u>	<u>(338,764)</u>	<u>2,558,789</u>
Total provision for US GAAP	<u>3,632,730</u>	<u>6,334,722</u>	<u>7,578,634</u>
	=====	=====	=====

Deferred tax assets (liabilities) are summarized as follows at December 31 of each year:

	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
Property, plant and equipment and depreciation	(9,510,141)	(12,268,377)	(14,252,229)
Employee severance indemnities	(228,975)	-	(10,957)
Investments in other companies	-	(1,146,664)	(2,102,072)
Inventories	-	(217,406)	(241,529)
Deposits on bottles and containers	-	(936,159)	(923,800)
Other	<u>(1,613,445)</u>	<u>-</u>	<u>-</u>
Gross deferred tax liabilities	<u>(11,352,561)</u>	<u>(14,568,606)</u>	<u>(17,530,587)</u>
Accounts receivable	860,452	589,390	1,074,158
Inventories	362,042	-	-
Investments in other companies	231,562	-	-
Other assets	925,858	93,624	847,824
Tax loss carryforwards	6,893,535	5,979,179	6,342,189
Less: Valuation allowance	-	-	(1,865,391)
Employee severance indemnities	-	517,250	-
Other	<u>404,171</u>	<u>874,251</u>	<u>711,576</u>
Gross deferred tax assets	<u>9,677,620</u>	<u>8,053,694</u>	<u>7,110,356</u>
Net deferred tax assets (liabilities)	<u>(1,674,941)</u>	<u>(6,514,912)</u>	<u>(10,420,231)</u>
	=====	=====	=====

The provision for income taxes differs from the amount of income taxes determined by applying the applicable Chilean statutory income tax rate of 15% to pretax income as a result of the following differences:

	<u>1998</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$
At statutory Chilean tax rate (15%)	7,004,125	7,865,237	5,178,376
Increase (decrease) in rates resulting from:			
Non-deductible expenses	1,460,820	2,313,591	3,390,172
Non-taxable income	(6,169,010)	(3,987,794)	(2,739,165)
Tax credits	(7,647)	(20,889)	(258,440)
Difference between tax rate in Chile and Argentina	1,317,128	244,839	1,961,468
Other	<u>27,314</u>	<u>(80,262)</u>	<u>46,223</u>
At effective tax rates	<u>3,632,730</u>	<u>6,334,722</u>	<u>7,578,634</u>

In accordance with Chilean law, the Company and each of its subsidiaries compute and pay income tax on a separate return basis and not on a consolidated basis.

The Argentine income tax rate was 33% for 1998 and 35% 1999 and 2000, in accordance with currently enacted tax legislation.

CCU and certain of the Chilean subsidiaries have tax loss carryforwards aggregating ThCh\$ 2,215,676 at December 31, 2000 (ThCh\$ 11,961,888 in 1999) which have no expiration date. Additionally, CCU Argentina and CICSA have tax loss carryforwards aggregating ThCh\$ 18,120,541 at December 31, 2000 (ThCh\$ 11,841,276 in 1999) which may be applied to reduce taxable income in Argentina during a ten-year carryforward period. These tax losses resulted in a deferred tax asset for 2000 of ThCh\$ 6,342,189 (ThCh\$ 5,979,179 in 1999).

c) Investment securities

Shown below are the carrying amount, gross unrealized gains and losses and approximate fair value of investment securities available-for-sale under US GAAP (see paragraph 1 g):

	Carrying amount		Gross unrealized gains		Gross unrealized losses		Fair value	
	<u>1999</u>	<u>2000</u>	<u>1999</u>	<u>2000</u>	<u>1999</u>	<u>2000</u>	<u>1999</u>	<u>2000</u>
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Time deposits	27,085,503	22,700,996	49,688	2,656	-	-27,135,191	22,703,652	
Investment in								
Backus & Johnston	18,841,251	19,694,013	7,522,568	14,698,071	-	-26,363,819	34,392,084	
Marketable securities	243,237	244,526	78,097	-	-	1,680	321,334	242,846
Other investments	<u>-</u>	<u>77,407</u>	<u>-</u>	<u>21</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>77,428</u>
Total securities available-for-sale	<u>46,169,991</u>	<u>42,716,942</u>	<u>7,650,353</u>	<u>14,700,748</u>	<u>-</u>	<u>1,680</u>	<u>53,820,344</u>	<u>57,416,010</u>

The Company has no securities which are considered to be trading securities or debt securities to be held to maturity. Deferred taxes for the gross unrealized gains and losses on investments in available-for-sale securities are included in the deferred tax adjustment in equity under US GAAP.

d) Fair value

The following methods and assumptions were used to estimate the fair value of each class of financial instrument at December 31, 1999 and 2000 for which it is practicable to estimate such value:

- Cash
Cash is stated at carrying amount, which is equivalent to fair value.
- Time deposits and marketable securities
Fair value of time deposits was determined using rates currently available in the market and the fair value of marketable securities is based on quoted market prices for the marketable securities.
- Investments in other companies
Fair value of common stock in companies is based on quoted market prices for the stock.
- Securities purchased under resale agreements
Fair value of securities purchased under resale agreement included in Other current assets was determined using interest rates currently offered for similar financial instruments.
- Bank borrowings and bonds payable
Fair value of bank borrowings and bonds payable was estimated using the interest rate that the Company would pay for similar loans.
- Deposits on bottles and containers
The carrying value of deposits on bottles and containers approximates the fair value as the carrying value reflects the amounts that would be required to settle the obligation.

The estimated fair values of the Company's financial instruments are as follows:

<u>Assets</u>	<u>December 31, 1999</u>		<u>December 31, 2000</u>	
	<u>Carrying</u>	<u>Fair</u>	<u>Carrying</u>	<u>Fair</u>
	<u>amounts</u>	<u>value</u>	<u>amounts</u>	<u>value</u>
	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Cash	7,648,921	7,648,921	6,497,085	6,497,085
Time deposits and marketable securities	44,551,317	44,679,102	37,746,921	37,747,897
Investments in other companies	18,877,570	26,400,138	19,729,505	34,427,576
Securities purchased under resale agreements	<u>32,945,016</u>	<u>32,945,016</u>	<u>26,345,428</u>	<u>26,345,449</u>
Total assets	<u>104,022,824</u>	<u>111,673,177</u>	<u>90,318,939</u>	<u>105,018,007</u>
<u>Liabilities</u>				
Bank borrowings (short-term)	10,881,949	10,829,162	17,814,577	17,791,796
Bonds payable (short-term)	5,240,444	6,301,387	5,353,135	6,246,707
Current portion of long-term bank borrowings	11,346,852	11,346,852	15,113,240	15,113,240
Bank borrowings (long-term)	41,188,193	41,152,014	32,302,821	31,981,628
Bonds payable (long-term)	<u>25,970,880</u>	<u>22,032,831</u>	<u>21,039,701</u>	<u>19,555,605</u>
Total liabilities	<u>94,628,318</u>	<u>91,662,246</u>	<u>91,623,474</u>	<u>90,688,976</u>

e) Concentrations of credit risk

The Company holds accounts with a variety of banks and does not hold significant deposits with any single bank. The Company has a wide customer base and trades with a large number of small customers. Consequently, the Company does not believe that it has any significant concentrations of credit risk at December 31, 2000.

f) Foreign currency forward exchange contracts

The Company enters into foreign currency forward exchange contracts to cover the risk of exposure to exchange rate differences on liabilities denominated in U.S. dollars. The terms of the contracts are generally less than one year. Gains and losses on the contracts are included in non-operating income and expenses in the period in which the exchange rates change. When there is no change in the exchange rates, costs are amortized on a straight-line basis over the life of the contract. Counterparties to these financial instruments expose the Company to credit-related losses in the event of nonperformance; however, counterparties to the contracts are major financial institutions and the risk of loss due to nonperformance is believed to be minimal.

A gain of ThCh\$ 24,135 was recorded in Price-level restatement during 2000 relating to these contracts. A loss of ThCh\$ 249,034 was recorded during 1999.

A summary of the forward exchange contracts in place follows:

<u>December 31, 1999</u>				
		<u>National Amount</u>	<u>Currency amount</u>	<u>Fair value</u>
			ThCh\$	ThCh\$
<u>Buy currency:</u>				
US dollar	US\$	20,000,000	11,124,315	11,124,315
US dollar	US\$	19,200,000	20,002,815	20,002,815
UF (1)	US\$	2,500,000	1,424,217	1,424,217
<u>Sell currency:</u>				
US dollar	US\$	20,000,000	11,124,315	11,124,315
UF (1)	UF	87,813.219	1,421,964	1,421,964

(1) Contract to buy Ufs with US dollars.

<u>December 31, 2000</u>				
		<u>National Amount</u>	<u>Currency amount</u>	<u>Fair-value</u>
			ThCh\$	ThCh\$
<u>Buy currency:</u>				
US dollar	US\$	8,000,000	4,708,519	4,708,519

g) Concentrations of other risks

The beverage business is highly competitive in both Chile and Argentina, where the Company competes with other enterprises. Additionally, in view of the favorable long-term economic conditions in Chile, other enterprises may be expected to enter the country's beer, wine and soft drink markets.

The Company's results may be materially adversely affected from time to time by significant increases in advertising and promotion costs, loss of sales volume, price discounting, or a combination of these and other factors related to the competitive beer, wine and soft drinks markets in Chile and Argentina.

h) Restructuring Costs

During 2000, the Company implemented a plan to reorganize and restructure certain of its business activities at the Parent Company level and at certain subsidiaries. The restructuring consisted of a series of planned actions, including a reduction in the number of employees, and closing of plant facilities. In connection with these actions, the Company recorded restructuring charges totaling ThCh\$ 5,877,893 to non-operating expenses. These actions were started during 2000 and most were completed by the end of the year. The charges are summarized as follows:

	<u>ThCh\$</u>
Employee severance indemnities on closing of Osorno Plant	559,305
Employee severance indemnities paid by CCU Argentina	1,487,142
Employee severance indemnities for corporate restructuring process	2,775,783
Other	<u>1,055,663</u>
	<u>5,877,893</u>

In addition, the Company recorded an adjustment totaling ThCh\$ 2,300,000 for the write-down to net realizable value of the fixed assets in the Osorno plant, which was closed due to the opening of a new modern plant. The carrying value of the Osorno plant has been reclassified to Other Assets – land and building held for sale (see Note 9).

3 Recent accounting pronouncements

The Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards No. 133 ("FAS 133") "*Accounting for Derivative Instruments and Hedging Activities*" and FAS 138 (which amended FAS 133) both of which must be adopted for reporting under US GAAP as of January 1, 2001. These standards establish accounting and reporting standards for derivative instruments and for hedging activities. They require that an entity recognize all derivatives on the balance sheet at fair value. Generally, changes in the fair value of derivatives must be recognized in income when they occur, the only exception being derivatives that qualify as hedges in accordance with these Standards. If a derivative qualifies as a hedge, a company can elect to use "hedge accounting" to eliminate or reduce the income statement volatility that would arise from reporting changes in a derivative's fair value in income. This standard is not expected to have a significant effect on the financial statements of the Company because it does not generally hold important amounts of derivative instruments.

Signatures

The registrant hereby certifies that it meets all of the requirements for filing on Form 20-F and that it has duly caused and authorized the undersigned to sign this annual report on its behalf.

Compañía Cervecerías Unidas S.A.
(United Breweries Company, Inc.)

A handwritten signature in black ink, appearing to read "Patricio Jottar". The signature is written in a cursive style with a large, looping initial "P".

Patricio Jottar
Chief Executive Officer

Date: June 28, 2001